



COUNCIL

Agenda and Reports

for the meeting on

Tuesday, 9 June 2026

at 6.00 pm

in the Council Chamber, Adelaide Town Hall

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Our Adelaide.
Bold.
Aspirational.
Innovative.

Members: The Right Honourable the Lord Mayor, Dr Jane Lomax-Smith (Presiding)
 Deputy Lord Mayor, Councillor Noon
 Councillors Abrahamzadeh, Cabada, Couros, Davis, Freeman, Giles, Maher, Martin,
 Dr Siebentritt and Snape

Agenda

Item	Pages
1. Acknowledgement of Country The Lord Mayor will state: ‘The City of Adelaide acknowledges the Kurna People of the Adelaide Plains as the Traditional Custodians of the land on which we meet today. We acknowledge and honour their spiritual and cultural stewardship of this Country and recognise their deep and enduring relationship with its lands, waters, the sky, and all living things. We pay our respects to Kurna Elders past and present and recognise the important role of emerging leaders in sustaining and strengthening culture.’	
2. Acknowledgement of Colonel William Light The Lord Mayor will state: ‘The Council acknowledges the vision of Colonel William Light in determining the site for Adelaide and the design of the City with its six squares and surrounding belt of continuous Park Lands which is recognised on the National Heritage List as one of the greatest examples of Australia’s planning heritage.’	
3. Prayer The Lord Mayor will state: ‘We pray for wisdom, courage, empathy, understanding and guidance in the decisions that we make, whilst seeking and respecting the opinions of others.’	
4. Pledge The Lord Mayor will state: ‘May we in this meeting speak honestly, listen attentively, think clearly and decide wisely for the good governance of the City of Adelaide and the wellbeing of those we serve.’	
5. Memorial Silence The Lord Mayor will ask all present to stand in silence in memory of those who gave their lives in defence of their Country, at sea, on land and in the air.	
6. Apologies and Leave of Absence Leave of Absence - Councillor Giles	

7. Confirmation of Minutes - 26/5/2026

That the Minutes of the meeting of the Council held on 26 May 2026, be taken as read and be confirmed as an accurate record of proceedings.

View public 26 May 2026 Minutes [here](#).

8. Declaration of Conflict of Interest

9. Deputations

Granted at time of Agenda Publication – 5/6/2026

9.1 Deputation - Mr Gino Luglietti, Chair Renew Adelaide - Renew Adelaide Funding

10. Petitions

Nil

Recommendation/Advice from Committee/s

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In accordance with sections 90(2),(3) and (7) of the *Local Government Act 1999 (SA)* Council will consider whether to discuss in confidence the reports contained within section 24 of this Agenda.

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Recommendations of the Audit and Risk Committee - 22 May 2026

Tuesday, 9 June 2026
Council

Strategic Alignment - Our Corporation

Program Contact:
Rebecca Hayes, Associate
Director Governance & Strategy

Public

Approving Officer:
Anthony Spartalis, Chief
Operating Officer

EXECUTIVE SUMMARY

The Audit and Risk Committee's role is to report to Council and provide appropriate advice and recommendations on matters relevant to its Terms of Reference. The Committee acts to facilitate informed decision making in relation to the discharge of Council's legislative responsibilities and duties.

The Audit and Risk Committee is required to report to Council after every meeting.

This report presents the outcomes of the Audit and Risk Committee meeting of 22 May 2026 ([Link 1](#)).

The Audit and Risk Committee resolved to present recommendations and advice on the following matters to Council for Council determination:

- 2025/26 Business Plan & Budget Q3 update

RECOMMENDATION

1. **Recommendation 1** – Item 6.2 - 2025/26 Business Plan & Budget Q3 update

THAT COUNCIL

1. Receives the City of Adelaide 2025/26 Business Plan and Budget Quarter 3 Review as contained in Attachment A to Item 6.2 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026.
2. Approves adjustments for the 2025/26 Business Plan and Budget (BP&B) as identified in this report and contained in Attachment A to Item 6.2 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026.
3. Notes the year-to-date Operating (Financial Performance) for the quarter ending 31 March 2026, which includes:
 - 3.1. An operating surplus of \$20.684m (\$11.299m higher than the budget of \$9.385m, for the period)
 - 3.2. Total operating revenue of \$191.308m (\$2.865m higher than the budget of \$188.443m, for the period)
 - 3.3. Total operating expenses (including depreciation) of \$170.624m (\$8.434m lower than the budget of \$179.058m, for the period)
 - 3.4. Total Capital Expenditure of \$54.389m (\$3.196m higher than the budget of \$51.193m, for the period)
 - 3.5. Net cash surplus position of \$10.091m.
4. Approves budgeted year end Operating Position, which includes:
 - 4.1. An operating surplus of \$8.541m (consistent with the adopted budget of \$8.541m)
 - 4.2. Total operating revenue of \$255.864m (\$2.582m higher than the Q2 budget of \$253.282m)

4.3. Total operating expenses (including depreciation) of \$247.323m (\$2.582m higher than the Q2 budget of \$244.741m).

5. Approves total capital expenditure of \$112.274m for 2025/26 year (\$8.389m lower than the Q2 budget of \$120.663m).

6. Approves total borrowings of \$45.828m projected to 30 June 2026 (\$4.849m lower than the Q2 projected borrowings of \$50.677m to 30 June 2026).

7. Receives the Council Subsidiary Quarter 3 Reviews as contained as Attachments B, C, D and E to Item 6.2 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026.

DISCUSSION

1. The Audit and Risk Committee met on Friday, 22 May 2026 and considered the following items:
 - 1.1. Draft 2026/27 Business Plan & Budget
 - 1.2. 2025/26 Business Plan & Budget Q3 update
 - 1.3. Internal Audit Progress Report
 - 1.4. Internal Audit Scopes
2. The public component of the Agenda with reports for the meeting can be viewed at [Link 1](#).
3. Where the resolution of the Committee differs from the recommendation published in the Committee agenda, the Committee's recommendation to the Council is listed first, with the original recommendation provided in grey and italics.

Resolutions of the Committee

4. Item 6.1 – Draft 2026/27 Business Plan & Budget

THAT THE AUDIT AND RISK COMMITTEE

1. Notes the Draft 2026/27 Business Plan & Budget documents as contained in Attachments A, B, C and D to Item 6.1 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026.
2. Notes the Draft 2026/27 Business Plan & Budget is currently out for consultation, which concludes at 11:59PM Tuesday 26 May 2026.
3. Receives the Draft 2026/27 Business Plan & Budget documents as contained in Attachments A, B, C and D to Item 6.1 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026.

Original Recommendation as printed in the Audit and Risk Committee Agenda

THAT THE AUDIT AND RISK COMMITTEE

1. *Notes the Draft 2026/27 Business Plan & Budget documents as contained in Attachments A, B, C and D to Item 6.1 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026.*
2. *Notes the Draft 2026/27 Business Plan & Budget is currently out for consultation, which concludes at 11:59PM Tuesday 26 May 2026.*
3. *Receives the Draft 2026/27 Business Plan & Budget documents as contained in Attachments A, B, C and D to Item 6.1 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026 and provides the following advice:*

3.1. _____

5. Item 6.2 – 2025/26 Business Plan & Budget Q3 update

THAT THE AUDIT AND RISK COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Receives the City of Adelaide 2025/26 Business Plan and Budget Quarter 3 Review as contained in Attachment A to Item 6.2 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026.
2. Approves adjustments for the 2025/26 Business Plan and Budget (BP&B) as identified in this report and contained in Attachment A to Item 6.2 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026.
3. Notes the year-to-date Operating (Financial Performance) for the quarter ending 31 March 2026, which includes:
 - 3.1. An operating surplus of \$20.684m (\$11.299m higher than the budget of \$9.385m, for the period)
 - 3.2. Total operating revenue of \$191.308m (\$2.865m higher than the budget of \$188.443m, for the period)
 - 3.3. Total operating expenses (including depreciation) of \$170.624m (\$8.434m lower than the budget of \$179.058m, for the period)

- 3.4. Total Capital Expenditure of \$54.389m (\$3.196m higher than the budget of \$51.193m, for the period)
- 3.5. Net cash surplus position of \$10.091m.
- 4. Approves budgeted year end Operating Position, which includes:
 - 4.1. An operating surplus of \$8.541m (consistent with the adopted budget of \$8.541m)
 - 4.2. Total operating revenue of \$255.864m (\$2.582m higher than the Q2 budget of \$253.282m)
 - 4.3. Total operating expenses (including depreciation) of \$247.323m (\$2.582m higher than the Q2 budget of \$244.741m).
- 5. Approves total capital expenditure of \$112.274m for 2025/26 year (\$8.389m lower than the Q2 budget of \$120.663m).
- 6. Approves total borrowings of \$45.828m projected to 30 June 2026 (\$4.849m lower than the Q2 projected borrowings of \$50.677m to 30 June 2026).
- 7. Receives the Council Subsidiary Quarter 3 Reviews as contained as Attachments B, C, D and E to Item 6.2 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026.

6. Item 6.3 - Internal Audit Progress Report

THAT THE AUDIT AND RISK COMMITTEE

- 1. Notes the progress of the Internal Audit Plan as contained in Item 6.3 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026.
- 2. Notes the progress of the completion of Internal Audit Actions as contained in Item 6.3 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026.

7. Item 6.4 - Internal Audit Scopes

THAT THE AUDIT AND RISK COMMITTEE

- 1. Notes the Project Management Framework Internal Audit scope as contained in Attachment A to Item 6.4 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026 and provides the following feedback:
 - 1.1. That finalisation of the strategic risk register review is due to be presented to the Audit and Risk Committee in Q1/Q2 of 2026/27; and
 - 1.2. That the Strategic Risk Register once endorsed will inform a review of the future internal audit program
- 2. Notes the Strategic Third Party Relationship Management Review scope as contained in Attachment B to Item 6.4 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026.

Original Recommendation as printed in the Audit and Risk Committee Agenda

THAT THE AUDIT AND RISK COMMITTEE

- 1. *Notes the Project Management Framework Internal Audit scope as contained in Attachment A to Item 6.4 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026 and provides the following feedback:*
 - 1.1. *Noting that finalisation of the strategic risk register review is due to be presented to the Audit and Risk Committee in Q1/Q2 of 2026/27; and*
 - 1.2. *That the Strategic Risk Register once endorsed will inform a review of the future internal audit program*
- 2. *Notes the Strategic Third Party Relationship Management Review scope as contained in Attachment B to Item 6.4 on the Agenda for the meeting of the Audit and Risk Committee held on 22 May 2026 and provides the following feedback:*
 - 2.1. _____
 - 2.2. _____

DATA AND SUPPORTING INFORMATION

Link 1 - [Agenda for Audit and Risk Committee on Friday, 22nd May, 2026, 9.00 am - City of Adelaide](#)

ATTACHMENTS

Nil

- END OF REPORT -

Advice of the Kadaltilla/ Adelaide Park Lands Authority - 27 May 2026

Tuesday, 9 June 2026
Council

Strategic Alignment - Our Corporation

Program Contact:
Rebecca Hayes, Associate
Director Governance & Strategy

Public

Approving Officer:
Anthony Spartalis, Chief
Operating Officer

EXECUTIVE SUMMARY

Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) is the principal advisor to both the Council and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands.

This report presents the advice from Kadaltilla in response to Board deliberations at its meeting held on 27 May 2026 on the following matters:

- Item 5.2 - Consultation - 2026 bp Adelaide Grand Final
- Item 5.3 - Updated Key Biodiversity Area (KBA) Management Plan
- Item 5.5 - Draft Park Lands Leasing and Licencing Policy
- Item 5.6 - Beach Volleyball Facility in Bonython Park / Tulya Wardli (Park 27)
- Item 8 - World Heritage Bid – Motion without Notice

RECOMMENDATION

THAT COUNCIL

1. Notes that Kadaltilla / Adelaide Park Lands Authority met on 23 April 2026.
2. Notes the advice of the Kadaltilla / Adelaide Park Lands Authority from the meeting of the Board held on 27 May 2026, contained in Item 11 on the Agenda for the meeting of the Council held on 9 June 2026 in relation to:
 - 2.1. Consultation - 2026 bp Adelaide Grand Final
 - 2.2. Updated Key Biodiversity Area (KBA) Management Plan
 - 2.3. Draft Park Lands Leasing and Licencing Policy
 - 2.4. Beach Volleyball Facility in Bonython Park / Tulya Wardli (Park 27)
 - 2.5. World Heritage Bid – Motion without Notice

DISCUSSION

1. Kadaltilla met on 27 May 2026, deliberating on the following matters:

- 1.1. Consultation - 2026 bp Adelaide Grand Final
- 1.2. Updated Key Biodiversity Area (KBA) Management Plan
- 1.3. Draft Park Lands Leasing and Licencing Policy
- 1.4. Beach Volleyball Facility in Bonython Park / Tulya Wardli (Park 27)
- 1.5. World Heritage Bid – Motion without Notice

The Agenda and Minutes for the Kadaltilla Board meeting can be viewed [here](#).

2. Where the resolution of the Committee differs from the recommendation published in the Committee agenda, the Committee's recommendation to the Council is listed first, with the original recommendation provided in grey and italics.

3. Kadaltilla resolved to advise Council as follows in relation to:

3.1. Item 5.2 - Consultation - 2026 bp Adelaide Grand Final

THAT THE KADALTILLA / ADELAIDE PARK LANDS AUTHORITY ADVISES THE STATE GOVERNMENT AND COUNCIL:

That the Kadaltilla / Adelaide Park Lands Authority:

1. Notes the Declaration of the proposed Declared Areas, Declared Period and Prescribed Works Period for the purpose of conducting the 2026 Adelaide Grand Final and Associated Motor Sport Event as contained in this report.
2. Notes the Declared Area for the 2026 Adelaide Grand Final as shown in Attachment A to Item 5.2 on the Agenda for the meeting of the Board of Kadaltilla / Adelaide Park Lands Authority held on 27 May 2026.
3. Notes the Declared Area for the 2026 Associated Motor Sport Event as shown in Attachment B to Item 5.2 on the Agenda for the meeting of the Board of Kadaltilla / Adelaide Park Lands Authority held on 27 May 2026.
4. Notes that the South Australian Motor Sport Board advises that the increase in the Declared Area for the 2026 Adelaide Grand Final includes Carriageway Park / Tuthangga (Park 17) for event car parking facilities as the existing area used along Fullarton Road will be unavailable due to 2027 Motorcycle Grand Prix of Australia (MotoGP) circuit redevelopment in Victoria Park / Pakapakanthi (Park 16).
5. Notes the South Australian Motor Sport Board request for the permanent removal of the central toilet block adjacent to the Criterium Track in Victoria Park / Pakapakanthi (Park 16) as part their planned infrastructure works under the proposed 2026 Adelaide Grand Final Prescribed Works Period.
6. Authorises the Presiding Member to write to the Minister Planning, consistent with Kadaltilla / Adelaide Park Lands Authority's functions under the *Adelaide Park Lands Act 2005* to provide Kadaltilla's comments in relation to the occupation of the Adelaide Park Lands by the South Australian Motor Sport Board for the purposes of the 2026 Adelaide Grand Final and Associated Motor Sport Event.
7. Authorises the Presiding Member of Kadaltilla / Adelaide Park Lands Authority to write to the Chief Executive Officer of the South Australian Motor Sport Board on behalf of Kadaltilla with its feedback to the 2026 Adelaide Grand Final and Associated Motor Sport Event consultation as follows:
 - 7.1. Notes that there is a Victoria Park / Pakapakanthi Remnant Vegetation Management Plan (2018) in place between the City of Adelaide and the Minister for Environment and Conservation and that both parties consider the vegetation at the site to be within the definition of the endangered ecological community listed under the *Environment Protection and Biodiversity Conservation Act 1999*.
 - 7.2. Seeks from the South Australian Motor Sport Board confirmation that the Minister responsible for the South Australian Motorsport Board and the 2026 Adelaide Grand Final

and Associated Motor Sport Event, has made a self-referral under the *Environment Protection and Biodiversity Conservation Act 1999* (Cth) in relation to this significant area and event and taken steps to prepare an environmental impact assessment and heritage impact assessment.

- 7.3. Seeks from the South Australian Motor Sport Board advice on how obligations contained within the *Environment Protection and Biodiversity Conservation Act 1999*, *Natural Resources Management Act 2004*, *Adelaide Park Lands Act 2005*, Adelaide Park Lands Management Strategy, Victoria Park / Pakapakanthi Remnant Vegetation Management Plan, Victoria Park / Pakapakanthi Master Plan and Key Biodiversity Area Management Plans are being monitored and enforced during event planning, the staging of the event, bump-in, bump-out and remediation.
- 7.4. Requests the South Australian Motor Sport Board remove the area identified as the Butterfly Conservation Zone from the Declared Area from any proposed motor sport activity in Victoria Park / Pakapakanthi (Park 16).
- 7.5. Requests the South Australian Motor Sport Board remove areas identified as Revegetation Conservation Zones and Buffer Conservation Zones from any proposed motor sport activity in Victoria Park / Pakapakanthi (Park 16) and the removal of Carriageway Park / Tuthangga (Park 17).
- 7.6. Seeks from the South Australian Motor Sport Board, as outlined in the *South Australian Motor Sport Act 1984*, the immediate provision of independent, pre-and post-event ecological monitoring, including cumulative impact reporting over multiple years particularly in relation to the Grey Box Grassy Woodland threatened ecological community and associated biodiversity values in relation to motor sport activities in Victoria Park / Pakapakanthi (Park 16).
- 7.7. Seeks from the South Australian Motor Sport Board, advice on the role of independent ecological experts and engagement with Traditional Owners in determining acceptable use of Victoria Park / Pakapakanthi (Park 16) for motor sport purposes.
- 7.8. Seeks from the South Australian Motor Sport Board, advice on an evidence-based limit on the number, duration or scale of motor sport events that Victoria Park / Pakapakanthi (Park 16) can sustainably accommodate each year in relation to its status as a Key Biodiversity Area.
- 7.9. Noting the expansion of the 2026 Adelaide Grand Final, Kadaltilla seeks from the South Australian Motor Sport Board, a briefing on the proposed impacts including environmental of the 2027 Motorcycle Grand Prix of Australia (MotoGP) on the National Heritage Listed Adelaide Park Lands, as soon as possible and no later than July 2026.
- 7.10. Requests the South Australian Motor Sport Board ensure the use of or the reinstatement of permeable pathways throughout the Declared Area for the 2026 Adelaide Grand Final and Associated Motor Sport Event.
- 7.11. Requests the South Australian Motor Sport Board confirm increased public access to the bikeways and pathways and further access considerations and advice for members of the public, during the Prescribed Works Period 2026 Adelaide Grand Final and Associated Motor Sport Event.
- 7.12. Requests that Council and the South Australian Motor Sport Board continue to work collaboratively to pursue greening and tree canopy increase in Victoria Park / Pakapakanthi (Park 16) in line with the Master Plan.
- 7.13. Requests that the South Australian Motor Sport Board consult with the administration on options to reinstate public toilet facilities within Victoria Park / Pakapakanthi (Park 16) in line with the Master Plan at their cost.
8. Requests that Council, consistent with the Victoria Park / Pakapakanthi Remnant Vegetation Management Plan 2018, continues to facilitate the 'persistence' of species of conservation significance on the site in the Victoria Park / Pakapakanthi Key Biodiversity Area.
9. Requests that Council, consistent with *Adelaide Park Lands Act* Section 9 (g) and the consultation provisions of the *South Australian Motor Sport Act 1984*, directs all feedback received by the community to the South Australian Motor Sport Board and the relevant Minister during the consultation period.

10. Notes that Kadaltilla / Adelaide Park Lands Authority's advice will be presented to the City Community and Culture Committee on Tuesday 2 June 2026.

THAT THE KADALTILLA / ADELAIDE PARK LANDS AUTHORITY ADVISES THE STATE GOVERNMENT AND COUNCIL:

That the Kadaltilla / Adelaide Park Lands Authority:

1. *Notes the Declaration of the proposed Declared Areas, Declared Period and Prescribed Works Period for the purpose of conducting the 2026 Adelaide Grand Final and Associated Motor Sport Event as contained in this report.*
2. *Notes the Declared Area for the 2026 Adelaide Grand Final as shown in Attachment A to Item 5.2 on the Agenda for the meeting of the Board of Kadaltilla / Adelaide Park Lands Authority held on 27 May 2026.*
3. *Notes the Declared Area for the 2026 Associated Motor Sport Event as shown in Attachment B to Item 5.2 on the Agenda for the meeting of the Board of Kadaltilla / Adelaide Park Lands Authority held on 27 May 2026.*
4. *Notes that the South Australian Motor Sport Board advises that the increase in the Declared Area for the 2026 Adelaide Grand Final includes Carriageway Park / Tuthangga (Park 17) for event car parking facilities as the existing area used along Fullarton Road will be unavailable due to 2027 Motorcycle Grand Prix of Australia (MotoGP) circuit redevelopment in Victoria Park / Pakapakanthi (Park 16).*
5. *Notes the South Australian Motor Sport Board request for the permanent removal of the central toilet block adjacent to the Criterium Track in Victoria Park / Pakapakanthi (Park 16) as part their planned infrastructure works under the proposed 2026 Adelaide Grand Final Prescribed Works Period.*
6. *Authorises the Presiding Member to write to the Minister Planning, consistent with Kadaltilla / Adelaide Park Lands Authority's functions under the Adelaide Park Lands Act 2005 to provide Kadaltilla's comments in relation to the occupation of the Adelaide Park Lands by the South Australian Motor Sport Board for the purposes of the 2026 Adelaide Grand Final and Associated Motor Sport Event.*
7. *Authorises the Presiding Member of Kadaltilla / Adelaide Park Lands Authority to write to the Chief Executive Officer of the South Australian Motor Sport Board on behalf of Kadaltilla with its feedback to the 2026 Adelaide Grand Final and Associated Motor Sport Event consultation as follows:*
 - 7.1. *Notes that there is a Victoria Park / Pakapakanthi Remnant Vegetation Management Plan (2018) in place between the City of Adelaide and the Minister for Environment and Conservation and that both parties consider the vegetation at the site to be within the definition of the endangered ecological community listed under the Environment Protection and Biodiversity Conservation Act 1999.*
 - 7.2. *Seeks from the South Australian Motor Sport Board confirmation that the Minister responsible for the South Australian Motorsport Board and the 2026 Adelaide Grand Final and Associated Motor Sport Event, has made a self-referral under the Environment Protection and Biodiversity Conservation Act 1999 (Cth) in relation to this significant area and event and taken steps to prepare an environmental impact assessment and heritage impact assessment.*
 - 7.3. *Seeks from the South Australian Motor Sport Board advice on how obligations contained within the Environment Protection and Biodiversity Conservation Act 1999, Natural Resources Management Act 2004, Adelaide Park Lands Act 2005, Adelaide Park Lands Management Strategy, Victoria Park / Pakapakanthi Remnant Vegetation Management Plan, Victoria Park / Pakapakanthi Master Plan and Key Biodiversity Area Management Plans are being monitored and enforced during event planning, bump-in, bump-out and remediation.*
 - 7.4. *Requests the South Australian Motor Sport Board remove the area identified as the Butterfly Conservation Zone from the Declared Area from any proposed motor sport activity in Victoria Park / Pakapakanthi (Park 16).*
 - 7.5. *Requests the South Australian Motor Sport Board remove areas identified as Revegetation Conservation Zones and Buffer Conservation Zones from any proposed*

motor sport activity in Victoria Park / Pakapakanthi (Park 16) and Carriageway Park / Tuthangga (Park 17).

- 7.6. *Seeks from the South Australian Motor Sport Board, as outlined in the South Australian Motor Sport Act 1984, the immediate provision of independent, pre-and post-event ecological monitoring, including cumulative impact reporting over multiple years particularly in relation to the Grey Box Grassy Woodland threatened ecological community and associated biodiversity values in relation to motor sport activities in Victoria Park / Pakapakanthi (Park 16).*
- 7.7. *Seeks from the South Australian Motor Sport Board, advice on the role of independent ecological experts and engagement with Traditional Owners in determining acceptable use of Victoria Park / Pakapakanthi (Park 16) for motor sport purposes.*
- 7.8. *Seeks from the South Australian Motor Sport Board, advice on an evidence-based limit on the number, duration or scale of motor sport events that Victoria Park / Pakapakanthi (Park 16) can sustainably accommodate each year in relation to its status as a Key Biodiversity Area.*
- 7.9. *Noting the expansion of the 2026 Adelaide Grand Final, Kadaltilla seeks from the South Australian Motor Sport Board, a briefing on the proposed impacts including environmental of the 2027 Motorcycle Grand Prix of Australia (MotoGP) on the National Heritage Listed Adelaide Park Lands.*
- 7.10. *Requests the South Australian Motor Sport Board ensure the use of or the reinstatement of permeable pathways throughout the Declared Area for the 2026 Adelaide Grand Final and Associated Motor Sport Event.*
- 7.11. *Requests the South Australian Motor Sport Board confirm increased public access to the bikeways and pathways and further access considerations and advice for members of the public c, during the Prescribed Works Period 2026 Adelaide Grand Final and Associated Motor Sport Event.*
- 7.12. *Requests that Council and the South Australian Motor Sport Board continue to work collaboratively to pursue greening and tree canopy increase in Victoria Park / Pakapakanthi (Park 16) in line with the Master Plan.*
8. *Requests that Council, consistent with the Victoria Park / Pakapakanthi Remnant Vegetation Management Plan 2018, continues to facilitate the 'persistence' of species of conservation significance on the site in the Victoria Park / Pakapakanthi Key Biodiversity Area.*
9. *Requests that Council, consistent with Adelaide Park Lands Act Section 9 (g) and the consultation provisions of the South Australian Motor Sport Act 1984, directs all feedback received by the community to the South Australian Motor Sport Board and the relevant Minister during the consultation period.*
10. *Notes that Kadaltilla / Adelaide Park Lands Authority's advice will be presented to the City Community and Culture Committee on Tuesday 2 June 2026.*

3.2. Item 5.3 - Updated Key Biodiversity Area (KBA) Management Plan

THAT THE KADALTILLA / ADELAIDE PARK LANDS AUTHORITY ADVISES COUNCIL:

That the Kadaltilla / Adelaide Park Lands Authority:

1. Supports the draft Key Biodiversity Area Management Plan as contained in Attachment A to Item 5.3 on the Agenda for the meeting of the Kadaltilla / Adelaide Park Lands Authority held on 27 May 2026 contemporises and replaces the 2018 Key Biodiversity Area Management Plan.
2. Notes the draft Key Biodiversity Area Management Plan as contained in Attachment A to Item 5.3 on the Agenda for the meeting of the Kadaltilla / Adelaide Park Lands Authority held on 27 May 2026 will be finalised by the Chief Executive Officer of the City of Adelaide.
3. Recommends that the Presiding Member and Council write to the relevant State Government Minister's seeking their commitment to maintaining all Key Biodiversity Areas, and in particular Areas 1 and 6, and to provide advice on the potential impacts of the North Adelaide Public Golf Course and MotoGP projects on these two Areas.

THAT THE KADALTILLA / ADELAIDE PARK LANDS AUTHORITY ADVISES COUNCIL:

That the Kadaltilla / Adelaide Park Lands Authority:

1. *Supports the draft Key Biodiversity Area Management Plan as contained in Attachment A to Item 5.3 on the Agenda for the meeting of the Kadaltilla / Adelaide Park Lands Authority held on 27 May 2026 contemporises and replaces the 2018 Key Biodiversity Area Management Plan.*
 2. *Notes the draft Key Biodiversity Area Management Plan as contained in Attachment A to Item 5.3 on the Agenda for the meeting of the Kadaltilla / Adelaide Park Lands Authority held on 27 May 2026 will be finalised by the Chief Executive Officer of the City of Adelaide.*
 3. *Recommends that the Presiding Member and Council write to the relevant State Government Minister's seeking their commitment to maintaining Key Biodiversity Areas, 1 and 6 and to provide advice on the potential impacts of the North Adelaide Public Golf Course and MotoGP projects on these two Areas.*
- 3.3. Item 5.5 - Draft Park Lands Leasing and Licencing Policy

THAT THE KADALTILLA / ADELAIDE PARK LANDS AUTHORITY ADVISES COUNCIL:

That the Kadaltilla / Adelaide Park Lands Authority:

1. Supports the Draft Adelaide Park Lands Leasing and Licensing Policy, as contained in Attachment A to Item 5.5 on the Agenda for the meeting of the Board of Kadaltilla / Adelaide Park Lands Authority held on 27 May 2026, for the purpose of public consultation.
- 3.4. Item 5.6 - Beach Volleyball Facility in Bonython Park / Tulya Wardli (Park 27)

THAT THE KADALTILLA / ADELAIDE PARK LANDS AUTHORITY ADVISES COUNCIL:

That the Kadaltilla / Adelaide Park Lands Authority:

1. Supports the findings of the Site Plan Concept Report as contained in Attachment A to Item 5.6 on the Agenda for the meeting of the Board of Kadaltilla / Adelaide Park Lands Authority held on 27 May 2026, confirming Option 1, utilising the former netball court site, as the optimal location for the proposed beach volleyball facility in Bonython Park / Tulya Wardli (Park 27), subject to refinements as detailed in the Site Plan Concept Report.
- 3.5. Item 7 – Other Business – World Heritage Bid – Motion without Notice

That the Kadaltilla / Adelaide Park Lands Authority requests that Council;

1. Considers reinstatement of the World Heritage bid budget for 2026/2027
2. Requests the administration to provide an updated timeline of steps from here, including plans for advocacy to the Adelaide Economic Development Agency and State Government.

DATA AND SUPPORTING INFORMATION

[Link 1 - Agenda for Kadaltilla / Adelaide Park Lands Authority on Wednesday, 27th May, 2026, 4.30 pm - City of Adelaide](#)

ATTACHMENTS

Nil

- END OF REPORT -

Tuesday, 9 June 2026

Council

Recommendations of the CEO Performance Review Panel - 1 June 2026

Strategic Alignment - Our Corporation

Public

Program Contact:

Rebecca Hayes, Associate
Director Governance & Strategy

Approving Officer:

Anthony Spartalis, Chief
Operating Officer

EXECUTIVE SUMMARY

The CEO Performance Review Panel considered the following items at its meeting held on 1 June 2026 and resolved to present to Council the following recommendation for Council determination:

Item 5.1 – 2025/26 Q3 CEO KPI Progress Report

Item 5.2 – Draft 2026/27 CEO Performance KPIs

RECOMMENDATION

1. **Recommendation 1 – Item 5.1 – 2025/26 Q3 CEO KPI Progress Report**

THAT COUNCIL

1. Receives and notes the KPI progress report as contained in Attachment A to Item 5.1 on the agenda for the meeting of the CEO Performance Review Panel held on 1 June 2026, outlining progress against the Chief Executive Officer's endorsed 2025/26 Key Performance Indicators.

2. **Recommendation 2 – Item 5.2 – Draft 2026/27 CEO Performance KPIs**

THAT COUNCIL

1. Approves that the Chief Executive Officer's performance for the 2026/27 financial year will be assessed against:
 - 1.1. The achievement of the Draft Key Performance Indicators aligned to the relevant Key Result Areas in the CEO Position Description and contained in Attachment A to Item 5.2 on the Agenda for the meeting of the CEO Performance Review Panel held on 1 June 2026 subject to the KPI 1 minor amendments:

'Development of City Vision.

Lead the development, community engagement and Council endorsement of a contemporary longer term City Vision by June 2027. This vision would underpin the development of councils next Strategic Plan(s) that also recognises the need for a mechanism for adaptability in an environment of change.'
 - 1.2. The outcomes of an appropriate 360-degree survey instrument, including Council Members, senior staff and external stakeholders.

DISCUSSION

1. The CEO Performance Review Panel met on Monday 1 June 2026.
2. The Agenda and reports for the meeting can be viewed [here](#).
3. Where the resolution of the Panel differs from the recommendation published in the Panel Agenda, the Panel's recommendation to the Council is listed first with the original recommendation provided in grey and italics.
4. The following matter was the subject of deliberation:
 - 4.1. Item 5.1 – 2025/26 Q3 CEO KPI Progress Report

THAT THE CEO PERFORMANCE REVIEW PANEL RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Receives and notes the KPI progress report as contained in Attachment A to Item 5.1 on the agenda for the meeting of the CEO Performance Review Panel held on 1 June 2026, outlining progress against the Chief Executive Officer's endorsed 2025/26 Key Performance Indicators.

- 4.2. Item 5.2 – Draft 2026/27 CEO Performance KPIs

THAT THE CEO PERFORMANCE REVIEW PANEL RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Approves that the Chief Executive Officer's performance for the 2026/27 financial year will be assessed against:
 - 1.1. The achievement of the Draft Key Performance Indicators aligned to the relevant Key Result Areas in the CEO Position Description and contained in Attachment A to Item 5.2 on the Agenda for the meeting of the CEO Performance Review Panel held on 1 June 2026 subject to the KPI 1 minor amendments:

'Development of City Vision.

Lead the development, community engagement and Council endorsement of a contemporary longer term City Vision by June 2027. This vision would underpin the development of councils next Strategic Plan(s) that also recognises the need for a mechanism for adaptability in an environment of change.'
 - 1.2. The outcomes of an appropriate 360-degree survey instrument, including Council Members, senior staff and external stakeholders.

THAT THE CEO PERFORMANCE REVIEW PANEL RECOMMENDS TO COUNCIL

THAT COUNCIL

1. *Approves that the Chief Executive Officer's performance for the 2026/27 financial year will be assessed against:*
 - 1.1. *The achievement of the Draft Key Performance Indicators aligned to the relevant Key Result Areas in the CEO Position Description and contained in Attachment A to Item 5.2 on the Agenda for the meeting of the CEO Performance Review Panel held on 1 June 2026.*
 - 1.2. *The outcomes of an appropriate 360-degree survey instrument, including Council Members, senior staff and external stakeholders.*

DATA AND SUPPORTING INFORMATION

Link 1 – CEO Performance Review Panel Agenda – 1 June 2026

ATTACHMENTS

Nil

- END OF REPORT -

Recommendations of the City Planning, Development and Business Affairs Committee – 2 June 2026

Tuesday, 9 June 2026
Council

Strategic Alignment - Our Corporation

Public

Program Contact:
Rebecca Hayes, Associate
Director Governance and
Strategy

Approving Officer:
Anthony Spartalis, Chief
Operating Officer

EXECUTIVE SUMMARY

The City Planning, Development and Business Affairs Committee considered the following Items at its meeting held on 2 June 2026 and resolved to present to Council the following recommendation for Council determination:

- Item 7.1 – Update on the World Heritage Listing for the Adelaide Park Lands and Rural Settlement Landscapes

RECOMMENDATION

1. **Recommendation 1** – Item 7.1 - Update on the World Heritage Listing for the Adelaide Park Lands and Rural Settlement Landscapes

THAT COUNCIL:

1. Receives the report as contained in Item 7.1 on the Agenda for the meeting of the City Planning, Development and Business Affairs Committee held on 2 June 2026.
2. Notes the engagement with Traditional Owners under the principles of Free, Prior and Informed Consent required by UNESCO for a World Heritage Bid Tentative List Submission.
3. Notes the stakeholder engagement and marketing activities undertaken to support the World Heritage Bid and proposed next steps to develop this as a State tourism development opportunity

DISCUSSION

1. The City Planning, Development and Business Affairs Committee met on Tuesday, 2 June 2026. The Agenda with reports for the public component of the meeting can be viewed [here](#).
2. Where the resolution of the Committee differs from the recommendation published in the Committee agenda, the Committee's recommendation to the Council is listed first with the original recommendation provided in is in grey and italics.
3. The following matter was the subject of deliberation.
 - 3.1. Item 7.1 - Update on the World Heritage Listing for the Adelaide Park Lands and Rural Settlement Landscapes
THAT THE CITY PLANNING, DEVELOPMENT AND BUSINESS AFFAIRS COMMITTEE RECOMMENDS:
THAT COUNCIL
 1. Receives the report as contained in Item 7.1 on the Agenda for the meeting of the City Planning, Development and Business Affairs Committee held on 2 June 2026.
 2. Notes the engagement with Traditional Owners under the principles of Free, Prior and Informed Consent required by UNESCO for a World Heritage Bid Tentative List Submission.
 3. Notes the stakeholder engagement and marketing activities undertaken to support the World Heritage Bid and proposed next steps to develop this as a State tourism development opportunity.

DATA AND SUPPORTING INFORMATION

Link 1 – City Planning, Development and Business Affairs Committee Public Agenda

ATTACHMENTS

Nil

- END OF REPORT -

Recommendations of the City Community Services and Culture Committee – 2 June 2026

Tuesday, 9 June 2026
Council

Strategic Alignment – Our Corporation

Public

Program Contact:

Rebecca Hayes, Associate
Director Governance and
Strategy

Approving Officer:

Anthony Spartalis, Chief
Operating Officer

EXECUTIVE SUMMARY

The City Community Services and Culture Committee considered the following Item at its meeting held on 2 June 2026 and resolved to present to Council the following recommendations for Council determination:

- Item 7.1 – Consultation - 2026 bp Adelaide Grand Final and Associated Motorsport Event - South Australian Motor Sport Board
- Item 7.2 – Draft Park Lands Leasing and Licencing Policy
- Item 7.3 – Draft Sister City and International Arrangements Policy
- Item 7.4 – Community Wellbeing Strategy 2026-2030
- Item 7.5 – Beach Volleyball Facility in Bonython Park / Tulya Wardli (Park 27)

RECOMMENDATION

1. **Recommendation 1 – Item 7.1 - Consultation - 2026 bp Adelaide Grand Final and Associated Motorsport Event - South Australian Motor Sport Board**

THAT COUNCIL

1. Notes the Declaration of the proposed Declared Area, Declared Period and Prescribed Works Period for the purpose of conducting the 2026 Adelaide Grand Final and Associated Motor Sport event as contained in this report.
2. Notes the Declared Area for the 2026 Adelaide Grand Final as shown in Attachment A to Item 7.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.
3. Notes the Declared Area for the 2026 Associated Motor Sport Event as shown in Attachment B to Item 7.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.
4. Notes that the South Australian Motor Sport Board advises that the increase in the Declared Area for the 2026 Adelaide Grand Final includes Carriageway Park / Tuthangga (Park 17) for event car parking facilities, as the existing area used along Fullarton Road will be unavailable due to 2027 Motorcycle Grand Prix of Australia (MotoGP) circuit redevelopment in Victoria Park / Pakapakanthi (Park 16).
5. Authorises the Lord Mayor to write to the South Australian Motor Sport Board and the Chief Executive Officer of the South Australian Motor Sport Board on behalf of Council with its feedback to the 2026 Adelaide Grand Final and Associated Motor Sport event consultation as follows:
 - 5.1. Seeks advice on what measurable ecological thresholds or triggers the Government is monitoring in relation to motorsport activities in Victoria Park / Pakapakanthi (Park 16).
 - 5.2. Seeks the provision of independent, publicly released pre- and post-event ecological monitoring, including cumulative impact reporting over multiple years particularly in relation to the Grey Box Grassy Woodland threatened ecological community and associated biodiversity values.

- 5.3. Requests the South Australian Motor Sport Board remove the area identified as the Butterfly Conservation Zone from the Declared Area from any proposed motor sport activity in Victoria Park / Pakapakanthi (Park 16).
- 5.4. Requests the South Australian Motor Sport Board remove areas identified as Revegetation Conservation Zones and Buffer Conservation Zones from any proposed motor sport activity in Victoria Park / Pakapakanthi (Park 16) and the removal of Carriageway Park / Tuthangga (Park 17).
- 5.5. Seeks advice on the role of independent ecological experts and Traditional Owners in determining acceptable use of Victoria Park / Pakapakanthi for motor sport purposes.
- 5.6. Seeks from the South Australian Motor Sport Board, advice on an evidence-based limit on the number, duration or scale of motor sport events that Victoria Park / Pakapakanthi (Park 16) can sustainably accommodate each year in relation to its status as a Key Biodiversity Area.
- 5.7. Noting the expansion of the 2026 Adelaide Grand Final, Council seeks a briefing before 15 June 2026 from the South Australian Motor Sport Board on the proposed impacts, including environmental, of the 2027 Motorcycle Grand Prix of Australia (MotoGP) on the National Heritage Listed Adelaide Park Lands.
- 5.8. Requests the South Australian Motor Sport Board advise on how obligations contained within the *Environment Protection and Biodiversity Conservation Act 1999* (EPBC Act), *Natural Resources Management Act 2004*, Adelaide Park Lands Management Strategy, Management Agreements, Deeds of Agreement, Master Plan and biodiversity management plans are being monitored and enforced during event planning, the staging of the event, bump-in and bump-out, and remediation.
- 5.9. Requests the South Australian Motor Sport Board advise on how obligations contained within the *Aboriginal Heritage Act 1988*, *Planning Development and Infrastructure Act 2016*, *National Parks and Wildlife Act 1972* and other relevant Acts will be met.
- 5.10. Requests the South Australian Motor Sport Board provides an environmental rehabilitation bond, bank guarantee or equivalent financial assurance, sufficient to cover the independent assessment, monitoring, restoration and rehabilitation of any biodiversity, habitat or natural capital impacts arising from the 2026 Adelaide Grand Final and Associated Motor Sport event, with the amount to be determined by an independent ecological assessment.
- 5.11. Requests the South Australian Motor Sport Board confirm increased public access to the bikeways and pathways and further access considerations and advice for members of the public, during the Prescribed Works Period 2026 Adelaide Grand Final and Associated Motor Sport Event.
- 5.12. Requests the South Australian Motor Sport Board ensure the use of or the reinstatement of permeable pathways throughout the Declared Area for the 2026 Adelaide Grand Final and Associated Motor Sport Event.
- 5.13. Request that the South Australian Motor Sport Board works with City of Adelaide and the Adelaide Economic Development Agency to support the visitor economy by promoting visitation to the City, with particular focus on Black Friday, 27 November 2026.
- 5.14. Request that the South Australian Motor Sport Board facilitates improvements to public transport into and out of the City during periods of road closure for the 2026 Adelaide Grand Final and Associated Motor Sport Event.
- 5.15. Seeks advice on the extent to which the South Australian Motor Sport Board has contributed toward increasing canopy cover in Victoria Park as per previous Council requests.
6. Approves the South Australian Motor Sport Board request for the permanent removal of the central toilet block adjacent to the Criterium Track in Victoria Park / Pakapakanthi (Park 16) as part their planned infrastructure works under the proposed 2026 Adelaide Grand Final Prescribed Works Period, on the condition that the South Australian Motor Sport Board provide Council the necessary funding for a new toilet block to be built in Victoria Park / Pakapakanthi (Park 16).
7. Notes that, consistent with *Adelaide Park Lands Act* Section 9 (g) and the consultation provisions of the *South Australian Motor Sport Act 1984*, all feedback received by Council from the community, will be directed to the South Australian Motor Sport Board and the relevant Minister during the consultation period.
8. Notes that consistent with South Australia's biodiversity policy objectives, Australia's commitment to protect and restore biodiversity under the 30 by 30 framework, and the established Significant

Environmental Benefit principle applied elsewhere in environmental regulation, major events within or adjacent to Key Biodiversity Areas should be required to demonstrate a measurable net positive biodiversity outcome and avoid any cumulative decline in ecological condition over time.

9. Notes Kadaltilla met on 27 May 2026 as part of the required consultation and will provide feedback to the State Government.
10. Approves, in addition to the legislative consultation requirements of the South Australian Motor Sport Board, the City of Adelaide facilitate and support a representative Eastern Park Lands Community Reference Group, to bring together a diverse range of community perspectives and articulate key community concerns and views on the impacts of motor sport events in the Adelaide Park Lands to the South Australian Motor Sport Board and the State Government.
11. Determines in the event that the South Australian Motor Sport Board declines the request for removal of areas identified at 5.3 and 5.4 or provides unsatisfactory advice in relation to other requests, that the administration scope and cost proposals to inform Council's final decisions in relation to the final matter.
12. Requests the administration through its marketing channels promotes the opportunity for the business and residential community to make submissions through the South Australian motor sport board consultation process.

2. **Recommendation 2 – Item 7.2 - Draft Park Lands Leasing and Licencing Policy**

THAT COUNCIL

1. Approves the Draft Adelaide Park Lands Leasing and Licensing Policy, as contained in Attachment A to Item 7.2 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026, for the purpose of public consultation.

3. **Recommendation 3 – Item 7.3 - Draft Sister City and International Arrangements Policy**

THAT COUNCIL

1. Approves the draft Sister City and International Arrangements Policy as contained in Attachment A to Item 7.3 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026, for the purposes of public consultation.
2. Notes the *Sister Cities Policy and Program Review: Research report for the City of Adelaide*, conducted by Adelaide University, as contained in Attachment B to Item 7.3 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.

4. **Recommendation 4 – Item 7.4 - Community Wellbeing Strategy 2026-2030**

THAT COUNCIL

1. Notes the Community Wellbeing Strategy 2026-2030, public consultation summary report as contained in Attachment A to Item 7.4 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.
2. Adopts the Community Wellbeing Strategy 2026-2030, contained in Attachment B to Item 7.4 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.
3. Rescinds the Active City Strategy 2013-2023, noting that components have been updated and included in the Community Wellbeing Strategy 2026-2030.
4. Notes the Year One Implementation Plan, contained in Attachment C to Item 7.4 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.
5. Authorises the Chief Executive Officer or delegate to make minor typographical or syntactical updates to the documents as contained in Attachment B to Item 7.4 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026 to finalise the document.

5. **Recommendation 5 – Item 7.5 - Beach Volleyball Facility in Bonython Park / Tulya Wardli (Park 27)**

THAT COUNCIL

1. Notes the findings of the Site Plan Concept Report as contained in Attachment A to Item 7.5 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026, confirming Option 1, utilising the former netball court site, as the optimal location for the proposed beach volleyball facility in Bonython Park / Tulya Wardli (Park 27).

2. Approves the siting of the proposed beach volleyball facility on the former netball courts in Bonython Park / Tulya Wardli (Park 27), including the refinements as detailed in the Site Plan Concept Report as contained in Attachment A to Item 7.5 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.
-

DISCUSSION

1. The City Community Services and Culture Committee met on Tuesday 2 June 2026. The Agenda with reports for the meeting can be viewed [here](#).
2. Where the resolution of the Committee differs from the recommendation published in the Committee agenda, the Committee's recommendation to the Council is listed first with the original recommendation provided in grey and italics.
3. The following matter was the subject of deliberation.

- 3.1. Item 7.1 - Consultation - 2026 bp Adelaide Grand Final and Associated Motorsport Event - South Australian Motor Sport Board

THAT THE CITY COMMUNITY SERVICES AND CULTURE COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Notes the Declaration of the proposed Declared Area, Declared Period and Prescribed Works Period for the purpose of conducting the 2026 Adelaide Grand Final and Associated Motor Sport event as contained in this report.
2. Notes the Declared Area for the 2026 Adelaide Grand Final as shown in Attachment A to Item 7.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.
3. Notes the Declared Area for the 2026 Associated Motor Sport Event as shown in Attachment B to Item 7.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.
4. Notes that the South Australian Motor Sport Board advises that the increase in the Declared Area for the 2026 Adelaide Grand Final includes Carriageway Park / Tuthangga (Park 17) for event car parking facilities, as the existing area used along Fullarton Road will be unavailable due to 2027 Motorcycle Grand Prix of Australia (MotoGP) circuit redevelopment in Victoria Park / Pakapakanthi (Park 16).
5. Authorises the Lord Mayor to write to the South Australian Motor Sport Board and the Chief Executive Officer of the South Australian Motor Sport Board on behalf of Council with its feedback to the 2026 Adelaide Grand Final and Associated Motor Sport event consultation as follows:
 - 5.1. Seeks advice on what measurable ecological thresholds or triggers the Government is monitoring in relation to motorsport activities in Victoria Park / Pakapakanthi (Park 16).
 - 5.2. Seeks the provision of independent, publicly released pre- and post-event ecological monitoring, including cumulative impact reporting over multiple years particularly in relation to the Grey Box Grassy Woodland threatened ecological community and associated biodiversity values.
 - 5.3. Requests the South Australian Motor Sport Board remove the area identified as the Butterfly Conservation Zone from the Declared Area from any proposed motor sport activity in Victoria Park / Pakapakanthi (Park 16).
 - 5.4. Requests the South Australian Motor Sport Board remove areas identified as Revegetation Conservation Zones and Buffer Conservation Zones from any proposed motor sport activity in Victoria Park / Pakapakanthi (Park 16) and the removal of Carriageway Park / Tuthangga (Park 17).
 - 5.5. Seeks advice on the role of independent ecological experts and Traditional Owners in determining acceptable use of Victoria Park / Pakapakanthi for motor sport purposes.
 - 5.6. Seeks from the South Australian Motor Sport Board, advice on an evidence-based limit on the number, duration or scale of motor sport events that Victoria Park / Pakapakanthi (Park 16) can sustainably accommodate each year in relation to its status as a Key Biodiversity Area.
 - 5.7. Noting the expansion of the 2026 Adelaide Grand Final, Council seeks a briefing before 15 June 2026 from the South Australian Motor Sport Board on the proposed impacts, including environmental, of the 2027 Motorcycle Grand Prix of Australia (MotoGP) on the National Heritage Listed Adelaide Park Lands.

- 5.8. Requests the South Australian Motor Sport Board advise on how obligations contained within the *Environment Protection and Biodiversity Conservation Act 1999* (EPBC Act), *Natural Resources Management Act 2004*, Adelaide Park Lands Management Strategy, Management Agreements, Deeds of Agreement, Master Plan and biodiversity management plans are being monitored and enforced during event planning, the staging of the event, bump-in and bump-out, and remediation.
- 5.9. Requests the South Australian Motor Sport Board advise on how obligations contained within the *Aboriginal Heritage Act 1988*, *Planning Development and Infrastructure Act 2016*, *National Parks and Wildlife Act 1972* and other relevant Acts will be met.
- 5.10. Requests the South Australian Motor Sport Board provides an environmental rehabilitation bond, bank guarantee or equivalent financial assurance, sufficient to cover the independent assessment, monitoring, restoration and rehabilitation of any biodiversity, habitat or natural capital impacts arising from the 2026 Adelaide Grand Final and Associated Motor Sport event, with the amount to be determined by an independent ecological assessment.
- 5.11. Requests the South Australian Motor Sport Board confirm increased public access to the bikeways and pathways and further access considerations and advice for members of the public, during the Prescribed Works Period 2026 Adelaide Grand Final and Associated Motor Sport Event.
- 5.12. Requests the South Australian Motor Sport Board ensure the use of or the reinstatement of permeable pathways throughout the Declared Area for the 2026 Adelaide Grand Final and Associated Motor Sport Event.
- 5.13. Request that the South Australian Motor Sport Board works with City of Adelaide and the Adelaide Economic Development Agency to support the visitor economy by promoting visitation to the City, with particular focus on Black Friday, 27 November 2026.
- 5.14. Request that the South Australian Motor Sport Board facilitates improvements to public transport into and out of the City during periods of road closure for the 2026 Adelaide Grand Final and Associated Motor Sport Event.
- 5.15. Seeks advice on the extent to which the South Australian Motor Sport Board has contributed toward increasing canopy cover in Victoria Park as per previous Council requests.
6. Approves the South Australian Motor Sport Board request for the permanent removal of the central toilet block adjacent to the Criterium Track in Victoria Park / Pakapakanthi (Park 16) as part their planned infrastructure works under the proposed 2026 Adelaide Grand Final Prescribed Works Period, on the condition that the South Australian Motor Sport Board provide Council the necessary funding for a new toilet block to be built in Victoria Park / Pakapakanthi (Park 16).
7. Notes that, consistent with *Adelaide Park Lands Act* Section 9 (g) and the consultation provisions of the *South Australian Motor Sport Act 1984*, all feedback received by Council from the community, will be directed to the South Australian Motor Sport Board and the relevant Minister during the consultation period.
8. Notes that consistent with South Australia's biodiversity policy objectives, Australia's commitment to protect and restore biodiversity under the 30 by 30 framework, and the established Significant Environmental Benefit principle applied elsewhere in environmental regulation, major events within or adjacent to Key Biodiversity Areas should be required to demonstrate a measurable net positive biodiversity outcome and avoid any cumulative decline in ecological condition over time.
9. Notes Kadaltilla met on 27 May 2026 as part of the required consultation and will provide feedback to the State Government.
10. Approves, in addition to the legislative consultation requirements of the South Australian Motor Sport Board, the City of Adelaide facilitate and support a representative Eastern Park Lands Community Reference Group, to bring together a diverse range of community perspectives and articulate key community concerns and views on the impacts of motor sport events in the Adelaide Park Lands to the South Australian Motor Sport Board and the State Government.
11. Determines in the event that the South Australian Motor Sport Board declines the request for removal of areas identified at 5.3 and 5.4 or provides unsatisfactory advice in relation to other

requests that the administration scope and cost proposals to inform Council's final decisions in relation to the final matter.

12. Requests the administration through its marketing channels promotes the opportunity for the business and residential community to make submissions through the South Australian motor sport board consultation process.

For ease, Attachments A & B relating to Recommendation 1, Item 7.1, have been included at the end of this recommendation report.

Original Recommendation as Printed in the CCSC Committee Agenda

THAT THE CITY COMMUNITY SERVICES AND CULTURE COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. *Notes the Declaration of the proposed Declared Area, Declared Period and Prescribed Works Period for the purpose of conducting the 2026 Adelaide Grand Final and Associated Motor Sport event as contained in this report.*
2. *Notes the Declared Area for the 2026 Adelaide Grand Final as shown in Attachment A to Item 7.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.*
3. *Notes the Declared Area for the 2026 Associated Motor Sport Event as shown in Attachment B to Item 7.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.*
4. *Notes that the South Australian Motor Sport Board advises that the increase in the Declared Area for the 2026 Adelaide Grand Final includes Carriageway Park / Tuthangga (Park 17) for event car parking facilities, as the existing area used along Fullarton Road will be unavailable due to 2027 Motorcycle Grand Prix of Australia (MotoGP) circuit redevelopment in Victoria Park / Pakapakanthi (Park 16).*
5. *Authorises the Lord Mayor to write to the South Australian Motor Sport Board and the Chief Executive Officer of the South Australian Motor Sport Board on behalf of Council with its feedback to the 2026 Adelaide Grand Final and Associated Motor Sport event consultation as follows:*
 - 5.1. *Seeks advice on what measurable ecological thresholds or triggers the Government is monitoring in relation to motorsport activities in Victoria Park / Pakapakanthi (Park 16).*
 - 5.2. *Seeks the provision of independent, publicly released pre- and post-event ecological monitoring, including cumulative impact reporting over multiple years particularly in relation to the Grey Box Grassy Woodland threatened ecological community and associated biodiversity values.*
 - 5.3. *Requests the South Australian Motor Sport Board remove the area identified as the Butterfly Conservation Zone from the Declared Area from any proposed motor sport activity in Victoria Park / Pakapakanthi (Park 16).*
 - 5.4. *Requests the South Australian Motor Sport Board remove areas identified as Revegetation Conservation Zones and Buffer Conservation Zones from any proposed motor sport activity in Victoria Park / Pakapakanthi (Park 16) and the removal of Carriageway Park / Tuthangga (Park 17).*
 - 5.5. *Seeks advice on the role of independent ecological experts and Traditional Owners in determining acceptable use of Victoria Park / Pakapakanthi for motor sport purposes.*
 - 5.6. *Seeks from the South Australian Motor Sport Board, advice on an evidence-based limit on the number, duration or scale of motor sport events that Victoria Park / Pakapakanthi (Park 16) can sustainably accommodate each year in relation to its status as a Key Biodiversity Area.*
 - 5.7. *Noting the expansion of the 2026 Adelaide Grand Final, Council seeks a briefing before 15 June 2026 from the South Australian Motor Sport Board on the proposed impacts, including environmental, of the 2027 Motorcycle Grand Prix of Australia (MotoGP) on the National Heritage Listed Adelaide Park Lands.*
 - 5.8. *Requests the South Australian Motor Sport Board advise on how obligations contained within the Environment Protection and Biodiversity Conservation Act 1999 (EPBC Act),*

Natural Resources Management Act 2004, Adelaide Park Lands Management Strategy, Management Agreements, Deeds of Agreement, Master Plan and biodiversity management plans are being monitored and enforced during event planning, the staging of the event, bump-in and bump-out, and remediation.

- 5.9. *Requests the South Australian Motor Sport Board provides an environmental rehabilitation bond, bank guarantee or equivalent financial assurance, sufficient to cover the independent assessment, monitoring, restoration and rehabilitation of any biodiversity, habitat or natural capital impacts arising from the 2026 Adelaide Grand Final and Associated Motor Sport event, with the amount to be determined by an independent ecological assessment.*
- 5.10. *Requests the South Australian Motor Sport Board confirm increased public access to the bikeways and pathways and further access considerations and advice for members of the public, during the Prescribed Works Period 2026 Adelaide Grand Final and Associated Motor Sport Event.*
- 5.11. *Requests the South Australian Motor Sport Board ensure the use of or the reinstatement of permeable pathways throughout the Declared Area for the 2026 Adelaide Grand Final and Associated Motor Sport Event.*
- 5.12. *Request that the South Australian Motor Sport Board works with City of Adelaide and the Adelaide Economic Development Agency to support the visitor economy by promoting visitation to the City, with particular focus on Black Friday, 27 November 2026.*
- 5.13. *Request that the South Australian Motor Sport Board facilitates improvements to public transport into and out of the City during periods of road closure for the 2026 Adelaide Grand Final and Associated Motor Sport Event.*
6. *Approves the South Australian Motor Sport Board request for the permanent removal of the central toilet block adjacent to the Criterium Track in Victoria Park / Pakapakanthi (Park 16) as part their planned infrastructure works under the proposed 2026 Adelaide Grand Final Prescribed Works Period, on the condition that the South Australian Motor Sport Board provide Council the necessary funding for a new toilet block to be built in Victoria Park / Pakapakanthi (Park 16).*
7. *Notes that, consistent with Adelaide Park Lands Act Section 9 (g) and the consultation provisions of the South Australian Motor Sport Act 1984, all feedback received by Council from the community, will be directed to the South Australian Motor Sport Board and the relevant Minister during the consultation period.*
8. *Notes that consistent with South Australia's biodiversity policy objectives, Australia's commitment to protect and restore biodiversity under the 30 by 30 framework, and the established Significant Environmental Benefit principle applied elsewhere in environmental regulation, major events within or adjacent to Key Biodiversity Areas should be required to demonstrate a measurable net positive biodiversity outcome and avoid any cumulative decline in ecological condition over time.*
9. *Notes Kadaltilla met on 27 May 2026 as part of the required consultation and will provide feedback to the State Government.*
10. *Approves, in addition to the legislative consultation requirements of the South Australian Motor Sport Board, the City of Adelaide facilitate and support a representative Eastern Park Lands Community Reference Group, to bring together a diverse range of community perspectives and articulate key community concerns and views on the impacts of motor sport events in the Adelaide Park Lands to the South Australian Motor Sport Board and the State Government.*

3.2. Item 7.2 - Draft Park Lands Leasing and Licencing Policy

THAT THE CITY COMMUNITY SERVICES AND CULTURE COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Approves the Draft Adelaide Park Lands Leasing and Licensing Policy, as contained in Attachment A to Item 7.2 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026, for the purpose of public consultation.

For ease, Attachment A relating to Recommendation 2, Item 7.2, has been included at the end of this recommendation report.

3.3. Item 7.3 - Draft Sister City and International Arrangements Policy

THAT THE CITY COMMUNITY SERVICES AND CULTURE COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Approves the draft Sister City and International Arrangements Policy as contained in Attachment A to Item 7.3 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026, for the purposes of public consultation.
2. Notes the *Sister Cities Policy and Program Review: Research report for the City of Adelaide*, conducted by Adelaide University, as contained in Attachment B to Item 7.3 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.

For ease, Attachments A & B relating to Recommendation 3, Item 7.3, have been included at the end of this recommendation report.

3.4. Item 7.4 - Community Wellbeing Strategy 2026-2030

THAT THE CITY COMMUNITY SERVICES AND CULTURE COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Notes the Community Wellbeing Strategy 2026-2030, public consultation summary report as contained in Attachment A to Item 7.4 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.
2. Adopts the Community Wellbeing Strategy 2026-2030, contained in Attachment B to Item 7.4 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.
3. Rescinds the Active City Strategy 2013-2023, noting that components have been updated and included in the Community Wellbeing Strategy 2026-2030.
4. Notes the Year One Implementation Plan, contained in Attachment C to Item 7.4 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.
5. Authorises the Chief Executive Officer or delegate to make minor typographical or syntactical updates to the documents as contained in Attachment B to Item 7.4 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026 to finalise the document.

For ease, Attachments A, B & C relating to Recommendation 4, Item 7.4, have been included at the end of this recommendation report.

3.5. Item 7.5 - Beach Volleyball Facility in Bonython Park / Tulya Wardli (Park 27)

THAT THE CITY COMMUNITY SERVICES AND CULTURE COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Notes the findings of the Site Plan Concept Report as contained in Attachment A to Item 7.5 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026, confirming Option 1, utilising the former netball court site, as the optimal location for the proposed beach volleyball facility in Bonython Park / Tulya Wardli (Park 27).
2. Approves the siting of the proposed beach volleyball facility on the former netball courts in Bonython Park / Tulya Wardli (Park 27), including the refinements as detailed in the Site Plan Concept Report as contained in Attachment A to Item 7.5 on the Agenda for the meeting of the City Community Services and Culture Committee held on 2 June 2026.

For ease, Attachment A relating to Recommendation 5, Item 7.5, has been included at the end of this recommendation report.

DATA AND SUPPORTING INFORMATION


Link 1 – City Community Services and Culture Committee Agenda

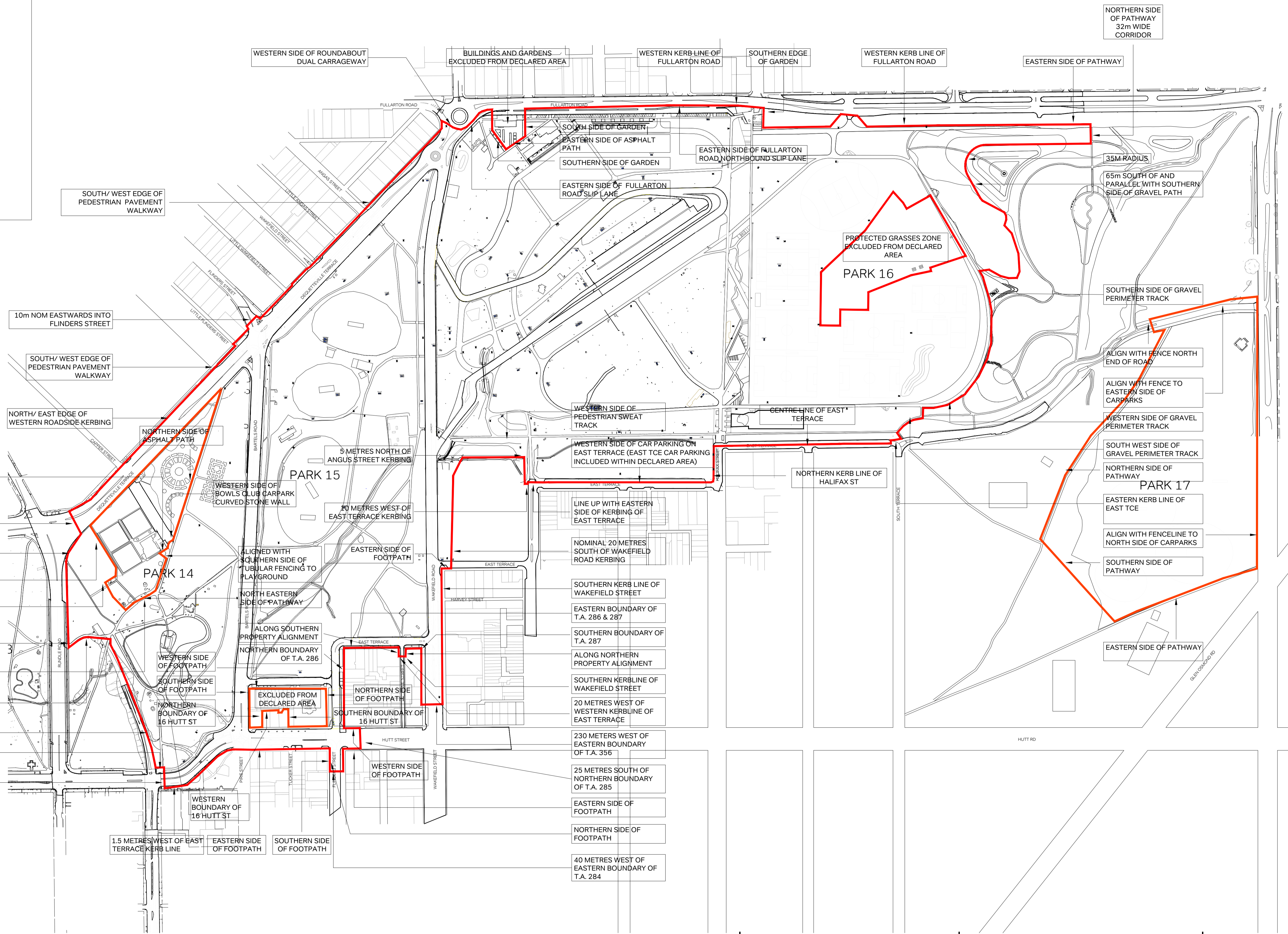
ATTACHMENTS

- END OF REPORT -

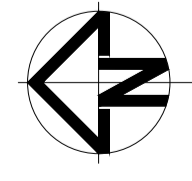
SOUTH AUSTRALIAN MOTOR SPORT ACT 1984 AS AMENDED


Boundary of the declared area
Hundred of Adelaide
County of Adelaide

The boundary of the declared area is shown 
Town Acre shown as T.A 356
Certified Correct
Surveyor General



Page 31




CLIENT		
		
N/A		
AUTHOR	DESIGNER	REVIEWER
P.Wait	L.Walker	J.Temme

PROJECT	2026 bp Adelaide Grand Final	
Adelaide Parklands Adelaide, South Australia, Australia		
TITLE	Declared Area	

iEDM		
PO BOX 50 ADELAIDE SA 5000 www.iedm.com.au		
DWG No.	PROJECT No.	REVISION
D001	26005	02

SOUTH AUSTRALIAN MOTOR SPORT ACT 1984 AS AMENDED

Boundary of the declared area
Hundred of Adelaide
County of Adelaide

The boundary of the declared area is shown 
Town Acre shown as T.A 356
Certified Correct
Surveyor General

75 METRES EAST OF SKATE
PARK FENCE

SOUTH WESTERN SIDE OF
FOOTPATH

NORTHERN SIDE OF
ASPHALT PATH

WESTERN SIDE OF BOWLS
CLUB CARPARK CURVED
STONE WALL

ALIGNED WITH FENCE &
BRICK WALL SEPARATING
BOWLS CLUB FROM PARK 14

ALIGNED WITH SOUTHERN
SIDE OF TUBULAR FENCING
TO PLAYGROUND

NORTH EASTERN SIDE OF
PATHWAY

SOUTHERN SIDE OF TUNNEL

EASTERN SIDE OF PATH

5 METRES SOUTH OF
PEDESTRIAN CROSSING

1.5 METRES WEST OF EAST
TERRACE KERB LINE

WESTERN
BOUNDARY OF
16 HUTT ST

WESTERN SIDE
OF FOOTPATH

SOUTHERN SIDE
OF FOOTPATH

NORTHERN
BOUNDARY OF
16 HUTT ST

EXCLUDED FROM
DECLARED AREA

NORTHERN SIDE
OF FOOTPATH

SOUTHERN BOUNDARY OF
16 HUTT ST

PARK 15

PARK 14

PARK 16

PARK 17

SKATE PARK

SOUTHERN KERB LINE OF
WAKEFIELD STREET

SOUTHERN KERB LINE OF
WAKEFIELD STREET

SOUTHERN KERB LINE OF
WAKEFIELD STREET

EASTERN BOUNDARY OF
T.A. 286 & 287

SOUTHERN BOUNDARY OF
T.A. 287

ALONG NORTHERN
PROPERTY ALIGNMENT

SOUTHERN KERBLINE OF
WAKEFIELD STREET

20 METRES WEST OF
WESTERN KERBLINE OF
EAST TERRACE

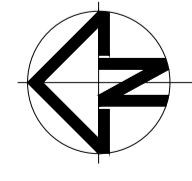
230 METRES WEST OF
EASTERN BOUNDARY
OF T.A. 356

25 METRES SOUTH OF
NORTHERN BOUNDARY
OF T.A. 285

EASTERN SIDE OF
FOOTPATH

NORTHERN SIDE OF
FOOTPATH

40 METRES WEST OF
EASTERN BOUNDARY OF
T.A. 284



CLIENT



N/A

AUTHOR
P.Wait

DESIGNER
P.Wait

REVIEWER
J.Temme

PROJECT
2026 bp Adelaide Grand Final
Adelaide Parklands
Adelaide, South Australia, Australia

TITLE
Declared Area Event 2



PO BOX 50 ADELAIDE SA 5000
www.iedm.com.au

DWG No. PROJECT No. REVISION

D034 26005 02

ADELAIDE PARK LANDS LEASING AND LICENSING

Date this document was adopted

non-legislative

PURPOSE

This Policy outlines the City of Adelaide's approach to managing lease and licence agreements on Community Land under its care and control within the Adelaide Park Lands for the benefit of the community.

STATEMENT

Guiding Principles

Strategic Alignment

Lease and licence arrangements will support Council's strategic objectives and deliver positive community outcomes by:

- Aligning with relevant policies, plans and strategies.
- Prioritising uses that deliver community benefit and enhance the Park Lands experience.
- Matching tenure with investment and commitment.

Sustainability and Stewardship

Leases and licences will support the long-term sustainability and responsible stewardship of Park Lands assets by:

- Supporting climate adaptation, greening and environmental sustainability.
- Encouraging efficient and optimised use of facilities.
- Recognising shared responsibilities for asset maintenance and care.

Inclusive and Equitable Access

The Park Lands are a shared community asset and will remain welcoming and accessible to a diverse range of users by:

- Supporting safe, inclusive and accessible environments.
- Applying equitable fee structures that reflect asset value, exclusivity, maintenance responsibilities and connection to the city, while supporting participation.

Good Governance

Leases and licences will be managed in a transparent, consistent and accountable manner by:

- Complying with relevant legislation.
- Applying a fair and transparent selection process.
- Supporting timely and consistent decision-making.
- Requiring appropriate reporting to demonstrate community benefit.
- Supporting organisational capacity building.

The City of Adelaide acknowledges the Kaurna people as the Traditional Owners of the Country where the city of Adelaide is situated, and pays its respect to Elders past, present and emerging.

1. Strategic Alignment

1.1 Eligibility

Council may enter into lease or licence agreements with commercial entities, educational institutions, community organisations and government agencies where the proposed use supports the activation and enjoyment of the Park Lands, delivers a demonstrable community benefit, maintains public access, and is consistent with relevant legislation and Council policies.

1.2 Permitted Use

Lease and licence facilities may only be used for the approved permitted use and must not be used in a manner inconsistent with the Adelaide Park Lands Community Land Management Plan, without Council approval.

Non-commercial lease and licence facilities may only be used for community development activities that are open and accessible to the public. The facilities must not be used, or permitted to be used, for any other purpose, including private or commercial functions or events, without Council (Administration) approval.

Requests to host community events will be considered on a case-by-case basis.

1.3 Tenure

The term of lease and licence agreements will generally not exceed five years.

Where a significant capital contribution is proposed, an agreement may be granted for a period of 10 to 21 years, including any renewal rights.

Renewal rights will be incorporated into agreements granted for more than five years to enable periodic reviews of conditions and performance (e.g. four + four).

Agreements with State or Federal Ministers (or their agencies) may be granted for a period up to 42 years, including any renewal rights.

2. Sustainability and Stewardship

2.1 Park Lands Stewards

Non-commercial lessees and licensees may be eligible for lease and licence fee rebates by delivering measurable community benefits. Eligible actions may include:

- Opening facilities as safe refuges for vulnerable community members during extreme weather events.
- Participating in Park Lands initiatives, such as tree planting, weed management, and community clean-up activities.
- Delivering environmental sustainability initiatives, including the use of solar power and recycled water, and actions to reduce waste sent to landfill.
- Supporting shared use arrangements, including educational institutions co-locating with community organisations.
- Enabling access for non-sporting community groups to use facilities for meetings, programs, and events that are open and accessible to the public (excluding private or commercial functions).

- Implementing inclusive practices that promote diverse and affordable access and participation.

Rebates will be assessed and applied retrospectively in the following year, based on demonstrated delivery of eligible community benefit actions.

2.2 Responsibilities

Unless agreed otherwise, all **Park Lands lessees and licensees** will be responsible for:

	Commercial Entity	Community Organisation	Educational Institution	Government Agency
Day-to-day maintenance and upkeep of leased and licensed areas, including buildings and associated outdoor infrastructure.	✓	✓	✓	✓
Maintenance and renewal of improvements.	✓	✓	✓	✓
Costs associated with operating and maintaining leased and licensed areas, including all outgoings and mandatory inspections.	✓	✓	✓	✓
Maintaining appropriate levels of insurance.	✓	✓	✓	✓
Keeping leased and licensed areas in a clean and tidy state, including the timely removal of graffiti.	✓	✓	✓	✓
Waste management, including the provision of green organics and recycling services.	✓	✓	✓	✓
Entering into an electricity contract with an all-renewable electricity retailer.	✓	✓	✓	✓
Complying with all relevant legislation and codes relating to health and safety.	✓	✓	✓	✓

	Commercial Entity	Community Organisation	Educational Institution	Government Agency
Providing a safe and welcoming environment for their staff, volunteers, members and the community.	✓	✓	✓	✓
Ensuring sporting surfaces are fit for their intended purpose.	If applicable	✓	✓	✓
Reporting safety or risk concerns to Council immediately.	✓	✓	✓	✓
Retaining records of maintenance for the duration of the lease or licence.	✓	✓	✓	✓
Providing Council with the necessary means to access leased areas in emergencies (e.g., keys, fobs, codes, etc).	✓	✓	✓	✓

Unless agreed otherwise, **Council** will be responsible for:

	Commercial Entity	Community Organisation	Educational Institution	Government Agency
Providing capacity-building and volunteer recognition opportunities.	-	✓	✓	-
Conducting an annual leasing and licensing forum.	-	✓	✓	✓
Conducting annual facility inspections.	✓	✓	✓	✓
Supporting community lessees in identifying and applying for grant funding.	-	✓	-	-
Insuring Council buildings and recovering the premium from lessees.	✓	✓	✓	✓

	Commercial Entity	Community Organisation	Educational Institution	Government Agency
Providing online forms for consistency and efficiency.	✓	✓	✓	✓
Issuing maintenance schedules detailing responsibilities and expectations.	✓	✓	✓	✓
Renewing key structural building elements of Council-owned buildings.	-	✓	✓	-
Providing a lawn mowing service as per Council's service standards (where applicable).	-	✓	-	-
Tree care/maintenance.	✓	✓	✓	✓
Collecting general waste as per Council's guidelines.	-	✓	✓	-
Incentivising lessees to undertake community stewardship and sustainability initiatives.	-	✓	✓	✓

3. Inclusive and Equitable Access

3.1 Lease and Licence Fees

3.1.1 Commercial Entities

Lease and licence fees will be based on a market rent valuation, with periodic reviews, as shown below:

Lease Fee (Rent)	Licence Fee
Market Rent Valuation with periodic reviews	Market Rent Valuation with periodic reviews

3.1.2 Non-commercial Organisations

Non-commercial lessees and licensees will be categorised as follows:

Category A	Category B	Category C
Not-for-profit clubs, associations and community groups with a total annual revenue of less than \$500,000.	Not-for-profit clubs, associations and community groups with a total annual revenue of \$500,000 to \$3 million. All government schools (primary and secondary) and government agencies.	Not-for-profit clubs, associations and community groups with a total annual revenue of more than \$3 million. All universities, non-government schools (primary and secondary), and associated alumni organisations.

Category C lessees and licensees will be charged more than Category B, who will be charged more than Category A.

Lease and licence fees will be reviewed annually as part of the adoption of Council's Fees and Charges schedule.

Community organisations that hold agreements for community gardens in the Adelaide Park Lands will be charged a nominal fee.

3.1.2.1 Lease Fees

Fees for leasing buildings will be based on floor area multiplied by a prescribed rate per square metre.

3.1.2.2 Lease Fees - Community Building Redevelopment

Where a community building is redeveloped entirely at the lessee's cost, resulting in a new asset owned by the lessee, a ground lease will be granted, with lease fees applied in accordance with the prescribed rate per square metre.

Where Council contributes to the redevelopment of a community building, the lease fee will be determined through negotiation and will be no less than the prescribed per square metre rate applicable to a building of equivalent floor area, taking into account:

- the value of the redeveloped community building (independently determined)
- the lessee’s financial contribution to the redevelopment
- the lessee’s capacity to pay

The negotiated lease fee will be approved by a formal Council decision.

3.1.2.3 Licence Fees

Fees for licensing land containing sporting facilities will be based on the area multiplied by a prescribed rate per hectare.

Licence fees will be doubled where access is restricted and controlled by the licensee, e.g., restricted access due to a fence / locked gate.

The rate will be reviewed annually in accordance with the Council’s Fees and Charges.

Examples are provided below:

Non-commercial Lessee/Licensee Category	Lease Fee* – Building floor area = 300sqm	Licence Fee* – Area of sports ovals = 1.5 hectares
Category A	Fee = 300 x \$11.40 per sqm	Fee = 1.5 x \$842.50 per ha
Category B	Fee = 300 x \$17.10 per sqm	Fee = 1.5 x \$1,685 per ha
Category C	Fee = 300 x \$22.80 per sqm	Fee = 1.5 x \$2,527.50 per ha

* Fees are GST Inclusive

3.1.2.4 Incentivised Rebates

Non-commercial lessees and licensees may be eligible for rebates on lease and licence fees. Rebates of up to 50% will be determined by Council (Administration) and applied retrospectively in the following year, based on the previous year’s fees. To qualify for the maximum rebate, lessees and licensees must demonstrate delivery of multiple measurable community benefit actions (see 2.1 Park Lands Stewards).

3.2 Hardship

Council will consider requests for a reduction or deferment of lease and licence fees where the organisation is experiencing financial hardship. A reduction will require a formal Council decision.

3.3 Subletting and Casual Hire

Non-commercial lessees and licensees must use reasonable endeavours to make their facilities available to community groups and organisations when not in use by the lessee or licensee.

The lessee or licensee must provide a contact person for managing subletting and casual hire enquiries and must not charge or impose any obligations that are more onerous than those Council would charge or impose.

If Council is of the view that the lessee or licensee has not made their facilities sufficiently available, Council will require the lessee or licensee to submit a plan to increase community access.

All subletting agreements must be approved by Council (Administration).

A non-commercial lessee or licensee cannot sublet to a commercial entity unless approved by a formal Council decision. Support of such arrangements will consider:

- the appropriateness of the proposed service/activity;
- the scale of the proposed service/activity in relation to the service/activity of the head lessee/licensee;
- the location of the proposed service/activity in relation to existing city businesses; and
- the proportion of revenue generated through the arrangement that will be reinvested into the ongoing improvement and enhancement of facilities within the Park Lands.

The tenure period for a subletting agreement will not exceed five years, or the remaining tenure period of the (head) lease or licence if less than five years. A subletting agreement with a proposed tenure period of more than five years will require a formal Council decision.

4. Good Governance

4.1 Lessee/Licensee Reporting

Community Organisations and Educational Institutions will:

- Attend an annual leasing and licensing forum conducted by Council.
- Submit an annual report to Council detailing:
 - key personnel contact details;
 - maintenance records;
 - income and expenditure (relating to the leased/licensed area);
 - evidence of compliance checks;
 - insurance certificates;
 - subletting arrangements;
 - casual hires; and
 - participation numbers.

Council may, from time to time, request additional documentation, including, but not limited to, a list of office bearers, audited financial statements, a business plan or strategy, and membership numbers and demographics.

4.2 Selection of a Lessee/Licensee

The selection of a new lessee or licensee will be through an Expression of Interest (EOI) process, open to the public for a minimum of four weeks (28 days).

EOI submissions will be assessed by Council (Administration), with the findings presented to Kadaltilla / Adelaide Park Lands Authority and Council.

Council may, at its discretion:

- decline to grant an agreement following the completion of an EOI process; or
- exempt an organisation from an EOI process, which will require a formal decision of Council.

Council may enter into direct negotiations with an organisation, without undertaking an EOI process, where the agreement:

- relates to an existing commercial lessee/licensee that has demonstrated ongoing compliance with lease/licence conditions and community benefit, and where undertaking an EOI would risk undermining a beneficial commercial arrangement; or
- will be granted to a State or Federal Minister (or their agencies); or
- is for a community garden; or
- relates to improvements planned by Council in partnership with a third party(s), and the third party(s) is the proposed tenant(s) of the improvements; or
- involves the Kaurua Yerta Aboriginal Corporation (or equivalent organisation) being the proposed tenant; or
- is for a period of two years or less, provided that such an agreement is non-consecutive and does not result in a total continuous occupation exceeding two years.

4.3 Public Consultation and Parliamentary Review

Public consultation will be undertaken on a draft lease or licence agreement in accordance with Council's Community Engagement Charter and Policy and the *Local Government Act 1999 (SA)* where the proposed tenure period is greater than five years (including any right of renewal) and/or where an amendment to the Adelaide Park Lands Community Land Management Plan (CLMP) may be required (irrespective of the proposed tenure period).

Under the *Adelaide Park Lands Act 2005 (SA)*, before an agreement with a proposed tenure of ten years or more, including any renewal rights, can be executed, the draft agreement must be laid before both Houses of Parliament and follow the prescribed legislative process.

This process will only occur after the public consultation findings and draft agreement have been formally considered by Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) and Council.

The following table shows the required consultation processes depending on the nature and term of the lease or licence agreement:

	Advice from Kadaltilla / Adelaide Park Lands Authority	Decision of Council	Public Consultation	Lease/Licence laid before both Houses of Parliament
Agreement equal to or less than 5 years and consistent with CLMP	Not required (subject to Expression of Interest provisions)		Not required	
Agreement exceeds 5 years but less than 10 years	✓	✓	✓	Not required
Agreement equal to or greater than 10 years	✓	✓	✓	✓

4.4 Ownership of Improvements

All fixed improvements made to a leased or licensed area by a lessee or licensee will require Council's approval and be vested in Council at the expiry of the agreement, unless otherwise agreed in writing.

The removal of any fixed improvements by a lessee or licensee at the expiry or sooner determination of the lease or licence will require the approval of Council (Administration).

4.5 Compensation

Excluding commercial assignments, any new lessee or licensee will not be required to compensate the previous lessee or licensee, nor will Council compensate a lessee or licensee at the end of its tenure term, despite an agreement not being renewed, or where an agreement is terminated early by the lessee, licensee or lessor.

4.6 Park Lands Events

Council and event organisers will foster cooperative business opportunities and aim to minimise disruption to lessees in the Park Lands wherever possible.

Where Council approves the event, events impacting leased or licensed areas must provide at least four months' notice and partner with Council to return the area to its pre-event condition following the bump-out.

4.7 Vehicle Access

Lessees will be permitted to access the Park Lands via designated access points to undertake maintenance and to load and unload equipment. Motor vehicles will not be permitted to remain on the Park Lands unless they are in a designated parking area and display a Council-issued permit.

On-street parking adjacent to leased and licensed areas will be prioritised for accessible parking and loading and unloading, to improve accessibility to Park Lands facilities and minimise vehicle movements on the Park Lands.

4.8 Signage

All permanent and temporary signage will require the approval of Council (Administration).

Permanent signage must align with relevant Council guidelines and must not include or feature any third-party advertising. This includes, but is not limited to, business, company, or product names, acronyms, or logos, with the sole exception of those belonging to the lessee.

Temporary signage will comply with the South Australian Planning and Design Code (Adelaide Park Lands Zone). Temporary sponsorship signage must be oriented inward, facing the field of play.

Electronic scoreboards may only be activated during scheduled competition times.

4.9 Naming Rights

Proposals to name an area, facility or improvement that are contrary to the naming conventions of the Adelaide Park Lands will require a formal decision of Council.

4.10 Gaming Machines

Gaming machines will not be permitted in leased or licensed facilities.

4.11 Liquor Licence

A lessee or licensee (including sub-lessees and casual use hirers) must not sell, serve or supply to persons, or allow persons to consume alcohol on or from their facilities without first obtaining the consent of Council and all required consents from any relevant Statutory Authorities as per the *Liquor Licensing Act (SA) 1997*.

4.12 Closed Circuit Television

Lessees and licensees may install CCTV systems to support community safety, provided that they can ensure any CCTV use complies with all applicable laws, regulations, and requirements, including those relating to privacy, data protection, and surveillance.

Application of this Policy

Council Administration will implement this Policy in accordance with Council decisions, relevant legislation, the Adelaide Park Lands and Leasing and Licensing Operating Guideline, and through a suite of lease and licence agreements, taking into consideration the purpose, scale, frequency of use, and levels of responsibility.

A Lease Agreement may be used for the exclusive use of facilities (e.g. buildings), with maintenance and services responsibilities detailed.

A Ground Lease may be used where the facilities (e.g. buildings) are owned by the lessee.

A Licence Agreement may be used for regular and ongoing non-exclusive use of facilities (e.g. playing fields), with maintenance and service responsibilities detailed.

Where there are exclusive and non-exclusive rights, Council will embed the licence conditions into an overarching lease agreement.

Limitations of this Policy

This Policy does not apply to:

- Activities or works on public roads through the Park Lands (pursuant to sections 221 and 222 of the *Local Government Act 1999* (SA))
- City Works Permits
- Park Lands Permits
- Hire Agreements
- Park Lands Event Licences
- Depasturing Licences granted to individuals to permit horses on Lefevre Park / Nantu Wama (Park 6)
- The lease and licence granted to the Minister for Transport and Infrastructure for Adelaide Oval – these are provided for in the *Adelaide Oval Redevelopment and Management Act 2011* (SA)
- Temporary works and compounds
- Agreements for areas of the Adelaide Park Lands that are not under the care and control of the City of Adelaide

OTHER USEFUL DOCUMENTS

Related documents

- Adelaide Park Lands Leasing and Licensing Operating Guideline (tbd)
- Adelaide Park Lands Community Buildings (Sport and Recreation) Policy (2024)
- Adelaide Park Lands Community Land Management Plan (2023)
- Adelaide Park Lands Management Strategy – Towards 2036 (2025)
- City of Adelaide Strategic Plan (2024 – 2028)

Relevant legislation

- *Adelaide Park Lands Act 2005 (SA)*
- *Liquor Licensing Act 1997 (SA)*
- *Local Government Act 1999 (SA)*
- *Planning, Development and Infrastructure Act 2016 (SA)*

NOTE: The *Retail and Commercial Leases Act 1995 (SA)* does not apply to the Adelaide Park Lands, pursuant to an exemption granted under section 77(1) of the Act by the Minister for Business Services and Consumers on 28 December 2011.

GLOSSARY

Throughout this document, the below terms have been used and are defined as:

Adelaide Park Lands: Those areas of the Park Lands defined by the *Adelaide Park Lands Act 2005 (SA)*, which have been Gazetted by Parliament and defined to be under care and control of the City of Adelaide.

Adelaide Park Lands Community Land Management Plan: A document required under the *Local Government Act 1999 (SA)*, that informs how community land under the care and control of the City of Adelaide will be managed in accordance with the Adelaide Park Lands Management Strategy, including the identification of leased and licensed areas.

Adelaide Park Lands Management Strategy: A document required under the *Adelaide Park Lands Act 2005 (SA)*, that sets the strategic framework for the overall planning and management of the Adelaide Park Lands.

Assignment of Lease: The process involving a lessee transferring their interest, rights and obligations under an existing lease agreement to a new party. An assignment requires Council's consent before execution.

Building Floor Area: The total floor area of a building across all levels.

Casual Hire: Relates to one-off or irregular use of facilities by an organisation.

Commercial Entity: An incorporated or registered business with its core activity involving the selling of goods or services for profit.

Community Garden: An area of community land cultivated collectively or in individual plots by members of the community for the purpose of growing plants, fostering community engagement, and supporting environmental sustainability.

Community Organisation: A recreation and sport club or association, or similar not-for-profit community organisation.

Educational Institution: A government/non-government primary or secondary school, college or university.

Expression of Interest: A formal process where eligible organisations are invited to submit an interest in leasing or licensing an identified area of the Park Lands.

Government Agency: Any state or federal government department or its agencies.

Ground Lease: Involves the lessee owning the improvements during the lease term, while Council retains ownership (care and control) of the land. The improvements are usually removed by the lessee or transferred to the lessor upon lease expiration, unless agreed otherwise.

Improvements: Any fixture, fitting or structure constructed or installed on a leased or licensed area by the lessee/licensee or lessor.

Key Structural Building Elements: This includes the building substructure, floor, load-bearing posts and walls, roof, including overhangs and verandas, cladding and doors and windows.

Lease: A lease confers an exclusive contractual right on a lessee to use the land, whereby the lessee facilitates access via appropriate means (e.g., membership, sublease, and casual booking). A lease is generally provided for buildings that require a level of security of tenure.

Lessee/Licensee: An organisation that has a direct legal relationship with Council via a lease or licence agreement.

Licence: A licence confers a non-exclusive contractual right on a licensee to the first right of use of the land, but allows public access when not in use by the licensee (and any sub-licensees). A licence is generally provided for open areas such as playing fields.

Maintenance and Upkeep: This relates to all direct and indirect costs and tasks associated with maintaining leased and licensed facilities to ensure they remain fit for purpose for their intended activity.

Market Rent Valuation: Where Council seeks the services of an independent valuer to ascertain the appropriate fees to be charged to a commercial lessee or licensee based on similar market circumstances.

Nominal Fee: A nominal rent is used to make a lease or licence agreement legally valid where no real lease or licence fee is intended.

Non-commercial Organisation: For the purpose of this Policy, an educational institution, not-for-profit community organisation or government agency.

Parliamentary Process: A formal process contained within the *Adelaide Park Lands Act 2005 (SA)*, that requires Council to submit a draft lease or licence agreement, with a tenure period of ten years or more, to the South Australian Parliament.

Renewal Rights: A clause in a lease or licence giving rights to the lessee or licensee to extend an agreement for a further specific period, subject to following the terms of the agreement at the time of the renewal.

Subletting: Where a lessee or licensee enters into an agreement with another organisation to utilise a leased or licensed facility and must be under the same conditions as the original agreement.

Total Annual Revenue: The gross income received over a 12-month period from all operating and non-operating sources, excluding any grant funding received and related interest earned, prior to the deduction of expenses, taxes, or other costs.

ADMINISTRATIVE As part of Council's commitment to deliver the City of Adelaide Strategic Plan, services to the community and the provision of transparent information, all policy documents are reviewed as per legislative requirements or when there is no such provision a risk assessment approach is taken to guide the review timeframe.

This Policy document will be reviewed every **four** years unless legislative or operational change occurs beforehand. The next review is required in **2030**.

Review history:

Trim Reference	Authorising Body	Date/ Decision ID	Description of Edits
ACC2016/19640	Council	January 2016	Adopted Adelaide Park Lands Leasing and Licensing Policy

Contact:

For further information, contact the City Culture Program

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SISTER CITY AND INTERNATIONAL ARRANGEMENTS POLICY

TBC

Non-legislative

The City of Adelaide is the heart of the State's civic, cultural and commercial life. First shaped by the Kurna People of the Adelaide Plains, then by Colonel William Light, Adelaide is known for being progressive, resilient, bold, trailblazing and enterprising.

From the Nationally Heritage Listed Adelaide Park Lands that breathe life into our city, to our culturally diverse neighbourhoods and unique and easy to get around precincts, with year-round events and activations, a vibrant dining scene and international recognition as a UNESCO City of Music, the City of Adelaide offers an unparalleled quality of life. Adelaide's allure extends globally, attracting over two million visitors annually. The city's vibrant atmosphere is unmistakable, nurturing inclusivity and connectivity within its diverse population. Adelaide's appeal extends far and wide, inviting everyone to be a part of its rich tapestry of experience.

Sister City and City to City Memorandum of Understanding (MOU) relationships exist to build mutually beneficial relationships between cities with aligned cultural, social and economic interests. Sister City arrangements began after the Second World War to promote peaceful exchange across the globe through understanding and people-to-people relationship building. This purpose is as important today as it was over 50 years ago. Contemporary relationships have amplified economic development and trade ties, while the foundation of cultural, social and diplomatic exchange and symbolic solidarity has endured.

PURPOSE

The City of Adelaide is a progressive, globally connected local government organisation with formalised sister city, friendly city and international arrangements. Engaging in international relationships based on respect and understanding can provide enormous cultural, social and economic benefit to cities and local communities. This policy governs the implementation of Sister City and International Arrangements at the City of Adelaide and outlines the principles for optimising ongoing arrangements, and for engaging in new arrangements.

Alignment with Australia's Foreign Relations (State and Territory Arrangements) Act 2020 (Cth) (the Act): *This City of Adelaide policy aligns with the Act and refers to relationships established by the City prior to 2020, and from 2020 onwards.*

The City of Adelaide acknowledges the Kurna people as the Traditional Owners of the Country where the city of Adelaide is situated, and pays its respect to Elders past, present and emerging.

ROLE OF COUNCIL

Sister City, Friendly City and City-to-City MOU arrangements at the City of Adelaide are considered a 'whole of organisation' arrangement in which the City of Adelaide endeavours to draw connections and purposeful outcomes aligned with the City of Adelaide Strategic Plan and other strategies.

The UNESCO Creative Cities designation is also considered a whole-of-organisation arrangement which is delivered by multiple programs.

The City of Adelaide may also be a third-party beneficiary to Government of South Australia led formalised international arrangements.

Council's role in international arrangements:

Leader: facilitate international networks and connections through our formal international arrangements such as UNESCO City of Music. The City of Adelaide can lead by example the inclusion of reconciliation and truth-telling through formal international arrangements through highlighting Kurna and broader First Nations heritage and storytelling on digital communication platforms and support knowledge sharing and exchange

Minor Funder: Partner with others to support activity that develops art and creative exchange, cultural cross-collaboration, economic development, community wellbeing and learning and climate and other environmental solutions.

Broker: connecting local organisations or communities so they can collaborate directly with international entities from our Sister Cities on shared alignments and outcomes.

Partner: Local Government Associations in Australia are a party to the Australian Government Foreign Arrangements Scheme. The Foreign Arrangements Scheme creates obligations for local governments that propose to enter or enter an arrangement with a foreign entity. Where applicable, these arrangements must be notified to the Minister for Foreign Affairs. The City of Adelaide may partner with the State Government of South Australia (Department of State Development and Department of the Premier and Cabinet and Capital City Committee) for the benefit of leveraging additional resources and strategic direction with our formal international arrangements. The City of Adelaide may partner with local organisations and community in delivering international projects.

PRINCIPLES

PRINCIPLE 1: International arrangements will be strategic, purposeful and mutually beneficial.

- Projects and activities delivered through the Sister City Program will provide beneficial cultural; social; economic; and/or sustainability and climate resilience outcomes to the people of the City of Adelaide.
- International arrangements will reflect a commitment to deliver on the City of Adelaide strategic directions and include specific objectives relative to the focus and interests of the partnership.
- The City of Adelaide will engage in new international arrangements only where they provide strategic benefit, a resourced action plan for delivery of projects, initiatives or knowledge exchange that is measurable and aligned with the City of Adelaide Strategic Plan or an endorsed Strategy of Council.

PRINCIPLE 2: International arrangements will endeavour to connect people to people

- The City of Adelaide will enable people-to-people opportunities for cross-cultural connection, knowledge sharing and professional networking with counterparts in Sister Cities.
- Exchanges will provide benefit to the City of Adelaide communities with a particular focus on cultural communities of interest and local diaspora.
- The City of Adelaide will endeavour to broker cross-cultural exchange and knowledge sharing among Aboriginal and Torres Strait Islander representative leadership and First Nations Peoples between the City of Adelaide and its Sister Cities.

PRINCIPLE 3: International arrangements can raise the profile of Adelaide internationally to maximise opportunities for trade and investment.

- The City of Adelaide and the Adelaide Economic Development Agency (AEDA) will showcase Adelaide on digital platforms for the purpose of international brand awareness.
- The City of Adelaide and AEDA will maximise business events and trade exchange opportunities
- The City of Adelaide and AEDA will partner and support the State Government to optimise international trade opportunities where they align with Council's Strategies.

PRINCIPLE 4: International arrangements will align the City of Adelaide cultural principles of reconciliation and truth-telling.

- The City of Adelaide acknowledges the Kaurna people as the traditional custodians of the Adelaide Plains and fully supports Aboriginal and Torres Strait Islander self-determination. We recognise the importance of addressing past injustices, centring First Nations perspectives, and promoting cultural revitalisation through language, storytelling, and creative expression.
- Formal international arrangements held by the City of Adelaide will highlight First Nations perspectives in storytelling and context setting of the City of Adelaide and the Adelaide Plains prior to colonisation through to now. This will be achieved through active information sharing and the facilitation of knowledge exchange with our international counterparts.

APPROACH

The City of Adelaide holds arrangements with a broad range of entities including cities, forums and networks which enable mutually beneficial international relationships through knowledge sharing, cross-cultural exchange and collaboration, and storytelling. These arrangements attract international interest in the city of Adelaide and leverage this interest into practical local benefit which can harness creativity and enthusiasm for practical and meaningful action.

Sister City arrangements have been in place at the City of Adelaide since 1972. Sister City arrangements are valued by Council for their symbolic power and potential to benefit citizens.

The definition of a City of Adelaide formal arrangement for the purpose of this policy is that it is endorsed by Council and signed by the Lord Mayor..

<u>Established prior to 2020</u>	<u>Established from 2020 onwards</u>
These arrangements will be regularly reviewed to clarify mutual benefit, intention to continue and the ongoing nature of the relationship. These long-standing relationships may continue to be largely symbolic in nature and focused on cultural benefit.	These arrangements will be time-limited and subject to regular review. They will be established through a Memorandum of Understanding and require specific outcomes to be delivered.

- The term Friendly City arrangement will be superseded by the City of Adelaide with a preference for entering into a City-to-City Memorandum of Understanding, as the first step in a formal arrangement before a Sister City. The preferred approach is to develop, where deemed of strategic value, a three-year City-to-City Memorandum of Understanding rather than a new 'Friendly City' arrangement. Standing Friendly City arrangements remain in place until mutually reviewed and revised.
- All formal international arrangements, including Sister City relationships, are to be regularly reviewed and evaluated.
- A three-year City-to-City Memorandum of Understanding, if functioning well and meeting objectives, can be extended for a further three to five years.
- A three-year City-to-City Memorandum of Understanding can be moved to a Sister City relationship (for a specified period) which may be longer than three years, if desired by both parties.
- All arrangements post-2020 must be allocated an expiry date no longer than three years from establishment, with a mid-point review through an initial City-to-City Memorandum of Understanding.
- Administration of the Sister City Program will include the collation of an annual activity report of all international arrangements and associated activities delivered through City of Adelaide.
- The City of Adelaide will maintain up to date, public facing online information and an accessible register of all City of Adelaide formal international arrangements.

ADMINISTRATION

REQUESTS FOR AN INTERNATIONAL ARRANGEMENT

- All new requests will be assessed and if deemed to be of high strategic value, presented to Council for consideration.

RELATED DOCUMENTS

City of Adelaide documents:

- City of Adelaide Strategic Plan 2024-2028
- City of Adelaide City Plan 2036
- City of Adelaide Cultural Policy 2025
- City of Adelaide Economic Development Strategy 2024-2028
- City of Adelaide Integrated Climate Strategy 2030
- City of Adelaide Stretch Reconciliation Action Plan 2024 – 2027

Relevant legislation:

- *Local Government Act 1999 (SA)*
- *Foreign Arrangements (State and Territory Arrangements) Act 2020 (Commonwealth)*

Other:

- Australian Sanctions Office Compliance Policy
- Commonwealth Foreign Arrangements Scheme
- United Nations Charter

GLOSSARY

International Arrangement – An activity based mutual agreements with an entity representing a city of another country or an entity based within another country. Interchangeable with foreign arrangement for the purposes of this policy.

Formal Arrangement – International Arrangements signed by the Lord Mayor on behalf of the City of Adelaide and co-signed by the Mayor or appropriate representative of the partner entity. An intention to commence an activity based mutual agreement, through the City of Adelaide and other entities which may be a city, forum or network. Examples other than Sister Cities are UNESCO Creative Cities Network membership through the UNESCO City of Music Designation.

Sister City – Formal arrangement adopted by Council and signed by the Mayor naming two cities as Sister Cities.

Friendly City – Less formal than a Sister City, a Friendship Arrangement is a less resourced, historic arrangement. These historic arrangements may be maintained or reviewed and if agreed by both parties, replaced by a City-to-City Memorandum of Understanding.

City-to-City Memorandum of Understanding – A Memorandum of Understanding (MOU) is a non-binding, formal document outlining a cooperative agreement between parties, detailing their roles, responsibilities, and shared goals. It may function as a preliminary step, often preceding a legally binding contract, to establish trust and clarify expectations.

Foreign entities - Under the Foreign Arrangements Scheme, foreign entities include a foreign country, its national government and a department or agency of that national government. It also includes sub-national level governments in foreign countries (including its governments, departments and agencies), authorities established for a public purpose and some foreign universities.

Foreign Arrangements Scheme – The Scheme ensures that arrangements between state, territory and local governments (and their entities) and foreign entities do not adversely affect Australia’s foreign relations and are not inconsistent with Australia’s foreign policy.

REVIEW

As part of Council’s commitment to deliver the City of Adelaide Strategic Plan, services to the community and the provision of transparent information, all policy documents are reviewed as per legislative requirements or when there is no such provision a risk assessment approach is taken to guide the review timeframe. This Policy document will be reviewed every 4 years unless legislative or operational change occurs beforehand. The next review is required in **2030**.

Review history:

Content Manager Reference	Authorising Body	Date/ Decision ID	Description of Edits
<i>ACC2026/39183</i>	<i>Council</i>	<i>TBC</i>	<i>Creation of new Policy</i>

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Sister Cities Policy and Program Review

Research report for the City of Adelaide

Helen Dinmore, Boram Lee and Satu Teppo



Sister Cities Policy and Program Review

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Sister Cities Policy and Program Review

Executive Summary

- Adelaide's sister city relationships are valued by the community as a mechanism for cross-cultural connection, knowledge sharing and professional networking. Valuable outcomes of Adelaide's sister city relationships have included: knowledge, arts and student exchanges; development of entrepreneurship, tech and innovation; raising Adelaide's international profile and strengthening the city's identity; and long-term friendship and international connection.
- Adelaide's sister city relationships offer a great deal of untapped potential. Although some outcomes are generated under the auspices of the sister city, the relationships hold largely symbolic value. They would benefit from greater strategic clarity, community awareness and tangible outcomes.
- To realise these benefits, City of Adelaide needs to resource its Sister City Program by: building internal capacity; setting up resilient governance structures, including community networks; and adequately funding activities, including travel. To establish and maintain social license for this resourcing, it must communicate benefits to the Adelaide community. Evaluation mechanisms and review periods should be built into existing and future sister city arrangements.
- Due to its role as capital city, City of Adelaide should liaise with State Government to ensure policy alignment, access funding, manage program scope and maximise the benefits of international arrangements.
- When assessing future sister city relationships City of Adelaide should assess whether there are: a clear, shared purpose and level of commitment; strategic fit and compatibility with Adelaide's identity and priorities, including existing cultural, social or economic links; and identified, viable community benefits.

Introduction

This report was commissioned by the City of Adelaide to review its Sister City Program and help shape a new Sister City Policy. It provides a background of sister city programs internationally and in Australia, and an overview of the City of Adelaide's sister city relationships and activities. It brings together insights from academic and policy literature and the views of local stakeholders to understand what makes a successful sister city relationship. It then makes a series of policy recommendations to guide the City of Adelaide's engagement in existing sister city relationships and assessment of potential new sister cities in the future.



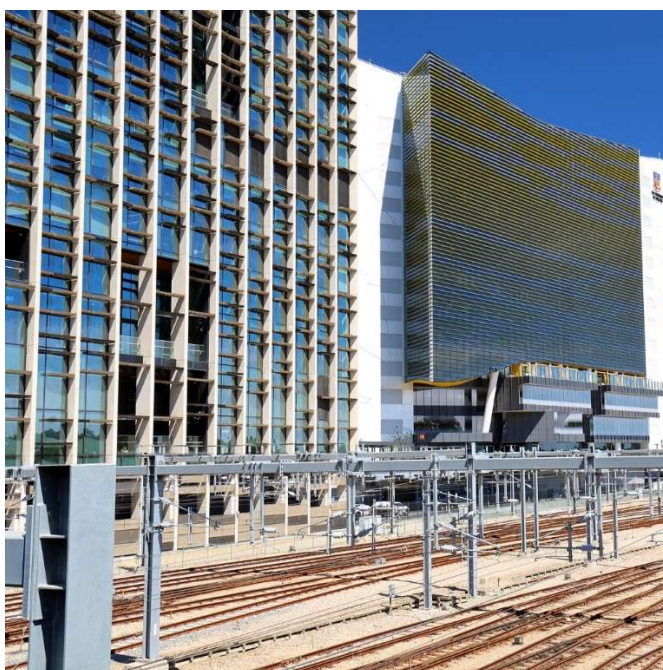
PHOTOS: SANDY HORNE

Approach

This research was undertaken in three stages. In the first we reviewed international academic literature about sister cities and a wide range of grey literature, including reports, policy documents and international relations frameworks. We conducted an environmental scan of Australian sister city relationships and a more detailed exploration of Adelaide's sister city history and engagement.

Following this background review, we held a series of interviews and focus groups with community, government and industry stakeholders. In these, stakeholders were given the opportunity to share their views on the purpose and value of sister cities, what makes a successful relationship, how sister city relationships and programs should be managed and by whom, what opportunities exist for the City of Adelaide's sister city relationships and what a new policy might include. We then analysed the data collected in interviews and focus groups to identify themes.

Lastly, using the findings from these conversations and from the background review, we devised a set of policy recommendations. These are intended to clarify the purpose and objectives of Adelaide's sister city relationships (SCRs), and provide a framework for maintaining existing SCRs, including matters of governance, and the consideration of any future relationships.



Background

What are sister cities?

Sister city relationships, also known as ‘twin towns’, gained momentum after the Second World War as a form of people-to-people diplomacy promoting friendship, peacebuilding and cross-cultural understanding. Twin towns expanded rapidly across Europe in the 1940s and 1950s, particularly between towns in formerly hostile nations. The United States began its formal sister city program in the 1950s and established Sister Cities International, which remains the institutional framework for these relationships. From the 1960s onwards, there was widespread adoption of sister cities globally, with uptake peaking in the 1980s. There are now tens of thousands of official city-to-city linkages worldwide.

SCRs are established via a formal agreement that usually sets out the purpose of the relationship. While these agreements are commonly open-ended and focused on the development of a long-term city-to-city relationship, some cities build in review periods that enable them to review whether to remain active. An SCR can become dormant if no activities take place, even if the agreement still technically exists. From time to time, SCRs are terminated, usually because of political tensions, changing council priorities or a lack of engagement.

SCRs are often conceived around a set of shared aspirations for cultural, social, economic and educational exchange. SCRs are commonly seen as an avenue for the development of trade, investment and business networks; cross-cultural learning; promotion of tourism; knowledge sharing in areas such as sustainability, technology, innovation, public administration and shared industry sectors; arts and festival exchanges; and celebration of historical ties.

Adelaide’s sister cities

The City of Adelaide has five official sister cities—Christchurch (New Zealand), George Town (Malaysia), Himeji (Japan), Austin (USA), and Qingdao (China). The City of Adelaide also has an MOU with Athens (Greece) and two ‘friendly cities’

in China, Dalian and Chengdu. The MOU with Athens focuses on cooperation in the arts and culture, tourism and the environment, and is valid for three years, at which point it can be evaluated and the relationship renewed. The friendly cities are less formal partnerships than SCRs, but are still designed to promote friendship and cooperation.

Christchurch, New Zealand (est. 21 Feb 1972)

This sister city relationship was established to foster mutual understanding through the sharing of ideas and information, trade missions, and student, sporting and cultural exchanges. A consistent focus has been tourism and place branding, with mutual promotion as garden or green cities. Education links include student exchange programs and Children’s University connections between Adelaide and Canterbury and Lincoln Universities. The relationship is also visible through public art, including the Kaurua Wailu artwork by Adelaide artist Karen Genoff installed in the Adelaide Garden at Halswell Quarry, Christchurch. City of Adelaide supported Christchurch in practical ways following the 2011 earthquake, for example by inviting 170 students from earthquake-damaged Canterbury University to study at the University of Adelaide.

George Town, Penang, Malaysia (est. 8 Dec 1973)

The relationship began with strong historical and symbolic connections. Colonel William Light was the eldest son of Captain Francis Light, who established George Town, and the two cities share similarities in city planning and grid layout. Activities have included cultural exchanges and promotional events that highlight Penang’s multicultural heritage and Adelaide’s festival identity. Two-way delegations and trade missions have been documented, with benefits linked to economic development and tourism. Heritage and cultural tourism cooperation has been a recurring strand, shaped in part by George Town’s UNESCO World Heritage status. Adelaide has also supported education and policy engagement, including sponsorship of the ASEAN Australia Education Dialogue in George Town. The 50th anniversary in 2023 included civic receptions, commemorative activities and a sister city book launch alongside the George Town Literary Festival.

Himeji, Japan (est. 19 Apr 1982)

Adelaide’s relationship with Himeji is strongly grounded in symbolic place making and long-term cultural engagement. The Adelaide Himeji Garden, opened in 1985 in the southern parklands, functions as the principal public symbol of the partnership and a site for civic and community activity. A granite lantern gifted by the City of Himeji, inscribed to mark the sister city bond, reinforces the ceremonial character of the relationship. Ongoing student exchanges and cultural visits are noted in City of Adelaide reporting, alongside regular cultural exchanges linked to Japanese festivals and community events. Milestone anniversaries have been used to activate public programming, including 35th and 40th anniversary celebrations with a City Library exhibition and civic events in the garden.

Austin, Texas, USA (est. 11 Jul 1983)

Originally framed as a series of exchanges to deepen cultural ties, promote products and services, and build awareness of tourism attractions. The relationship includes prominent symbolic gestures and physical markers, including Adelaide’s gift of a large opal in 1983 and the establishment of Austin Street and Austin Garden in Adelaide’s parklands. Documented exchanges span creative industries such as fashion, education and media, alongside civic diplomacy through delegate visits and anniversary events, including 40th anniversary activity in 2023. More recent activity has expanded into innovation agendas, with smart city and entrepreneurship roundtables focused on learning from Austin’s ecosystem. Creative exchange highlights include Fashion X Austin and the Adelaide Fashion Festival exchange in 2018 to 2019, with two-way designer participation, and involvement of Adelaide musicians in Austin’s annual SXSW festival.

Qingdao, Shandong, China (Friendly City 2001; Sister City Nov 2014)

The relationship developed through economic, trade and tourism exchanges, building on the broader South Australia to Shandong sister state relationship. Education has been a major pillar, including agreements on education and training and initiatives promoting Adelaide as a study destination, with continuing institutional links such as Haide College in Qingdao described as a joint

institute of the University of Adelaide and Ocean University of China. Cultural exchange has included festival and conference engagement, particularly through participation by Shandong and Qingdao in the OzAsia festival. Symbolic place-based diplomacy is represented by the Qingdao Rose Garden in Veale Gardens, unveiled on 25 Feb 2018, featuring the Song of the Wind sculpture and the City of Qingdao Rose. The opening included community cultural activities such as lion dances and calligraphy, reinforcing public visibility and community connection.

Table 1: Main focus themes across Adelaide’s sister city relationships

Sister City	Main focus themes of the relationship
Christchurch New Zealand	Green city identity, education links, tourism promotion, public art, disaster resilience and mutual support
George Town Penang, Malaysia	Heritage and multiculturalism, food and tourism, education and policy dialogue, Asia-facing cultural diplomacy
Himeji Japan	Garden diplomacy and symbolic place making, cultural exchange, student exchange, long-term relationship building
Austin Texas, USA	Creative industries exchange, innovation and smart city collaboration, festival-based exchange, civic diplomacy
Qingdao Shandong, China	Trade and port city branding, education and student mobility, festivals and conferences, symbolic place-making

Table 2: Timeline of the establishment of Australian capital cities' sister city relationships

AUSTRALIAN CITY	YEAR	SISTER CITY
Sydney (first partnership)	1968	San Francisco, USA
Adelaide (first partnership)	1972	Christchurch, NZ
Adelaide	1973	George Town, Malaysia
Perth (first partnership)	1974	Kagoshima, Japan
Hobart (first partnership)	1977	Yaizu, Japan
Melbourne (first partnership)	1978	Osaka, Japan
Melbourne	1980	Tianjin, China
Sydney	1980	Nagoya, Japan
Darwin (first partnership)	1982	Anchorage, USA
Darwin	1982	Kalymnos, Greece
Adelaide	1982	Himeji, Japan
Adelaide	1983	Austin, USA
Sydney	1983	Wellington, NZ
Sydney	1984	Portsmouth, UK
Perth	1984	Houston, USA
Perth	1984	Megisti (island of Kastellorizo), Greece
Perth	1984	Rhodes, Greece
Melbourne	1984	Thessaloniki, Greece
Melbourne	1985	Boston, USA
Brisbane (first partnership)	1985	Kobe, Japan
Sydney	1986	Guangzhou, China
Perth	1987	San Diego, USA
Darwin	1988	Ambon, Indonesia
Brisbane	1988	Auckland, NZ
Perth	1989	Vasto, Italy
Darwin	1990	Haikou, China
Brisbane	1992	Shenzhen, China
Brisbane	1993	Semarang, Indonesia
Sydney	1993	Florence, Italy
Canberra (first partnership)	1993	Nara, Japan
Brisbane	1997	Kaohsiung, Taiwan
Hobart	1998	L'Aquila, Italy
Perth	1998	Nanjing, China
Perth	1999	Taipei, Taiwan
Darwin	1999	Milikapiti (Tiwi Islands) Australia
Canberra	2000	Beijing, China
Brisbane	2002	Daejeon, South Korea
Darwin	2003	Dili, Timor-Leste
Melbourne	2004	Milan, Italy
Brisbane	2005	Chongqing, China
Perth	2006	Perth, Scotland
Perth	2008	Seocho (Seoul district), Korea
Brisbane	2009	Abu Dhabi, UAE
Brisbane	2010	Hyderabad, India
Perth	2012	Chengdu, China
Adelaide	2014	Qingdao, China
Canberra	2016	Wellington, NZ
Darwin	2022	Denpasar, Indonesia

Adelaide’s sister city relationships in context

Sister city relationships around Australia

The first Australian sister city relationship was forged in 1961, between Bega, NSW and Littleton, Colorado in the US. The Australian Sister Cities Association formed in 1979. **Table 2** (previous page) shows a timeline of SCR uptake by Australia’s capital city councils, although hundreds of SCRs belong to other metropolitan and regional councils across Australia. Forty percent of these SCRs were taken up during the 1980s.

The large number of SCRs across Australia makes a full review beyond the scope of this report. However, this study has included the five other South Australian councils that also have sister cities as shown in **Table 3**.

Table 3: South Australian sister cities

SA council	Sister city/cities
City of Marion	Kokubunji, Japan
City of Port Adelaide Enfield	Malmö, Sweden
City of Salisbury	Mobara, Japan
City of Tea Tree Gully	Asakuchi, Japan Borodyanka, Ukraine
City of Port Lincoln	Lincoln, UK Muroto, Japan

A review of sister city activities and purpose statements from these five South Australian councils, and the seven other state/territory capital councils, reveals wide variety in the way SCRs are conducted and conceptualised. However, there are notable commonalities. The most common areas of activity by far are in **education** (primary, secondary, tertiary and specialist exchanges); **economic development** (trade, investment, industry, business networking, conferences and professional exchange); and **cultural exchange** (delegations, symbolic friendship).

Not as common, but still a focus of many SCRs, are the **arts** (creative industries, festivals and events, and arts exchanges); **city improvement** (public art, place-making, urban renewal and development); **tourism** (development and promotion); and celebration of **historical ties**

(WW2 links, diaspora communities, namesake cities, influential figures).

Sport (exchanges), **civic diplomacy** (delegations), **public administration** (knowledge sharing and capacity building), **innovation and technology** (knowledge exchange, entrepreneurship, research), **diversity initiatives** and **sustainability** (climate and the environment) are less of a focus, but still a priority for several SCRs.

Lastly, a handful of SCRs include the following among their priorities: **mutual support** (disaster resilience, refugees); **health and medicine**, **First Nations** (recognition, knowledge sharing), and **food and hospitality**.

It should be noted that upon signing the agreement the stated aims for SCRs can often be quite wide-ranging, but underrepresented in the activities that follow. While many Australian SCRs are very active, some SCRs are decades old and have become largely symbolic or encompass only one or two flagship programs, such as an annual student exchange or national day celebration. This reflects the changing nature of city identities and priorities and fluctuating community support. Milestone anniversaries are often a time when these ‘dormant’ SCRs are revived and celebrated.

State policy context

SA Government policy environment: Connections to sister cities programs

The South Australian Government’s international engagement spans across most government departments. The Protocol unit in the Department of the Premier and Cabinet (DPC) has a central role and facilitates incoming delegation visits to South Australia as well as coordinating the Premier’s international engagement and travel.

Most state government departments have policies, strategies and nominated staff roles that relate to international engagement. In the context of local government relationships more broadly, and the City of Adelaide in particular, connection points to key government policies are outlined below. These highlight opportunities for cooperation and engagement with sister cities across many areas of public policy, depending on current priorities, resourcing and ambitions of the City of Adelaide. It is worth noting that most schemes are two-directional, supporting export and attracting investment.

Department of State Development: Trade, International and Investment

South Australia’s Trade & Investment Strategy (TIS) to 2030 was launched in August 2023. The strategy provides a seven-year focus for developing South Australia’s export markets and driving direct investment. In terms of the largest export markets by country, all five of the City of Adelaide’s sister cities are located in markets that are significant trade partners for South Australian exporters. In addition, the Trade & Investment Strategy identifies India and South East Asia as future growth markets.

The strategy is built around seven pillars that aim to increase export and investment outcomes across South Australia. It identifies nine globally competitive industry sectors, some of which have close alignment with City of Adelaide’s current activities and strategies through AEDA.

- Renewables, fuels and cleantech
- Mining and minerals processing
- Defence and space
- International education
- Tourism
- Wine
- Food and agribusiness

- Critical and emerging technologies
- Health and medical

Department of the Premier and Cabinet: CreateSA

CreateSA launched *A Place to Create*, South Australia’s ten-year cultural policy, in March 2025. The policy is accompanied by shorter, two-year delivery plans with the first one covering years 2025-27. The cultural policy document, together with the delivery plan, provide insights into the direction of government investment in the area of arts, culture and creative industries.

There are several possible connection points to the City of Adelaide’s sister cities program. For example, the current delivery plan includes a direct commitment to seek further opportunities for South Australian artists to develop international markets. The delivery plan also seeks to support strategic market development and export initiatives, identify new opportunities through cultural diplomacy and international networks and to leverage international networks to support knowledge sharing and collaborations for both artists and organisations.

As noted earlier in this report, City of Adelaide, together with State Government agencies, has a history of arts and cultural connections with the sister cities. For example, South Australians have connected with SXSW through events and delegations, leveraging the sister city connection with Austin especially in relation to contemporary music, screen and tech sectors. As an example of an inbound cultural connection, a delegation from George Town Literary Festival visited OzAsia Festival in 2023. The connections within this policy area can span both CreateSA initiatives and individual organisations, artists and creatives working in the City of Adelaide.

Capital City Committee

In terms of mechanisms for partnering with the State Government, the Capital City Committee is a legislated, high-level body tasked with promoting the development of the city of Adelaide through a variety of mechanisms, including brokering partnerships and investment, stakeholder engagement and events. The Committee is chaired by the Premier and in 2023-24 included members with ministerial portfolios that included Arts, Small and Family Business, Tourism and Multicultural

Affairs, thereby providing a broad connection point to key State Government policy areas. Recent reporting on the Capital City Committee activity denotes a lower level of activity than during some earlier periods, but the mechanism continues to be available to the City of Adelaide.

In terms of relationship with the Federal Government, the Department of Foreign Affairs and Trade (DFAT) is a core stakeholder and partner for local government international engagement activities, including the sister cities programme. DFAT administers the Foreign Arrangements Scheme and local governments must notify the Minister for Foreign Affairs of any prospective new arrangements, such as any new sister city relationships. There has been a recent review of the scheme, but DFAT indicates that sister city relationships are likely to continue as notifiable relationships for the purposes of the Act. However, DFAT is working towards a better understanding of the nature and risk of sister city arrangements. DFAT has published a [Fact Sheet](#) and a [Guidance Note](#) to support local government decision-making and process planning.

Global context: what makes a sister city relationship successful?

Research has shown that SCRs have typically evolved through three overlapping phases. The **associative phase**, dominant through the first two decades, emphasised international friendship and symbolic solidarity. Following this, the **reciprocal phase** emphasised structured, mutually beneficial activities geared towards cultural understanding, such as educational and professional exchanges. From the mid-1980s, sister cities entered a **commercial phase**, in which cities increasingly began to view the relationships as tools for economic development, tourism promotion and access to international markets. Importantly, these three expressions of SCRs have not replaced each other but continue to co-exist, creating a diversity of sister city practices and purposes (O’Toole 2020).

Much current debate about the value and purpose of SCRs centres around the extent to which they should be used for economic development or just focus on cultural exchange. Views tend to differ from country to country, and indeed, from city to city (Mpanza et al. 2022; O’Toole 2000). SCRs can generate a wide spectrum of benefits that extend across cultural, social and economic domains

(Baycan-Levant et al. 2020). SCRs foster long-term friendship, trust and goodwill between communities, offering significant opportunities for exchange, collaboration and engagement. Student exchanges are an obvious and well-known expression of this, but opportunities extend into the arts, sports, sustainability, governance, tourism, innovation and trade.

SCRs can also function as a useful form of ‘paradiplomacy’ that complements national and state-level diplomacy. As long-term, people-centred relationships, they can create openings and add value for state government objectives in international policy, and have been shown to weather a degree of political turmoil (Fortunoff et al. 2025). Local governments should work closely with state and federal government on SCRs to ensure compliance and policy alignment and maximise benefits for all.

Effective management of SCRs also requires local governments to develop organisational capacity. Poorly funded or unstructured relationships tend to remain symbolic rather than productive. SCRs need to be supported by clear objectives, adequate resources and commitment from council leadership. In particular, local governments need institutional capacity to successfully manage the relationship, in the form of human resources, external resources, organisational infrastructure and financial resources. However, an ongoing benefit of SCRs is that local governments can further develop these capabilities through international engagement, including knowledge sharing with their counterpart organisations in sister cities (Walker et al. 2024).

Regular communication and clear governance structures are also required. There are a range of governance models in use by councils but a degree of involvement by the community via networks, committees and volunteer groups is critical for success. Community ‘ownership’ creates benefits for all and expands the capability and resourcing of sister city programs, while building into the relationships a degree of resilience to changes in elected leadership (Harrison & Huang 2022).

Research emphasises that successful SCRs depend on clear purpose, strong mutual commitment and the capacity to sustain the relationship over the long term. The most compatible cities tend to be similar in size, economic profile or policy interests (Cohen 2020). Pre-existing ties—whether cultural, historic or economic—also create a more natural affinity,

especially where there are diaspora communities. However, dissimilarity is also valued in some SCRs, offering opportunities for cross-cultural learning driven by curiosity (Fan et al. 2023). In either case, flagship cultural programs such as festivals, growing industrial sectors, or shared geographic characteristics and sustainability challenges can also create meaningful opportunities to learn from each other.

On the other hand, misalignment of expectations, resources and objectives, shifting priorities over time, geopolitical tensions, inconsistent management and inadequate resourcing can all lead SCRs to become symbolic rather than productive (O'Toole 2000; Gibbs et al. 2015; Tham & Shim 2025).

Importantly, SCRs need community support to succeed as adequate resourcing requires social licence. Critiques of SCRs have in recent years centred around community perceptions of economic benefit and whether the money spent on activities, especially overseas travel, is justified (Ryan & Mazzilli 2024). However, SCRs work best when they cultivate person-to-person links through exchanges, regular visits and continuous communication, which can take time to mature. Councils must work to involve communities so that they benefit from programs, as well as demonstrating the value of SCR activities in a transparent and consistent way (Gibbs et al. 2015).

Finally, regular review periods should be built into SCR programs so that both cities can assess the value of the program and make sure they are aligned on future objectives and how to achieve them.



Findings

A central part of research for this report was a series of interviews and focus groups with stakeholders. We spoke to 20 representatives of the Adelaide community, including Council, business leaders and professional associations, arts organisations and festivals, and state and federal government. We also sought insights from other councils. Respondents were asked for their views on:

- The purpose of SCRs and their value to Adelaide
- How well our SCRs currently fulfill that purpose
- What could increase community participation and support
- What the role of the South Australian Government should be in Adelaide's SCRs
- What we can learn from any previous challenges in establishing or maintaining SCRs
- What conditions or qualities make an SCR successful
- How City of Adelaide should evaluate the success of its SCRs
- What factors should guide the decision to establish a new SCR

Transcripts of the interviews and focus groups were then analysed to identify themes. A summary of the main themes is below.

Core purpose of Adelaide's sister city relationships

- Build long-term, people-to-people relationships that can outlast political cycles and are resilient to geopolitical turbulence.
- Support Adelaide's international engagement so the city is not culturally or economically isolated.
- Create pathways for cultural, economic, educational and other types of meaningful exchange, with programs that deliver tangible benefits for the community.
- Create practical value through exchange of knowledge, capability building, and best practice transfer.
- Provide a platform that can enable economic outcomes over time such as trade links, tourism growth and business internationalisation.

- Provide opportunities for all members of the community to participate.
- Boost city identity and pride.
- Complement the State Government's international agenda and economic priorities.

How well do the City of Adelaide's sister city relationships currently fulfil that purpose?

- Participants saw strong symbolic and relational value, but weak strategic clarity.
- Community awareness and visibility are low, so public value is not well understood. Some relationships feel distant from everyday city life and local priorities.
- Outcomes appear uneven and often not systematically captured or communicated.
- Lack of clear aims, resourcing and evaluation makes it hard to sustain momentum and demonstrate impact.

Valuable outcomes of Adelaide's sister city relationships

- Knowledge exchange that helps Adelaide share solutions to challenges and adopt solutions already tested elsewhere. This includes scientific approaches to sustainability and climate challenges, and matters of public administration and council capacity building.
- IT sector entrepreneurship, innovation and growth; developing Lot Fourteen connections.
- Arts and cultural exchanges, especially related to music and festivals. This leverages Adelaide's identity as a UNESCO City of Music and the gateway to the Festival State.
- School exchanges (teachers and students), especially with a focus on language skills and building cross-cultural understanding in future generations.
- Community-led cultural activity such as diaspora engagement that strengthens social cohesion and place identity.
- Tourism enabling outcomes such as improved city profile and potential pathways to better connectivity, including direct flights and hospitality infrastructure.
- Long-term trust and continuity that can enable economic or connectivity benefits, including examples like aviation continuity after COVID being linked to relationship strength.

Future opportunities for Adelaide's sister city relationships

- Promoting international higher education.
- Wine linkages – tourism, industry, education. Although our wine regions are not in the City of Adelaide, it has the National Wine Centre and acts as the gateway to our regions.
- Sports linkages – tourism, exchanges.
- Engaging diaspora communities, including international students.
- Advancing Reconciliation by ensuring First Nations perspectives are centred in SCR policy and programs and by facilitating First Nations knowledge exchange with sister cities.
- Collaborating with other SA councils and 'sisters of sisters' to open up larger networks.

Qualities of a successful sister city relationship

- Clear shared purpose and an orientation that fits both cities.
- Strategic clarity and alignment with Adelaide's economic and cultural identity.
- Willingness and buy-in from city leadership.
- Community visibility and participation.
- Areas of mutual interest around which activities can be planned.
- Regular engagement and visits supported by adequate resources.
- Equal energy and investment of time and resources on both sides.
- Strong people to people infrastructure including diaspora, schools, universities, cultural organisations, and business networks.
- Alignment across city, state, and federal priorities, with awareness of DFAT and broader diplomatic constraints.
- A governance model that supports continuity and reduces dependence on individual champions, including volunteers with a connection to the sister city.
- An evaluation framework with goals and KPIs, plus regular reporting.
- Risk management of political shifts.

Governance

- Create a clear strategy per sister city with explicit aims, workplan, and priority sectors.

- Use a steering committee model that links city, state, and community stakeholders. City of Adelaide needs a formal liaison mechanism through which it can collaborate with State Government and DFAT on SCR compliance and strategic objectives. This will ensure alignment on priorities and enable City of Adelaide to seek State Government support. It will also support the clear delineation of City of Adelaide's role in international arrangements and limit scope creep.
- Different cities use different governance models – internal staff, internal committees, external (volunteer-run) committees. These take time to build but once up and running, committees in different sister cities talk to each other and create initiatives. Different volunteers can be involved in different aspects of the relationship.
- City of Adelaide can engage with the private sector to form subcommittees to develop and/or implement SCR initiatives, leveraging existing private sector networks.
- Implement regular review cycles and outcome reporting.
- Dedicate resourcing for engagement, exchanges and profile building.
- Take a structured approach to diaspora engagement and local storytelling to make benefits visible.
- Build resilience through people to people and institution to institution ties so relationships are not solely dependent on political leadership or individual champions.

Evaluation – meaningful criteria and indicators

- Level and quality of engagement including frequency of exchanges, visits, and joint initiatives.
- Community awareness and participation measures.
- Economic indicators where relevant such as business connections, trade activity, tourism outcomes, and investment leads.
- Education and cultural exchange outputs such as school partnerships and program participation.
- Knowledge transfer outcomes where specific practices are adopted or adapted in Adelaide.

- Relationship resilience indicators such as continuity through political change and breadth of stakeholder involvement.

Factors that should guide decisions about a new sister city relationship

- Clear shared purpose.
- Compatibility or complementarity with priority sectors, industry capabilities or shared challenges.
- Strategic fit with Adelaide's city identity and economic and cultural priorities.
- Targeted areas of activity for the relationship and realistic pathways to outcomes.
- Identifiable and tangible benefits to the community.
- Linkages already exist (e.g. in business, education, the arts) that can be leveraged to make the relationship successful.
- Presence of strong community or diaspora links that can support people-to-people ties.
- Resource feasibility, including ability to support regular engagement and exchanges.
- Potential for knowledge exchange and best practice transfer that can be adapted to Adelaide's context.
- Risk assessment for political sensitivity and multi-level government complexity.
- Parties share an equal appetite for engagement.
- Both parties are willing to develop the relationship over time and to evaluate it regularly.



Sister City Policy & Program recommendations

Informed by the findings of this research project, the following proposes items for inclusion in City of Adelaide's policy approach to its SCRs. A policy and/or operational plan should guide assessment and review of SCRs, governance and program delivery for the next 3-5 years.

Purpose

The purpose of this policy is to establish a framework for Council's sister city relationships and related MOUs.

Policy statement

The City of Adelaide is committed to ensuring its sister city relationships facilitate social, cultural, educational, economic and environmental benefits, based on mutual interests, for the whole organisation and the wider Adelaide community.

Objectives

Strategic focus

- support delivery of City of Adelaide's strategic objectives.

Arts and culture

- Raise the international profile of Adelaide's art events and creative practitioners.
- Facilitate international arts exchanges and collaborations.

Economic development

- Support City of Adelaide's economic development priorities.
- Facilitate international business networks to increase investment, innovation, job creation and growth.

Education

- Support international cooperation in education and research opportunities.

Environment

- Support international cooperation on climate and other environmental solutions.

International promotion

- Strengthen Adelaide's reputation internationally as a place to live, work, invest, visit, learn and create.

Budget and resourcing

Funding and other resources for the Sister Cities Program will be established each year as part of the annual budgeting process.

Evaluation and criteria

City of Adelaide will agree on a regular review period with each sister city of no more than three years.

In addition to ensuring the relationship aligns with City of Adelaide's strategic objectives and this policy, the following criteria should guide assessment of new sister city relationships or when reviewing existing relationships:

1. Establishment of a clear shared purpose.
2. Compatibility of strategic priorities, cultural identities, industry capabilities or shared challenges.
3. Existing linkages to the local community through business, cultural and social activities or historical ties.
4. Opportunities for people-to-people connection and a range of activities with tangible outcomes and community benefits.
5. Comparable appetite for engagement and resourcing.

A tool for the assessment of future sister city relationships can be found at **Appendix 1**.

Compliance

All current and future sister city relationships must comply with the relevant guidelines provided by the Australian Government through the Department of Foreign Affairs and Trade

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Appendix 1

Sister City relationships – Assessment Tool

The purpose of the assessment tool is to assess the value and viability of future Sister City relationships. The tool should be used in conjunction with the City of Adelaide’s Sister City and International Arrangements Policy, current Strategic Plan and current cultural, economic and social policies.

The tool is informed by our research findings, which strongly indicate that successful Sister City relationships:

- reflect a shared vision between the two cities and shared ambition for the relationship;
- are aligned with the cities’ strategic priorities;
- leverage existing linkages;
- create opportunity for cultural, economic, educational, knowledge and environmental collaboration and exchange;
- create people to people connections and community involvement;
- are appropriately resourced;
- are governed by appropriate structures and mechanisms;
- reflect mutual capacity and interest from both cities;
- create clear value for communities, that can be effectively communicated;
- are time-bound and regularly evaluated.

Proposed Sister City relationships can be assessed by answering questions under four domains: strategic fit, impact, deliverability, and social licence. A weighting is given to each question, resulting in an overall score.

Lastly, the investigations undertaken to answer these questions should inform whether the relationship is viable in the long-term.

A final check should be performed to ensure that the requirements of City of Adelaide’s Sister City and International Arrangements Policy are met.

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Draft Community Wellbeing Strategy

Public Consultation Report

June 2026

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1. Background

The purpose of the draft Community Wellbeing Strategy is to build a welcoming, safe and connected community that enables people to be involved in and shape their community, supports active and healthy lives, and be resilient in the face of change.

On 10 February 2026, Council endorsed the draft Community Wellbeing Strategy for public consultation. The draft Strategy was developed through key stakeholder engagement and research conducted in 2025 with the Centre for Social Impact, Flinders University. **133 people** were engaged in 2025 during this initial phase of Strategy development ([Attachment B Public Consultation Summary Report.pdf](#)).

Between Wednesday 18 March and Monday 13 April 2026, public consultation was undertaken on the draft Community Wellbeing Strategy. A range of in-person and online methods were used to ensure engagement with a wide range of community members. Engagement opportunities were widely promoted via City of Adelaide promotional channels, including online and printed materials. During this phase of public consultation, we engaged with 235 people, bringing the total number of people actively engaged in this project to **368**.

This report provides insight into feedback received during the 2026 public consultation on the draft Community Wellbeing Strategy. A thematic analysis is provided outlining how community feedback was incorporated into the final Community Wellbeing Strategy.

2. Community Engagement Snapshot

How we Engaged			
235 Community members directly engaged	117 Community members engaged face-to-face	39 Sector stakeholders engaged face-to-face	38 Survey responses via Our Adelaide
Feedback Received			
9 Community organisations and stakeholders' submissions	272 Draft Community Wellbeing Strategy downloaded from Our Adelaide portal	19,000+ Notified via CoA newsletters and distribution lists	12,000+ reached across 13 social media posts across three channels (Instagram, Facebook, LinkedIn)

3. How We Engaged

Engagement Activity	Engagement Channel	Engagement Audience	Engagement Date(s)	People engaged
Our Adelaide Survey	Online	General community	Wednesday 18 March to Monday 13 April	38
Public Consultation Sessions	Online	General community	Tuesday 24 March, Wednesday 1 April and Thursday 2 April	3
	In-person	Fringe Vibes on Hutt Street audiences	Saturday 21 March	46
	In-person	Art Gallery of SA Neo Teen Takeover audiences	Saturday 11 April	68
	In-person	General community	Wednesday 25 March	3
Stakeholder Meetings and Forums	In-person	Local Government Association South Australia SA Rainbow Advocacy Alliance Park Lands Lessees and Clubs Forum City Volunteer Managers Network KYAC Preventive Health SA	Tuesday 24 February Tuesday 10 March Monday 23 March Wednesday 25 March Tuesday 14 April Thursday 23 April	39
Submissions	Written	COTA SA Department of Human Services (DHS), SA Gov Heart Foundation Men’s Arabic Speaking Association Minus 18 Resilient Ready Walking SA Welcoming Australia Working Women’s Centre	March-April	9
Internal Consultation Sessions	In-person	Adelaide Central Market Authority (ACMA), Social Planning, City Experience, City Safety, City Culture, Community Lifestyle, Low Carbon & Circular Economy. Traffic & Transport	March and April sessions	29
Total Community Members Engaged				235

Community Engagement Promotions

Promotional Channel	Details	Target Audience	Audience Reached
Draft Community Wellbeing Strategy Consultation Social Media promotions (Facebook, Instagram and LinkedIn)	Campaign delivered 19 March – 13 April	CoA community	12,890 reached 16,540 impressions 121 engagements (likes/comments) 90 clicks
Direct EDM - Draft Community Wellbeing Strategy Consultation Opportunity	Distributed 18 March & distributed 10 April – last chance to provide feedback	Community wellbeing sector leaders	304 recipients 47% open rate, 9% clicked 257 recipients 45% open rate, 4% clicked
Our Adelaide electronic newsletter (article)	Distributed 19 March	CoA community	11407 recipients 37.8 open rate, 0.9 clicked
Wellbeing in the City electronic newsletter (article)	Distributed 31 March	CoA community	3151 recipients 53.5% open rate, 3.6% clicked
Art in the City electronic newsletter (article)	Distributed 7 April	CoA creative community	4013 recipients 28% open rate, 4.3% clicked
Our Community electronic newsletter (article)	Distributed 10 April	CoA Residents	6530 recipients 41% open rate, 2.8% clicked
2024/25 Community Impact Grant Recipients – (mailout)	Contacted 30 March	Grant recipients	43 recipients
City of Adelaide Volunteers (mailout)	Contacted 1 April	Volunteers	287 recipients
Ageing Well Program (mailout)	Contacted 30 March	Older community members	268 recipients
Posters placed in community centres and libraries	18 March Onwards	CoA community	N/A

<p>Goal 2. People are active and healthy <i>We will provide and support accessible spaces for participation in programs and events that encourage movement, play and recreation for people of all ages, abilities and means</i></p>	87%
Maximise the availability and use of community facilities	92%
Promote inclusive participation through low-cost opportunities	92%
Support participation in physical activity for health and wellbeing	92%



<p>Goal 3. People can shape their community <i>We will support people to contribute their cultural knowledge and lived experience, engage in decision-making, and shape outcomes that affect them</i></p>	88%
Partner with the community to co-design services and programs	84%
Foster community leadership and capacity building	82%
Establishing a lived-experience workforce	76%



<p>Goal 4. People can adapt and recover <i>We will strengthen people’s ability to respond to challenges, support each other during difficult times, and build long-term resilience.</i></p>	82%
Foster connected, resilient and thriving neighbourhoods	95%
Recognise and support the contribution of volunteers	95%
Increase access to safe, nutritious and affordable food	87%



<p>Goal 5. People keep learning throughout their lives <i>We will provide accessible learning opportunities, programs, and resources that enable people to develop skills, knowledge, and confidence at any age.</i></p>	88%
Celebrate diverse cultures and artistic expression in the community	92%
Encourage creativity and resourcefulness through making and repairing	89%
Build skills and provide resources to engage in a digital world*	76%



<p>Goal 6. People feel safe where they live, work and spend time <i>We will create and maintain safe, welcoming, and accessible places and spaces, while promoting community awareness and safety initiatives.</i></p>	94%
Ensure community centres and libraries are accessible, well equipped and responsive to community needs	97%
Facilitate healthy environments that support physical, social and mental wellbeing	95%
Implement initiatives that prevent gender- based violence and support survivors	92%



The Our Adelaide online survey also included the question: “**What Council services, or projects currently support your wellbeing?**” The word cloud below represents a summary of the 25 comments received, highlighting that the community values City of Adelaide’s community and social infrastructure, the Adelaide Park Lands as well as community services, including volunteering and community grants.



4.2 Stakeholder Meetings and Forums Findings

Stakeholder/s	Session summary	How this feedback has been addressed in the Community Wellbeing Strategy
<p>Park Lands Lessees and Clubs Forum</p>	<p>The Sport and Recreation Forum brought together representatives from sporting clubs and lessees of City of Adelaide owned facilities to explore the role of sport and recreation in strengthening community wellbeing.</p> <ul style="list-style-type: none"> • While participants brought an operational and delivery-focused perspective, their insights strongly aligned with themes identified across earlier consultations, reinforcing the central role of inclusion, accessibility and everyday participation in a thriving city. • Participants described a thriving City of Adelaide as one where incidental, informal and low-commitment recreation is embedded into everyday life, alongside more structured sporting opportunities. • Recreation was consistently framed as participation-led rather than performance-driven, with particular emphasis on enjoyment, social connection and accessibility for children, families, older people and culturally diverse communities. Importantly, wellbeing was understood to extend beyond players to include spectators, siblings, volunteers and the broader social networks that form around sport (e.g. grandparents, visitors). • Barriers to wellbeing were largely structural. High and rising costs, competition for space and volunteer burden were significant concerns. However, one of the strongest and most consistent messages was the importance of quality, well-maintained and accessible community recreation infrastructure. Participants highlighted that outdated amenities, poor lighting, limited toilets, inadequate shade and unclear wayfinding diminish participation and undermine inclusion. These insights reinforced findings in earlier stakeholder forums that infrastructure quality is foundational to wellbeing outcomes across the city, regardless of whether spaces are used for formal sport or informal recreation. • Participants identified practical opportunities to strengthen connection and wellbeing by improving the adaptability and visibility of existing assets. These included shared and flexible use of 	<p>Community Wellbeing Strategy includes Goal 2: People are active and healthy. Feedback provided at the session directly shaped the Action Plan that will deliver on this Strategy Goal.</p>

	<p>facilities, equipment libraries to support spontaneous activity, and improved signage and communication. Examples of adapted low-commitment sport formats illustrated how traditional sports are already responding to time-poor citizens and changing participation preferences.</p> <ul style="list-style-type: none"> • The forum provided strong confirmation that sport and recreation contribute to community wellbeing most effectively when they are inclusive, visible, adaptable and supported by high-quality infrastructure, reinforcing and extending the strategy areas identified through earlier stages of the Community Wellbeing Strategy development. • The forum feedback reinforced a consistent message across the Community Wellbeing Strategy consultations: wellbeing is supported when everyday recreation is normalized, low-pressure and inclusive. This alignment of sporting organizations with broader community perspectives strengthens the case for CoA action that supports both formal and informal recreation together, rather than privileging one over the other. Embedding incidental activity into city life supports physical health, social connection and equitable access to wellbeing opportunities for diverse populations. • Participants also expressed that infrastructure quality and accessibility are foundational to wellbeing outcomes, regardless of whether spaces are used for formal or informal recreation. Poor amenities disproportionately affect women, families, older people and people with disability, reinforcing inequities. Addressing these barriers is essential to realising the Strategy’s goals around inclusion, safety and active participation and to ensuring that investments in programs and activation deliver sustained benefit. • Relatively small changes in design, communication and facilitation can significantly broaden access to wellbeing opportunities. Enabling flexible use of spaces, improving visibility and supporting innovation allows council to act as an enabler of community-led wellbeing, maximising the return on existing infrastructure and partnerships. 	
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<p>City Volunteer Managers Network</p>	<p>Volunteer Wellbeing Discussion around the following themes:</p> <p>Seasonal planning challenges:</p> <ul style="list-style-type: none"> • High activity during festival season (Nov–Mar). • Need for more consistent, year-round planning and volunteer support during less busier months. <p>Transport barriers:</p> <ul style="list-style-type: none"> • Challenges for volunteers accessing the CBD. • Safety concerns for older volunteers using public transport and travelling to/from car parks. • Examples: • Hutt Street Centre: transport limitations impact volunteer participation. • Adelaide Oval: subsidised parking supports volunteer access. <p>Community connection opportunities:</p> <ul style="list-style-type: none"> • University programs (peer support, English language support). • Meals on Wheels: clients seeking more social engagement opportunities. <p>Health and wellbeing initiatives:</p> <ul style="list-style-type: none"> • Trees for Life promotes active, healthy lifestyles and collaboration opportunities, particularly with students in environmental fields. <p>Statewide transport challenges:</p> <ul style="list-style-type: none"> • Identified as a broader issue affecting volunteering across metropolitan and regional areas. • SA Health acknowledged the need for advocacy and support. <p>Safety in the city:</p> <ul style="list-style-type: none"> • Concerns around lighting, noise, and safe travel at night. • Issues with public transport routes (e.g., City Loop bus). • Exploration of alternatives such as e-scooters and improved bike security 	<p>Feedback considered as part of the Community Wellbeing Strategy Action Plan.</p>
<p>KYAC Pipeline Meeting</p>	<ul style="list-style-type: none"> • Heard from Kaurna Elders about difficulty in getting into the city and barriers to city parking • Need to make things more accessible to Aboriginal community. There is currently no dedicated space for First Nations communities. Example from interstate with space for lockers, space to meet, and have a cup of tea. 	<p>Feedback considered as part of the Community Wellbeing Strategy Action Plan.</p>

	<ul style="list-style-type: none"> • Traditional spaces were Elder Park and Victoria Square. Cultural Centre and Women's Council merged and set up a community centre - became a health service. • Elders shared feeling like fringe dwellers on their own Country and the need to address legacies of the past including the impact of colonialism on Kurna people. Truth telling opportunities are needed. • Recommendation for a meeting place for Kurna (KYAC), "A Place to call Home". This project could include opportunities for truth telling, storytelling, job creation and social cohesion. 	
<p>Local Government Association South Australia</p>	<ul style="list-style-type: none"> • Regional Public Health Plan (RPHP), legislated under the SA Public Health Act, and CoA implementation approach in 2026/2027. 	<p>Feedback and resources noted for development of the City of Adelaide Public Health Plan in 2026/2027</p>
<p>SA Rainbow Advocacy Alliance</p>	<ul style="list-style-type: none"> • This meeting focused on current and emerging needs of LGBTQIA+ young people in Adelaide, with particular emphasis on safe spaces, sustainability of long-term initiatives, and opportunities for partnership with the City of Adelaide. • LGBTQIA+ Youth Activities and Drop-in Spaces: longstanding success of LGBTQIA+ youth drop-in activities (including bingo and social programs) over a 15-year period, noting sustained and growing demand. Key challenges include the cost and logistics of running drop-ins as community events, lease affordability, and the unsuitability of membership models when working with minors. Sustainability depends on stable funding, established youth workers, and a clear legacy model. • A dedicated PRIDE Centre presents a strategic but complex opportunity. Benefits would include: <ul style="list-style-type: none"> ○ A free, safe and private hub for unfunded and grassroots community groups ○ Co-location of services to enable collaboration and efficiency ○ A visible public-facing element (e.g. café or bookshop) to increase accessibility and normalisation ○ Back-of-house offices and private spaces for support services 	<p>Feedback incorporated into the Community Wellbeing Strategy Action Plan.</p>

	<ul style="list-style-type: none"> ○ The Victorian Pride Centre (St Kilda, established ~5 years ago) was cited as a successful model, particularly for its role in fostering collaboration and gender-inclusive design (e.g. bathrooms). Potential partnership opportunities were discussed. It was agreed there is value in investigating City-based community spaces for priority groups and establishing a partnership between CoA and SARAA to explore possible locations. ● Sport and Physical Activity SARAA is leading a co-design project focused on inclusive physical activity, partly in response to the social media ban affecting young people’s connection. There is strong interest in grassroots, queer-led, non-competitive sports (e.g. swimming, rugby) that prioritise social connection over competition. Opportunities exist to work with mainstream sporting organisations and to share City consultation opportunities with Edwin and SARAA. ● State of Pride and Safety Increasing reports of hate and discrimination against LGBTQIA+ people, reinforcing the importance of visible inclusion, safe spaces, and community infrastructure. <p>Key Takeaways for CoA</p> <ul style="list-style-type: none"> ● Strong unmet and ongoing demand for LGBTQIA+ youth spaces and programs ● Need for sustainable, non-membership-based models for youth engagement ● Strategic potential of a PRIDE Centre as a collaborative community hub ● Opportunities for partnership with SARAA on space exploration, consultation, and inclusive physical activity initiatives ● Rising hate and discrimination underscores the urgency of wellbeing, safety and inclusion actions 	
<p>Preventive Health SA</p>	<ul style="list-style-type: none"> ● Meeting covered Preventive Health SA priorities including consolidation of First Nations grants, mental health and suicide prevention, and partnership approaches such as wellbeing hubs with opportunity for the City of Adelaide to provide input at upcoming community consultations. 	<p>The Community Wellbeing Strategy identifies Partner as a key Council role to maximise community wellbeing outcomes for the community. This includes</p>

	<ul style="list-style-type: none"> Discussion highlighted cultural leadership, gaps for First Nations communities, and opportunities to strengthen queer initiatives, cultural determinants of health, and cross-government collaboration. 	<p>ongoing communication and collaboration with State Government agencies as part of the delivery of the Strategy.</p>
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4.3. Written Submissions Summary

Organisation	Written Submission Summary	How this feedback has been addressed in the Community Wellbeing Strategy
COTA SA	<ul style="list-style-type: none"> Consider a dementia-inclusive city Age-friendly and accessible housing Explore Australia Government Disaster Relief Funding to expand support for vulnerable communities during extreme heat. 	<p>Feedback incorporated into the Community Wellbeing Strategy Action Plan. Accessible housing is primarily addressed in the CoA Housing Strategy.</p>
Resilient Ready	<ul style="list-style-type: none"> Congratulates City of Adelaide’s focus on social capital and social infrastructure as core components of wellbeing. This is an opportunity for Adelaide to lead nationally and internationally. Importance of measuring community strength, identifying vulnerable neighborhoods, and how social connections influence positive outcomes during disruption. Without this, governments are forced into reactive responses rather than proactive planning. Social capital and social infrastructure measurement will enable targeted investment, disaster preparedness and recovery, loneliness and social isolation reduction, ageing and health outcomes, economic productivity, urban planning effectiveness. Resilient Ready suggested mechanisms to include measurement indicators including social capital mapping across the Strategy Goals. City Plan alignment opportunities and improvements through the introduction of a social capital index to provide a more holistic picture of the city that includes physical infrastructure and human connection. Proposed implementation of a measurement approach to support disaster resilience, social cohesion, health and wellbeing and economic prosperity. 	<p>Feedback incorporated into the Community Wellbeing Strategy Action Plan.</p>

<p>Heart Foundation</p>	<ul style="list-style-type: none"> • Opportunity to recognise, strengthen and support structured, place-based walking initiatives as key delivery mechanisms for wellbeing outcomes. • Enable active transport/movement • Embed a health-lead planning approach to support community wellbeing and improve health outcomes. • Consider an action to create environments that support healthy eating. • Suggestions about community wellbeing indicators that could strengthen the Community Wellbeing Strategy monitoring framework including: <ul style="list-style-type: none"> ○ Participation in community walking programs ○ Perceptions of walkability and safety, tracked separately for transport and recreation ○ Perceptions of cycling safety ○ Access to key destinations including outlets selling healthy food within a 10-minute walk 	<p>Feedback incorporated into the Community Wellbeing Strategy Action Plan.</p>
<p>Walking SA</p>	<ul style="list-style-type: none"> • Strong support of the Draft Strategy’s focus on social connection, inclusion, prevention and access to low-cost community participation. • Suggestion to more clearly position walking essential public infrastructure and a core wellbeing investment. • Council has an important role in ensuring safe, comfortable and appealing environment for walkability for leisure and transport. • Safe and comfortable walkable access enhances opportunities for community connections, physical health and equitable access for all. • Walking should be highlighted in the strategy as a primary contributor to wellbeing outcomes, including chronic disease and mental health prevention and support, loneliness and social isolation reduction, independence support for older people and people with disability, transport cost reduction and climate resilience and liveable neighborhoods support. • Opportunities for this Strategy to prioritise street connectivity and crossing safety, footpath quality, width and continuity, lighting, shade and passive surveillance, seating, rest points and accessibility features. • Suggestion to include walking-related indicators to support accountability and continuous improvement. Walking SA recommends to monitor: <ul style="list-style-type: none"> • Participation in walking (transport and leisure) • Perceived walking safety and comfort 	<p>Feedback incorporated into the Community Wellbeing Strategy Action Plan.</p>

	<ul style="list-style-type: none"> • Access to everyday destinations within walking distance • Walking participation among priority populations. 	
Working Women’s Centre	<ul style="list-style-type: none"> • Support of the priority “Implement initiatives that prevent gender-based violence and support survivors.” • Consider workplaces as site for prevention i.e. in-depth workplace training to build skills in bystander intervention and support local businesses to undertake Sexual Harassment Prevention Training with their staff. • Working Women’s Centre current funding can offer training free of charge to eligible small to medium businesses. 	Feedback incorporated into the Community Wellbeing Strategy Action Plan.
Minus 18	<ul style="list-style-type: none"> • Importance of COAs Community Grants Program • Support the priority groups approach of the Strategy, particularly given the barriers to wellbeing that priority groups such as LGBTQIA+ and Young People currently experience. • Community partnerships to strengthen the co-design approaches • Consider highlighting discrimination and harassment impacting gender diverse communities as part of Goal six. • Consider visible inclusion initiatives and campaigns could reinforce safety and belonging across public spaces. 	Feedback incorporated into the Community Wellbeing Strategy Action Plan.
Men’s Arabic Speaking Association	<ul style="list-style-type: none"> • Arabic-speaking men remain an underserved group despite facing compounding barriers including language, cultural stigma, financial stress, and trauma. • Opportunity for the Strategy to explicitly recognise male-focused, culturally safe mental health programs as a priority area. • Long-term investment in community-led organisations that already hold the trust of priority groups will be more effective than expanding mainstream services alone. • Prevention works best when it comes from within the community. 	Feedback incorporated into the Community Wellbeing Strategy Action Plan.
Department of Human Services (DHS), State Gov	<ul style="list-style-type: none"> • Overall support for this timely and well-considered framework for strengthening community wellbeing in the city. • Recommendation to strengthen link between goals, actions and priority groups (cohorts) • Supports alignment with Stretch RAP and recommends further clarity regarding actions and shared leadership structures to ensure Aboriginal voices have real influence. 	Feedback incorporated into the Community Wellbeing Strategy Action Plan.

	<ul style="list-style-type: none"> • Recommendations for consideration as part of the delivery of the Strategy Goals. 	
<p>Welcoming Australia</p>	<ul style="list-style-type: none"> • The organisation commends Council for its strong commitment to inclusion, participation, and social connection, reflected in the vision of “a vibrant, connected and inclusive city”. • The organization offered reflections and recommendations to strengthen the Strategy, with a particular focus on leadership, positive storytelling, international student welcome, and the role of Welcoming Cities accreditation. <ul style="list-style-type: none"> • Recommendation to embed a clear statement within the Strategy recognising civic leadership as a core lever for social cohesion, alongside service delivery and programmatic responses. • Recommendation to include a dedicated focus on positive community storytelling as a mechanism to strengthen belonging and social cohesion, In addition council should also ensure it’s photo library represents the diversity of the community. Recommendation to consider: <ul style="list-style-type: none"> ○ A formal civic welcome message (e.g. from the Lord Mayor) ○ A coordinated “welcome to Adelaide” experience ○ Storytelling that highlights international students as contributors, leaders and community members • Recommendation: City of Adelaide undertake Welcoming Cities Accreditation as part of the Strategy’s implementation and monitoring framework, aligning with the Strategy’s commitment to monitoring and learning. 	<p>Feedback incorporated into the Community Wellbeing Strategy Action Plan.</p>

5. Public Consultation Thematic Analysis

A structured thematic analysis was undertaken on 345 qualitative responses from surveys, in-person engagement activities and stakeholder submissions. This analysis was designed to ensure that all feedback was captured consistently, and transparently.

All responses were consolidated into a single dataset and systematically reviewed. Each comment was coded into key themes and aligned to the Strategy’s six goals, with consistent criteria applied across all engagement channels. Themes were then tested for strength based on how frequently they appeared and whether they were raised across multiple engagement activities. This approach ensures that the findings reflect broad community sentiment rather than isolated views.

The results of this thematic analysis support the quantitative survey results, demonstrating what matters most for the wellbeing of our community:

Theme	Number of comments on this theme
1. Inclusion, Belonging and Connection	77
2. Green Spaces, Play and Recreation	65
3. Community Facilities and Social Infrastructure	62
4. Arts, Culture and Lifelong Learning	47
5. Affordability and Inclusive Access	43
6. Transport Access and Active Mobility	41
7. Youth Spaces and Expression	36
8. Volunteering, Neighborhood Support and Resilience	30
9. Safety and Night-Time Comfort	29
10. Community-Led, Co-Designed and Partnered Initiatives	26

The following table presents the themes that emerged from the public consultation in order of highest priority. Sample comments are included for each theme, as well as an explanation of how the community feedback has been addressed in the final Community Wellbeing Strategy.

Theme	Number of comments	Sample Comments	How this feedback has been addressed in the final Community Wellbeing Strategy
1. Inclusion, Belonging and Connection	77	" Community connection - more community activities to encourage people to get together. Encourage multicultural in the community. Support activities in local libraries" - Hutt Street Fringe Vibes Event	Feedback informed Goal 1 and Strategy Action Plan for year one.
2. Green Spaces, Play and Recreation	65	"People need places to connect with each other in healthy ways, such as through sports facilities and playgrounds" - Our Adelaide Survey	Feedback informed Goal 2 and Strategy Action Plan for year one.
3. Community Facilities and Social Infrastructure	62	<p>"The libraries and community centres should receive optimal funding. Essential service." - Our Adelaide Survey</p> <p>"There should be some spaces available for groups to meet ad hoc for free, perhaps undercover but not enclosed? Shopping centres and larger cafes are as good as it gets in Adelaide." - Our Adelaide Survey</p>	Feedback informed Goal 6 and Strategy Action Plan for year one.
4. Arts, Culture and Lifelong Learning	47	"More culturally inclusive and interactive programs in libraries could help strengthen community connections, especially for international students and new arrivals who may still feel isolated even though the current system provides a general supportive environment. " - Our Adelaide Survey	Feedback informed Goal 5 and Strategy Action Plan for year one.
5. Affordability and Inclusive Access	43	"Adequately marketing these low cost events - I live in the city but miss out due to poor promotion" - Our Adelaide Survey	Feedback informed Community Wellbeing Strategy Action Plan for year one.

<p>6. Transport Access and Active Mobility</p>	<p>41</p>	<p>“Agree (with Goal Six). The role of movement to improve mental well-being. We need to encourage walking and cycling instead of cars” - Our Adelaide Survey</p>	<p>Goal 6 of the Community Wellbeing Strategy revised to include priority “Promote healthy streets and environments that support physical, social and mental wellbeing” in line with the Integrated Transport Strategy.</p>
<p>7. Youth Spaces and Expression</p>	<p>36</p>	<p>" A good initiative, but inclusive participation approach was unclear how you will help to include queer young people in a meaningful way " - Our Adelaide Survey</p>	<p>The Community Wellbeing Strategy includes a priority group approach. It recognises that communities experience different wellbeing challenges differently, often facing compounded barriers to wellbeing due to factors such as income, cultural background, language, disability, gender identity, and age.</p> <p>A priority groups approach will help Council address these gaps by prioritising investment to remove systemic barriers and create fairer outcomes for all. Lesbian, gay, bisexual, transgender, intersex, queer/questioning, asexual LGBTIQ+ are recognized a priority group in this Strategy.</p>
<p>8. Volunteering, Neighbourhood Support and Resilience</p>	<p>30</p>	<p>“There is not social connection nowadays! Is almost impossible to know who your neighbor is? How sad is that? In order to adapt and recover people needs the right support. Overseas residents struggle with the sense of community and belonging....they are treated as strangers rather than local participants and active contributors.” - Our Adelaide Survey</p>	<p>Feedback informed Goal 4 and Strategy Action Plan for year one.</p>

9. Safety and Night-Time Comfort	29	<p>“Feeling safe is the first step to being able to engage with community and build strong connections” - Our Adelaide Survey</p> <p>“Gender-based violence, sure absolutely, but you need to include sexuality-based violence, violence associated with employment, and race-violence.” - Our Adelaide Survey</p>	Feedback informed Goal 6 and Strategy Action Plan for year one.
10. Community-Led, Co-Designed and Partnered Initiatives	26	<p>"Community initiatives could also be enabled through intentional connection of initiatives to maximise grant funding. Grant funding is limited, would be good to pool together and fund collaborative initiatives to further foster connection and use everyone's strengths" - Our Adelaide Survey</p> <p>“We strongly support increased grant funding — it enables trusted community organisations to reach priority groups that mainstream services cannot. Continued investment is essential.” - Our Adelaide Survey</p>	<p>Feedback informed Goal 1 and Strategy Action Plan for year one.</p> <p>The strategy also recognises Partner as a key Council role in community wellbeing across all the Strategy goals.</p>

Appendix A. Examples of Public Consultation Materials

Strengthen community wellbeing

Help create a connected, active, inclusive and safe city for all.

We're asking for your feedback to finalise the Community Wellbeing Strategy to ensure it meets your needs for a thriving community within Adelaide and North Adelaide.

Share your feedback by
10:00am Monday 13 April 2026.

Scan the QR code and share your ideas:



Our Adelaide

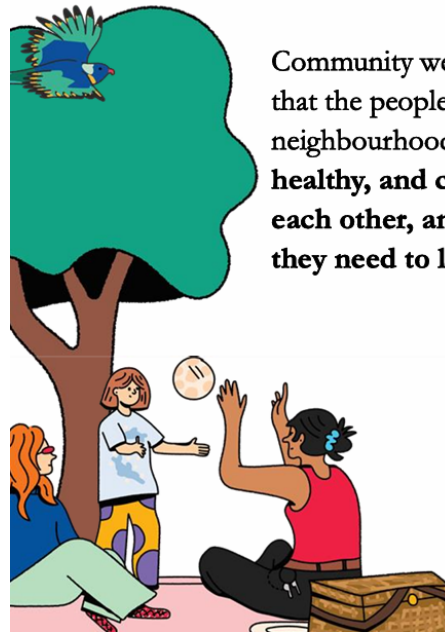
CITY OF ADELAIDE

Tell us what you think.
ouradelaide.sa.gov.au

What supports your wellbeing?



Community wellbeing means that the people in a neighbourhood or city **feel safe, healthy, and connected to each other, and have what they need to live good lives.**



Appendix B. Community Engagement Activities Documentation

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Fringe Vibes on Hutt Street Event, Saturday 21 March 2026



Art Gallery of SA Neo Teen Takeover Event, Saturday 11 April 2026

Community Wellbeing Strategy 2026–2030

Our Adelaide.
Bold.
Aspirational.
Innovative.



June 2026



CITY OF
ADELAIDE

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Our Cover Image

Giant Puppet KIRA (Kindness, Inclusion, Respect for All) in Adelaide. KIRA is a project of the South Australian Puppetry Network, facilitated by Felix Norgren (supported by the Swedish Arts Grants Committee) in partnership with Australian Migrant Resource Centre (AMRC). KIRA’s launch was supported buy the City of Adelaide Community Grants.

Photo by: Dinuka Liyanawatte

Kurna Acknowledgement

The City of Adelaide acknowledges the Kurna People of the Adelaide Plains as the Traditional Custodians of the land on which we live, work and gather. We acknowledge and honour their spiritual and cultural stewardship of this country and recognise their deep and enduring relationship with its lands, waters, the sky, and all living things. We pay our respects to Kurna Elders past and present and recognise the important role of emerging leaders in sustaining and strengthening culture.

City of Adelaide tampinhi, ngadlu Kurna yartangka panpapanpalyarrinhi (inparrinhi). Kurna Miyurna yaiya mathanya Wama Tarntanyaku. Parnaku yailtya, parnaku tapa purruna, parnaku yarta, ngadlu tampinhi.

Yalaka Kurna miyurna ithu yailtya, tapa purruna, yarta, kawi, ngayirda kuma puru martinhi, puru warri-apinhi, puru tangka martulayinhi. Kumartarna yaiya miyurna iyangka yalaka ngadlu tampinhi.

Image: Spirit in Unity Welcome to Country Ceremony in the city's West End. Photo Lana Adams.j

Lord Mayor's Foreword

The City of Adelaide's Community Wellbeing Strategy sets out our vision for creating a vibrant, connected and inclusive city, where people who live here and work here, and the many who visit, all experience a sense of place and belonging in a community.

At its heart, this Strategy is grounded in principles of empowerment, self-determination and social justice. It recognises that wellbeing is not something delivered to people, but something built with them, through inclusion, active participation, and strong partnerships across sectors and communities.

This Strategy prioritises investing in social infrastructure that brings people together: our community spaces, networks, services and shared experiences. In doing so we seek to strengthen our social capital because strong communities are built on strong relationships.

By focusing on people and place, we aim to build a city that can adapt, respond and thrive in the face of change, ensuring no one is left behind - building resilience in an increasingly complex world. Aiming for a population of 50,000 people by 2036, we have charted a course that builds resilience in people, harbours inclusiveness in community and strengthens connection to place, so that they do not become casualties of growth.

This Strategy also reflects our commitment to advancing a wellbeing economy, recognising that social, cultural and environmental outcomes are integral to economic growth that supports both current and future generations.

It is not a strategy we can implement alone. Delivering on the vision will require collaboration with our community, partnering across government, local organisations and businesses. It is only through collaborating and working together that we will create the right conditions for people to connect, contribute and thrive.

The City of Adelaide has long tradition of engendering public discourse and active participation in the affairs of the city, shaping the community at its heart.

I encourage you to read the strategy and identify your contribution to implementing it.



How we best take care of the place we call home, and how welcoming we make it for those who come to our city should be a shared commitment to participation and collective action.

A handwritten signature in blue ink, which reads "Jane Lomax-Smith". The signature is fluid and cursive.

Dr Jane Lomax-Smith AM

Lord Mayor

Introduction

Adelaide/Tarntanya is the Capital City and the cultural, civic and commercial heart of South Australia. Built on the traditional lands of the Kurna people with a rich and deep Aboriginal heritage, the current layout of our city was designed by Colonel William Light in 1837. The plan for Adelaide proposed an inspired idea: an active city centre and an abundance of open space for our community with the River Torrens/Karrawirra Pari at its heart.

City of Adelaide is known for being progressive, resilient, bold and enterprising. The trailblazing Adelaide spirit has seen us withstand times of global social and economic disruption, and emerge with a reputation for being safe, liveable, walkable and green. As South Australia's economic centre, Adelaide is surrounded by the nationally listed Park Lands and is Australia's Festival Capital – the nation's first and only, UNESCO City of Music.

Located within a metropolitan region of 1.4 million people, we are a capital city of almost 30,000 residents with an ambition to grow toward 50,000 residents by 2036.

Our growing population will underpin our city's economic vitality and the need to support community wellbeing. To ensure success, we must: prioritise social

wellbeing; create inclusive and accessible spaces; facilitate learning and recreational experiences; foster community resilience and participation; and manage environmental sustainability.

Our city in the future will be a strong interconnected collection of unique neighbourhoods and precincts which offer diverse local experiences and that promote social connectivity by making sure our streets are lively and accessible, and putting people and nature first when we design our public spaces.

We aspire to strengthen Adelaide's reputation as one of the world's most liveable cities. We are leveraging our past and looking to the future to grow an exceptional Capital City that is vibrant, connected and inclusive and where people who live, work and visit are supported to thrive across all life stages.

Council invests in initiatives, programs, projects and partnerships that support the health and wellbeing of our community above and beyond our core public health responsibilities, such as waste management and food safety regulation.

Our Vision

A vibrant, connected and inclusive city, where people who live, work and visit are supported to thrive across all life stages.

Our Principles

- Empowerment, self-determination, inclusion, social justice, capacity-building, partnerships and active participation in civic life.
- Strengthen social capital and social infrastructure.
- Build resilience through people and place.
- Advance a wellbeing economy for current and future generations.

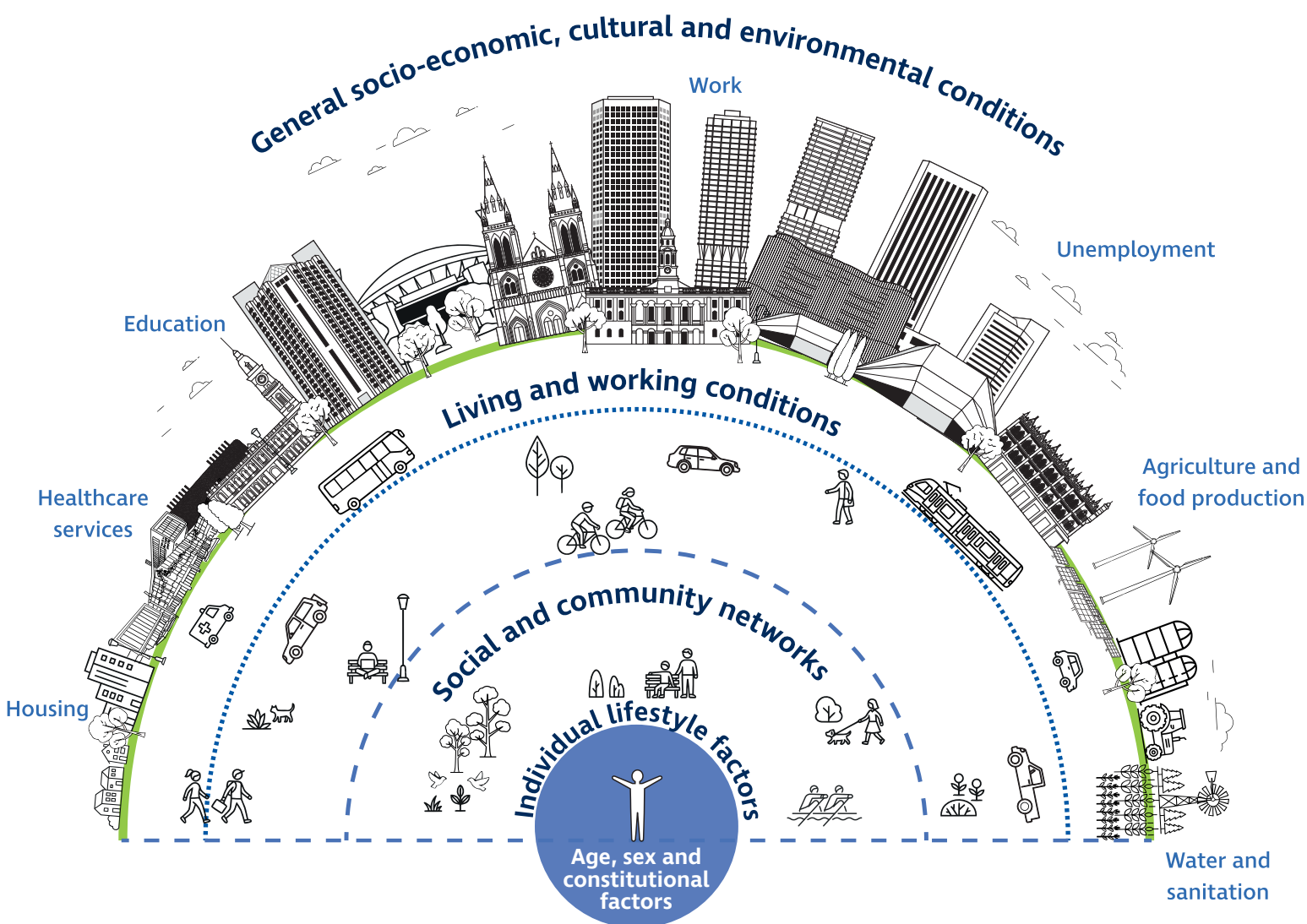
Our Goals

The Strategy outlines six goals that reflect local government’s role in wellbeing and health, as well as the City of Adelaide’s unique population profile, opportunities and challenges.

Our goals will guide investment and action across all Council Services.

Our goals are:

- Goal One: People feel welcome and connected
- Goal Two: People are active and healthy
- Goal Three: People can shape their community
- Goal Four: People are resilient
- Goal Five: People keep learning throughout their lives
- Goal Six: People feel safe where they live, work and spend time.



SOURCE: Dahlgren and Whitehead (1991). Used with permission of the Institute for Futures Studies, Stockholm, Sweden. Citation: 'Appendix A: Models of Health Determinant'.Institute of Medicine.

Defining Community Wellbeing

Community Wellbeing is a holistic concept reflected in the conditions that allow individuals, families, and groups to thrive. It spans social, environmental, economic, physical, mental, emotional, cultural and spiritual dimensions, and is linked to a sense of belonging and connection to the natural world.

Consultation feedback highlighted that, for Aboriginal and Torres Strait Islander peoples, definitions of wellbeing must recognise strong connections to country, community and culture. In response, this document also adopts the following definition from the National Aboriginal and Islander Health Organisation (1979).

"Aboriginal health does not (just) mean the physical wellbeing of an individual, but refers to the social, emotional and cultural wellbeing of the whole community ... Health care services should strive to achieve this (whole-of-life) state where every individual is able to achieve their full potential as human beings and must bring about the total wellbeing of their communities."

Wellbeing and health are closely linked. Our Strategy recognises this and has a focus on the social determinants of health, including:

1. Socioeconomic position – educational attainment, occupation and income
2. Early life – healthy physical development and emotional support
3. Social exclusion – social disadvantage and lack of resources, opportunity, participation and skills
4. Social capital – benefits obtained from the links that bind and connect people within and

between groups

5. Employment and work – participation in quality work is health-protective, instilling self-esteem and a positive sense of identity, while also providing the opportunity for social interaction and personal development.
6. Housing – safe – affordable and secure housing is associated with better health, which in turn impacts on people's participation in work, education and the community. It also affects parenting and social and familial relationships.
7. Residential environment – the residential environment has an impact on health equity through its influence on local resources, behaviour and safety. Communities and neighbourhoods that ensure access to basic goods and services are socially cohesive which promote physical and psychological wellbeing; and encourages protection of the natural environment.

The World Health Organisation (WHO) defines health as 'a state of complete physical, mental and social wellbeing and not merely the absence of disease or infirmity' (WHO 1946). This definition recognises that health is multi-dimensional, and a person's health is linked to their wellbeing. For example, a person may have positive wellbeing in part, because they have good physical and mental health and timely access to quality, affordable health services and support.

Our Role in Community Wellbeing

This Strategy has been developed in a time of change and uncertainty for our city and community – the post-pandemic environment, inflation forecasts, housing and cost of living crisis, social isolation, international democratic upheaval and climate change are all impacting our community. Over the next decade, our population is expected to grow and become more diverse. Health, wellbeing, equity and inclusion will continue to play important roles in supporting a changing population.

We also recognise that priority groups experience these challenges differently, often facing compounded barriers to wellbeing due to factors such as income, cultural background, language, disability, gender identity, and age. An awareness of intersectionality reminds us that these overlapping experiences can intensify disadvantage, meaning tailored and inclusive approaches are essential to ensure equitable outcomes for all.

The City of Adelaide recognises the important role we play as part of a wider community wellbeing and health ecosystem. We work with other levels of government, community organisations, and industry to shape our places and spaces, deliver programs and services, and support inclusive, thriving communities.

Through our policies, programs, partnerships and placemaking efforts, we can positively impact community wellbeing.

Our roles include:

Deliver

Plan, deliver and fund services, programs and projects.

Facilitate

Assist others to undertake activities by bringing interested parties together.

Partner

Work with other stakeholders to achieve shared goals.

Educate

Share learning to support broader understanding and action.

Advocate

Promote the interests of our communities to influence decision makers.

Regulate

Regulate activities through local laws and legislation.

Image: Super Cycle Sunday, Photo Cat Leo.



Goals and Priorities

The Strategy's goals and priorities build on the strengths of our community while responding to local and global trends and feedback. Although each priority is aligned with a specific goal, they collectively support all goals. All goals and priorities are equally important, and the priorities are also connected to other Council strategies.

Goal	Statement	Priorities
Goal One: People feel welcome and connected	We will create opportunities for everyone to participate in community life, build strong connections and reduce isolation	Promote housing solutions that strengthen community wellbeing (Housing Strategy) Foster connection and inclusion for newly arrived people, including international students Enable community initiatives through grant funding
Goal Two: People are active and healthy	We will provide and support accessible spaces for participation in programs and events that encourage movement, play, and recreation for people of all ages, abilities and means	Promote inclusive participation through low-cost opportunities Maximise the availability and use of community facilities Support participation in physical activity for health and wellbeing
Goal Three: People can shape their community	We will support people to contribute their cultural knowledge and lived experience, engage in decision-making, and shape outcomes that affect them	Foster community leadership and capacity building Value and embed Lived and Living Experience Partner with the community to co-design services and programs
Goal Four: People are resilient	We will strengthen people's ability to respond to challenges, support each other during difficult times and build long-term resilience	Increase access to safe, nutritious and affordable food Recognise and support the contribution of volunteers Foster connected, resilient and thriving neighbourhoods
Goal Five: People keep learning throughout their lives	We will provide accessible learning opportunities, programs, and resources that enable people to develop skills, knowledge, and confidence at any age	Build skills and provide resources to engage in a digital world Encourage creativity and resourcefulness through making and repairing Celebrate diverse cultures and artistic expression in the community (Cultural Policy)
Goal Six: People feel safe where they live, work and spend time	We will create and maintain safe, welcoming, and accessible places and spaces, while promoting community awareness and safety initiatives	Ensure community centres and libraries are accessible, well-equipped and responsive to community needs Implement initiatives that prevent gender-based violence and support survivors Promote healthy streets and environments that support physical, social and mental wellbeing

Priorities for Goal One: People feel welcome and connected

We will create opportunities for everyone to participate in community life, build strong connections, and reduce isolation.

Priorities	Where we are	Where we want to be
1.1 Promote housing solutions that strengthen community wellbeing	Adelaide is ranked in the top 10 most unaffordable housing markets in the world. Many people who arrive in the City of Adelaide as international students, refugees, or asylum seekers stay in specialist or supported accommodation and are unable to remain in the city, even though they enjoy all that the city has to offer.	A city that supports people to stay across the life-course by offering affordable rentals, affordable housing, and accessible housing for people with disability.
1.2 Foster connection and inclusion for newly arrived people, including international students	<p>South Australia welcomed 47,378 international students between January and September 2025. The students are generally distributed across three key education segments: Higher Education (HE), Vocational Education and Training (VET), and English Language Intensive Courses for Overseas Students (ELICOS).</p> <p>Adelaide attracts international students from over 130 countries, with the largest cohorts from India, China, Nepal, Vietnam, the Philippines, and Bangladesh, alongside a growing presence of students from Colombia and other Latin American nations.</p> <p>40,000 students from over 130 countries chose to live and study in Adelaide in 2025/26.</p>	A welcoming destination, where all newly arrived people, can access equitable, culturally safe information and support to actively participate in community life.
1.3 Enable community initiatives through grant funding	<p>The Community Grants Program has funds available for distribution across two streams: Arts and Culture and Community Impact, and two categories: Major and Quick Response.</p> <p>Community Grants are in high demand, with 177 applications received in 2024/25.</p>	We want to be a city that maintains a robust grants program capable of responding to demand and supporting arts, recreation, sport, culture, and community initiatives at a meaningful scale.

Case Study:

Trees for Life: Regenerate Adelaide in the Adelaide Park Lands.



Image: Participants of Regenerate Adelaide

Delivered by Trees for Life and supported through the City of Adelaide Community Grants Program, Regenerate Adelaide is a free intergenerational and intercultural program for city residents over 55 years and international students. This annual event series offers monthly nature-based group activities in the Adelaide Park Lands (Tuthangga and Nanu Wana) and surrounding natural spaces, promoting wellbeing through social and nature connections.

"I have been an avid bush-carer but am now afflicted with a genetic ataxia which has prevented me from walking long distances. A friend introduced me to the Regenerate project, and have found it enormously helpful, both for maintaining my mental equilibrium and for the opportunities to gain new knowledge. I also

appreciate the opportunities to talk with other folk who are interested in bushcare and, in particular, to meet young tertiary students" – Older participant.

"Taking part in Regenerate has been a truly rewarding experience. It gave me the chance to connect with others while learning practical skills in bushcare and conservation. Each activity felt meaningful and uplifting, from restoring native habitats to joining cultural walks that deepened my understanding of this land. I always left feeling recharged, connected, and proud to have contributed to our community!" – International student participant.

Priorities for Goal Two: People are active and healthy

We will provide and support accessible spaces for participation in programs and events that encourage movement, play, and recreation for people of all ages, abilities and means.

Priorities	Where we are	Where we want to be
<p>Promote inclusive participation through low-cost opportunities</p>	<p>29.3% of City of Adelaide residents are in the lowest quartile (\$0 to \$377) for income, higher than the average for Greater Adelaide (24.7%). Of the 6,035 households in private rental in Adelaide, 33.3% (2,004) are in rental stress. This is higher than the average for Greater Adelaide. We heard through our consultation that one of the first things people forgo when they are struggling with the cost of living is wellbeing activities.</p>	<p>We want to ensure people have access to low-cost programs and events that support their wellbeing, including formal and informal recreation and sport.</p>
<p>Maximise the availability and use of community facilities</p>	<p>A 2023 Social Infrastructure Assessment commissioned by the City of Adelaide found that, based on floorspace and population benchmarks, the city currently has a shortfall in community facilities, a gap that will increase as the population grows unless further investment is made.</p> <p>An external review of Adelaide Park Lands Community Buildings (Sport and Recreation) found that around 75 per cent do not meet the expected benchmark for a fit-for-purpose sport and recreation facility. These buildings demonstrate notable deficits in their condition, functionality, and/or ability to support community benefit, indicating a substantial renewal need across the Park Lands network.</p>	<p>We want people to have access to a range of multi-purpose community facilities that cater to their needs, including both indoor and outdoor options.</p>
<p>Support participation in physical activity for health and wellbeing</p>	<p>A majority of residents (54%) rate their health as 'Excellent' or 'Very Good'. Physical activity is common, with residents averaging between 3.4 to 4.7 days per week</p> <p>People who accumulate 150+ minutes of physical activity per week report better overall health, require fewer health services, enjoy better mental health, maintain stronger social connections and have greater self-efficacy. Overall wellbeing scores are higher when more than half of the physical activity is done with other people.</p> <p>Local Area Frameworks in the City Plan identified a number of additional open spaces to achieve the objective of 'open space at your doorstep'.</p> <p>Activity Hubs are valued by the community; they are a collection of informal recreation facilities that share amenities such as public toilets and drinking fountains.</p> <p>Examples of typical activity hub facilities are children's playspaces, kick about spaces, basketball courts, tennis courts, Petanque pistes, BBQ facilities, walking and cycling tracks.</p>	<p>We want more people to be able to choose active lifestyles, particularly those who report low levels of physical activity, such as students and those aged 18 to 24 years. Our activity hubs enable informal physical activity that supports health and wellbeing.</p>

Case Study:

Quentin Kenihan Inclusive Playspace

This playspace in Rymill Park/Murlawirrapurka brings disability advocate, writer and actor Quentin Kenihan's vision to life, offering gardens with play experiences for all ages and abilities. Surrounded by lawns, all-access paths, sheltered seating, barbecue facilities, and 'Changing Places' toilets, it's designed for everyone to enjoy. The project was shaped by community input, including the Access and Inclusion Advisory Panel, ensuring the space reflects local ideas and aspirations.



Images: Quentin Kenihan Inclusive Playspace

Run the Loop 2026. Bullrush Park/Warnpangga (Park 10). Supported by the City of Adelaide Community Grants.



Priorities for Goal Three: People can shape their community

We will support people to contribute their cultural knowledge and lived experience, engage in decision-making, and shape outcomes that affect them.

Priorities	Where we are	Where we want to be
Foster community leadership and capacity building	The Adelaide Community Leaders Program was one approach the City of Adelaide have used to support community leadership development; other examples from across local government include Youth Advisory Groups and Leaders Scholarships.	We want to support community leaders, particularly those from priority groups, with the training, networks, resources and opportunities they need to shape their local community.
Value and embed Lived and Living Experience	The City of Adelaide Community Engagement Charter outlines a commitment to actively seek community feedback and input to enable all community members to have an opportunity to participate in decisions that impact them. However, many priority groups do not contribute to traditional community engagement processes.	We want to develop a Lived and Living Experience Framework that can guide how we engage with lived and living experience in a way that is authentic, trauma-informed and appropriately remunerated.
Partner with the community to co-design services and programs	The City of Adelaide Community Engagement Charter outlines a commitment to recognise the diverse needs of our community and create inclusive, accessible opportunities to share feedback. A commitment to co-design requires time, resources, skills and funding, which need to be built into project management.	We want to explore needs, aspirations and opportunities before drafting ideas or solutions. We want to co-create the scope, priorities and success measures for our projects. We aim to share decision-making power and support the engagement of priority groups.

Image: Welcoming Leaders



Case Study:

City of Adelaide Access and Inclusion Advisory Panel

The Access and Inclusion Advisory Panel aims to connect the City of Adelaide with people's lived experience of disability. The Panel meets quarterly to help shape access and inclusion outcomes for key projects, programs and policies across the city. The Panel is made up of six individual and six organisational members who provide timely and expert advice on real life deliverables. Panel members are paid a sitting fee in recognition of their contribution. Their advice creates better project outcomes and helps to make our great city safe, accessible and inclusive for all city users.



Image: Access and Inclusion Advisory Panel 2026

Priorities for Goal Four: People are resilient

We will strengthen people’s ability to respond to challenges, support each other during difficult times, and build long-term resilience.

Priorities	Where we are	Where we want to be
Increase access to safe, nutritious and affordable food	<p>One in six families in South Australia experiences food insecurity, caused by a lack of access to food, rather than a lack of availability. Paid employment is no longer considered a safeguard against poverty. Risk factors for waged poverty include being the sole earner in a household, engaging in precarious, low-paid employment (eg gig work), major life changes and under-employment. Research shows that people experiencing waged poverty fare poorly on a number of health-related indicators, including quality of life and mortality.</p>	<p>We want to collaborate with local partners to develop a ‘food plus’ system, where people can access food in a range of welcoming, dignified social environments.</p>
Recognise and support the contribution of volunteers	<p>In 2021, 19% of City of Adelaide residents (4,473 people) contributed to the local community as volunteers. While volunteer numbers declined by almost 200 people compared to 2016 census figures, City of Adelaide residents are more likely to volunteer than those in Greater Adelaide, with 15.5% of residents volunteering.</p> <p>In 2025/26, the City of Adelaide engaged 284 volunteers who collectively contributed approximately 16,000 hours across 36 volunteer programs. Their contributions translated to a dollar value of over \$834,413,500. 70% of the City of Adelaide volunteers reside outside the LGA. 93% of 2025 Volunteer Survey respondents reported high or very high levels of wellbeing connected to their volunteering.</p> <p>The wider city volunteering network includes people contributing their time to festivals, hospitals, health services, sporting clubs and recreation.</p> <p>While the sheer breadth of volunteer contributions in SA is immense, this comes at a significant personal cost to volunteers. Research reveals an hourly cost of \$14.92 to volunteer, with volunteers absorbing 83.3% of the total expenses of volunteering, compared to 16.7% for volunteer-involving organisations. Additionally, 9.5% of paid volunteer managers and 23% of unpaid volunteer managers bear the brunt of costs related to volunteering activities.</p>	<p>We want volunteering to be supported, accessible, and sustainable for everyone by reducing the financial burden on volunteers.</p>
Foster connected, resilient and thriving neighbourhoods	<p>In our 2025 annual Residents Survey, 86% of respondents said they could get help from family, friends, or neighbours for help when needed, and 62% said they trust people in their neighbourhood. However, only 53% reported feeling a strong sense of belonging to their local community.</p> <p>The National Social Capital and Social Infrastructure Framework (2025) found neighbourhoods across the City of Adelaide show a wide mix of social capital and social infrastructure levels. Some areas have strong social ties and a high density of places that bring people together. Others, however, show signs of low connection – where people are less engaged with each other and with local places, such as pubs, cafés, or community spaces. In many of these areas, people are studying or spending more time alone at home, which reduces everyday opportunities to connect.</p>	<p>We want people to feel a strong sense of belonging in their neighbourhood and support the development of mutual aid networks.</p>



Image: Talk with a Local volunteer with program participants.

Case Study:

Talk with a Local

The Talk with a Local volunteer program was established as an action from the 'Promoting International Student Resilience and Wellbeing through Community Engagement – Pilot Report' prepared by the UniSA, Centre for Research in Education and Social Inclusion in partnership with the City of Adelaide and Bupa. The program facilitates local connections and friendships, as well as English language practice and cultural exchange between local residents and international students.

"The program provided me with many benefits, such as learning more about Australia's lifestyle and meeting a wonderful volunteer whom I used to see every week."
– International student

Case Study:

Ageing Well Podcast Pilot Project

The Ageing Well Podcast Pilot Project brought together older city residents from November to December 2025 to create and share meaningful content about their stories of living in the city. Over eight weeks, participants learnt how to develop and produce a podcast series, using technology available through our library service. The project aimed to increase knowledge of local connection points, resources and services in response to findings of the COTA SA's The Plug-In Report for the city. After a successful pilot that saw participants' confidence with technology and social connections increase, new volunteer roles have been created for a team of content and storytellers to share stories of ageing in the city.

Priorities for Goal Five: People keep learning throughout their lives

We will provide accessible learning opportunities, programs, and resources that enable people to develop skills, knowledge, and confidence at any age.

Priorities	Where we are	Where we want to be
Build skills and provide resources to engage in a digital world	<p>The Australian Digital Inclusion Index (ADII) – provides a comprehensive picture of Australia’s online participation by measuring three key dimensions of digital inclusion: Access, Affordability, and Digital Ability. Around one in five (20.6%) Australians are excluded or highly excluded, and roughly one in ten (9.2%) are highly excluded.</p> <p>Rates of exclusion are much higher for people aged 75+ years (66.5%), those who did not complete secondary school (54.5%), public housing residents (45.2%) and First Nations people (40.9%).</p> <p>SA has a 71.3 index score, the lowest affordability index on mainland Australia. 9.7% of the population only have access to a mobile connection, limiting their ability to effectively access education, work, healthcare and online government services.</p>	<p>We want to bridge the digital divide by providing access to digital technology and building people’s capability to utilise digital technology to realise health and wellbeing benefits.</p>
Encourage creativity and resourcefulness through making and repairing	<p>Our community centres and libraries provide access to a range of programs and resources that support making and repairing. We also provide grant funding to support community partners to deliver programs and resources that encourage making and repairing.</p>	<p>We want to maintain and enhance our natural ecosystems and move to a circular economy.</p>
Celebrate diverse cultures and artistic expression in the community	<p>Adelaide is Australia’s first and only UNESCO Creative City of Music and is part of a global network committed to driving culture as foundational for the city’s sustainable and inclusive development across economic, social, cultural and environmental dimensions. Honouring the Universal Declaration of Human Rights, the City of Adelaide is committed to ensuring that everyone has the right to participate in, enjoy, and contribute to the city’s cultural life.</p>	<p>We want to value, protect, champion and promote the city’s unique history, identity, character, creativity and cultural life and strengthen Adelaide’s role as a global cultural capital.</p>

Priorities for Goal Six: People feel safe where they live, work and spend time

We will create and maintain safe, welcoming, and accessible places and spaces, while promoting community awareness and safety initiatives.

Priorities	Where we are	Where we want to be
<p>Ensure community centres and libraries are accessible, well-equipped and responsive to community needs</p>	<p>The Residents Survey found that in the past three months, 63% of residents visited a library, and 91% of residents see the library as a trusted public space. One in five residents (19%) recently visited a community centre, with higher usage among those aged 40 and older (24%). 52% of respondents would like to access more wellbeing programs.</p> <p>The 2023 Social Infrastructure Assessment highlights the strong value generated by our community facilities, including both community centres and libraries. The three community centres deliver \$4.4 million in total benefits at a cost of \$650,000, while the three library centres provide \$16.5 million in benefits at a cost of \$5.5 million. In both cases, there are opportunities to further increase impact through investment.</p> <p>Increasingly, community centres and libraries are serving as refuges for the community against extreme weather events driven by climate change, including heatwaves, as directed by state government 'Code Red and Blue' alerts. Our centres also serve customers who cannot access in-person customer service from the state and federal government, such as Service Australia.</p> <p>Throughout our consultation, we heard that priority groups were more likely to seek help and safety at a library than other sources, such as security guards or police.</p>	<p>We want to be a city that enhances safety and wellbeing by ensuring our community centres and libraries are accessible, well-staffed, and able to meet the needs of all users.</p>
<p>Implement initiatives that prevent gender-based violence and support survivors</p>	<p>Violence against women is experienced across all communities and cultures. However, its nature, prevalence and risk factors differ within population groups.</p> <p>94% of South Australians agreed that violence against women is a problem in Australia, but only 38% of South Australians agreed it is a problem in their suburb or town.</p> <p>Two in five women (39%) have experienced violence since the age of 15. Men are more commonly the perpetrators of physical violence, sexual harassment and sexual violence. On average, one woman is killed every nine days by a current or former partner. In the year 2021/22, 4,620 women aged 15 years and over (an average of 13 women/day) were hospitalised due to family and domestic violence.</p> <p>The Royal Commission into Domestic, Family and Sexual Violence recommended that the government identify places and spaces across SA where people may seek help for DFSV and work to develop awareness of a central entry-point service within those places and spaces, which could include libraries and community centres.</p>	<p>We want a community where respect, equality and accountability prevent gender-based violence.</p>

Priorities	Where we are	Where we want to be
<p>Promote healthy streets and environments that support physical, social and mental wellbeing</p>	<p>In partnership with the state government, local government provides foundational public health services to protect people from public health risks.</p> <p>Examples of the work undertaken by the City of Adelaide to protect public health include food safety checks, regulation of wastewater systems, vaccination programs and communicable disease management, monitoring of cooling towers, public swimming and spa pools, responding to climate change challenges, disaster response and public space management.</p> <p>City of Adelaide also has a role in public space management and road safety. Crash data shows that between 2020–2024, five people died on our streets, 126 people were seriously injured and 844 people had minor injuries.</p>	<p>We want to work in partnership with the state government to promote and protect the health of residents and visitors and reduce the incidence of preventable illness, injury and disability.</p> <p>We want to create Healthy Streets – streets that prioritise people’s wellbeing by reducing pollution, encouraging active travel, and fostering social interaction.</p>

Case Study:

Creating a pathway to meaningful employment – a City of Adelaide/Catherine House partnership

The City of Adelaide partnered with Catherine House to create meaningful employment opportunities for women experiencing homelessness, many of whom have been impacted by gender-based violence. Building on Catherine House’s accommodation and trauma-informed support services, the program provides a safe, supported pathway back into work through paid, part-time internships within select Council teams.

This innovative initiative demonstrates the impact of purposeful collaboration between Local Government, community organisations, and dedicated staff. By combining compassion with strategic planning, the program delivers genuine social impact while offering a blueprint for Councils seeking to develop inclusive employment pathways within their communities.

Priority Groups

Our vision is for a vibrant, connected and inclusive city, where people who live, work and visit are supported to thrive across all life stages.

Some people face greater barriers to health, safety, inclusion, or participation. These barriers can include

discrimination, cost, limited access to services, language, disability, or social isolation. A priority groups approach helps address these gaps by prioritising investment to remove systemic barriers and create fairer outcomes.

Priority Group	Evidence for inclusion
Aboriginal and Torres Strait Islander people	Over-represented in homelessness data, face systemic barriers to culturally safe systems and supports. Connection to Country and culture is essential for wellbeing.
Children and families	Early intervention and support are needed for healthy development, especially in high-density, low-income households.
Culturally and Linguistically Diverse (CALD) people	45% of residents are born overseas; language, cultural stigma, and service navigation are key barriers to wellbeing.
International students	High risk of isolation, financial stress, workplace exploitation, food insecurity, and mental health issues. Often lack access to mainstream health and wellbeing services.
Lesbian, gay, bisexual, transgender, intersex, queer/questioning, asexual (LGBTIQ+)	Experience higher rates of discrimination, mental health challenges, and housing insecurity. Limited spaces and places for safe, inclusive recreation, such as night-life.
Older people (50+)	Highly vulnerable to cost-of-living pressures and at risk of isolation and digital exclusion. Many people are experiencing chronic health conditions and live alone.
People experiencing socioeconomic disadvantage	Face compounding barriers to housing, health, and employment. Vulnerable to cost-of-living pressures.
People from refugee backgrounds and/or asylum seekers	They often experience trauma, language barriers, and limited access to culturally appropriate services.
People with disability	They often face social exclusion and housing challenges, requiring accessible environments and inclusive services.
Women	Disproportionately affected by gendered violence, the impact of caregiving responsibilities and economic insecurity, leading to housing insecurity.
Young people (12–25)	High rates of mental distress, housing precarity, and unemployment. Higher rates of climate/eco-anxiety.

How the Strategy was Developed

Community Development Discussion Paper – February 2024

We considered our historic role in community development and the challenges and opportunities in the current policy setting.

Stakeholder Workshops – November 2025

We partnered with the Centre for Social Impact, Flinders University, to host stakeholder workshops to better understand the current and emerging trends impacting community wellbeing, including cost of living, socio-economic divide, community connections, safety and public space, age divide and population growth.

Policy Review

Our existing policy and plans informed the Strategy. We considered local government's role in community wellbeing and how this interacts with state and federal government responsibilities.

Consultation

Over 300 people were engaged over the course of the public consultation. Their feedback has shaped the priorities within the Strategy.

Strategic Alignment

City of Adelaide

Subject Matter	Relevant City of Adelaide Policy
Adelaide Park Lands	Adelaide Park Lands Building Design Guidelines Adelaide Park Lands Community Buildings (Sport and Recreation) Policy Adelaide Park Lands Management Strategy
Arts	Cultural Policy Christmas Festival Action Plan Adelaide Events Guidelines
Business and Work	Economic Development Strategy – A thriving economy for all Adelaide Economic Development Agency Strategic Plan
Climate	Integrated Climate Strategy 2030 Climate Risk and Opportunities Register Resilient East Climate Action Plan (RECAP)
Community Facilities	Asset Management Plans Community Facilities Policy and Implementation Plan
Equity and Inclusion	Homelessness Strategy – Everyone’s Business Disability Access and Inclusion Plan Stretch Reconciliation Action Plan
Health	Regional Public Health Plan
Housing	Housing Strategy – Investing in our housing future City Plan – Adelaide 2036
Safety	Safer City Policy 2019–2023
Transport	Integrated Transport Strategy
Wellbeing	Community Wellbeing Strategy

Implementation

The goals and priorities outlined in the Strategy are timed for delivery over a four-year implementation cycle. Delivery is subject to the Annual Business Plan and Budget process.

Monitoring and Learning

Our annual strategic reporting will summarise how well we have delivered, including:

- Participation and access metrics from Community Centres, Libraries and Volunteering
- Priorities population engagement case studies
- Community satisfaction and inclusion indicators from the Residents' Survey and City User Profile
- Progress on goals and priorities via the annual report against the Annual Business Plan and Budget
- Population Health Profile from Preventive Health SA
- Lease and licence holder data.

Image: Gather, Dance & Explore at Whitmore Square. Photo Saige Prime



Glossary

Accessibility: the design of services, spaces and information to ensure they can be used by people of all abilities, backgrounds and needs.

Active Participation: the involvement of individuals in community life, decision-making, programs or civic activities.

City Safety: the condition where all people can move through and participate in urban life without fear of harm, exclusion, or discrimination. It includes physical, social, cultural and emotional safety, ensuring environments are respectful and inclusive of everyone.

Co-design: a collaborative approach where community members actively contribute to the design of programs, services or policies. The process ensures that those with technical expertise and lived experience come together on equal ground design specific solutions so that they are better tailored to actual needs.

Community Development: a long-term, participatory, and strengths-based approach to work alongside communities and build capacity, foster empowerment and promote social justice.

Cost of Living: the rising cost of bills, inflation, energy costs and affordable food that are impacting the ability of people to keep pace with the cost of expenses. Fixed expenses like rent and utility consume household budgets, leaving less for food and essential services or activities that promote wellbeing.

Digital inclusion: the ability of individuals and communities to access and use digital technology effectively and safely.

Equity: fairness in access to opportunities, resources and outcomes, recognising that different groups may require different levels of support.

Food Security: when people, at all times, have physical and economic access to sufficient safe and nutritious food that meets their dietary needs and food preference for an active and healthy life.

Inclusion: the deliberate act of creating environments and communities where everyone, regardless of background, identity, or ability, feels valued, respected, and supported to fully participate.

Intersectionality: the way different aspects of a person's identity (eg cultural background, gender, income, ability) combine to create unique experiences of disadvantage or privilege.

Lived Experience: direct, personal knowledge and understanding gained through navigating specific life events, challenges or circumstances. It represents a form of expertise, and it is a perspective that is central for increasing understanding of experiences so that learnings can be applied to benefit others.

Placemaking: a participatory process where communities work together to improve public spaces, strengthening social connections, enhancing local economies and creating safe, accessible and meaningful places.

Resilience: the ability of individuals and communities to respond to, adapt to, and recover from challenges or adverse situations.

Social Capital: the social networks, relationships, and trust that enable individuals and groups to work together for mutual benefit. Social capital is what brings communities together, fostering cooperation, reciprocity, and improved performance in social and economic endeavours.

Social Infrastructure: the facilities, spaces, services and networks that support the quality of life and wellbeing of our communities. The network of social infrastructure contributes to social identity, inclusion and cohesion, and helps communities to feel happy, safe, to learn and to enjoy life.

Volunteering: time willingly given for the common good and without financial gain. Volunteers share their passions, abilities, and skills in meaningful ways that strengthen community capacity.

Appendix A

Measuring Community Wellbeing

City Profile

Our community is vibrant and dynamic, with almost 30,000 residents and 350,000 daily city visitors. The Adelaide Park Lands welcome 10 million visitors annually. Our resident base is diverse, with 45% of our residents born overseas and 36% speaking a language other than English. Adelaide is also home to the young and young-at-heart. Nearly half of our residents are aged 18 to 34 and 15% are over 65. Our demographic profile creates a unique mix of students, early-career professionals and older residents, each with different housing and service needs and suggests that our city

acts as a demographic entry point, facilitating movement from within Adelaide and SA, interstate and overseas.

The City of Adelaide is also home to almost 13,000 businesses and contributes close to 18% of the state's economic value. Financial and insurance services; professional, scientific and technical services; and public administration and safety form the city's three largest industries in terms of economic contribution. Adelaide is also the international gateway for migration and education in South Australia.

At a glance	Housing	Diversity
30,173 residents (2% of Greater Adelaide)	Median house price: \$1.22 million (Greater Adelaide: \$880,000)	45% of residents were born overseas (28% in Greater Adelaide). Top countries of birth include China, United Kingdom and India
12,717 local businesses (10% of Greater Adelaide)	Median weekly rent: \$680 per week (Greater Adelaide: \$620 per week)	47,388 international students studied in SA (Jan-Dec 2025) across Higher Education, Vocational Education and Training and English Language Intensive Courses for Overseas Students.
172,652 local workers (22% of Greater Adelaide)	54% high-density housing	43% of residents are young adults 20–35 years (21% in Greater Adelaide)
4% population growth (one of the highest in South Australia)	41% lone person households – particularly among older people and international students	15% of residents are older adults 65+ years (19% in Greater Adelaide)
Residents aged 15 and over span the full income spectrum, reflecting both affluence and financial vulnerability: 31% are in the highest income quartile, 29% in the lowest.	1,422 households have an unmet need for affordable housing in Adelaide (12.8% of all households, compared with 4.8% for Greater Adelaide)	High rates of mobile populations (students, short-term renters, tourists). Between 2016 and 2021, 73.9% of the population turned over

Appendix B

Community Data

The City of Adelaide regularly collects sentiment and service data to better understand our community. Our Resident Survey, Business Survey and City User Profile (CUP) surveys form the core components of our community data collection:

Goal One: People feel welcome and connected

86% of residents feel confident they could rely on family, friends, or neighbours for help when needed, and 62% trust people in their neighbourhood. However, only 53% of residents feel a strong sense of belonging to their local community. Overall, 68% of residents perceive their community as either "Very inclusive or Somewhat inclusive," indicating a generally positive view of inclusivity within local communities. This perception is generally consistent across gender and age. (2025 Resident Survey).

Engagement through sport: Watching sports in the City of Adelaide is a popular activity, with 35% of respondents engaging, especially among city workers. Men were more likely than women to participate in sports and recreational activities, with a total of 46% compared with 32%. A similar pattern emerges by country of birth, with Australian-born respondents more likely to watch sports (37%) than those born overseas (30%). Income levels also play a role; those with a household income of \$150k or more were far more likely to watch sports in the City of Adelaide (42%) compared with those earning \$75k or less (24%) (CUP 2025).

Goal Two: People are active and healthy

Just over half of residents (52%) rate their health as 'Excellent' or 'Very Good'. Physical activity is common, with residents averaging between 3.4 to 4.7 days per week. When asked about various aspects of their lives, residents generally felt positive, rating the worthiness of their lives at an average of 8/10, their happiness at 7/10, and life satisfaction at 8/10. People over 65 were more likely to agree with these statements, particularly those aged 65–74.

Residents generally exhibited low levels of anxiety, with 36% reporting little or no anxiety at all. People under 40 generally had lower levels of life satisfaction, particularly those in the 31 to 39 age group, where differences were significant (2025 Resident Survey).

The city as a health hub: One-third of city users (33%) reported visiting the City of Adelaide for health-related services. Medical appointments were a key reason for visiting the city, particularly for people aged 50 and above, with 37% reporting such visits. This trend was even stronger among individuals with a disability, with nearly half (46%) having attended appointments in the past year (CUP 2025).

Goal Three: People can shape their community

The 2025 Resident Survey shows that 25% of residents feel they have a voice in decision-making in their local community.

At the time of the survey, 53% of respondents agreed that they felt informed about the work undertaken by the City of Adelaide. Since then, These findings indicate opportunities to further improve how residents feel informed about Council activities, particularly among older residents and in areas where satisfaction is lower. Council has taken significant steps to strengthen communication and engagement, including the launch of the new Our Adelaide platform and the endorsement of the Community Engagement Charter in December 2025.

Goal Four: People are resilient

In the City of Adelaide, 19% of the population reported doing some form of voluntary work in 2021. This was greater than the proportion of Greater Adelaide (16%). Note that volunteer numbers for the 2021 Census declined in many parts of Australia due to lockdowns and COVID-19 distancing measures.

In 2025/26, the City of Adelaide engaged 284 volunteers who collectively contributed approximately 16,000 hours across 36 volunteer programs. Their contributions translated to a dollar value of over \$834,413,500. 70% of the City of Adelaide volunteers reside outside the LGA. 93% of 2025 Volunteer Survey respondents reported high or very high levels of wellbeing connected to their volunteering.

The wider city volunteering network includes people contributing their time to festivals, hospitals, health services, sporting clubs and recreation.

While the sheer breadth of volunteer contributions in SA is immense, this comes at a significant personal cost to volunteers. Research reveals an hourly cost of \$14.92 to volunteer, with volunteers absorbing 83.3% of the total expenses of volunteering, compared to 16.7% for volunteer-involving organisations. Additionally, 9.5% of paid volunteer managers and 23% of unpaid volunteer managers bear the brunt of costs related to volunteering activities.

Goal Five: People keep learning throughout their lives

Residents expressed the benefits from visiting libraries and community centres including access to trusted information or services (51%), feeling safe and welcome (40%) and gaining knowledge (36%).

About half of City of Adelaide residents visited city libraries or community centres in the past three months. Visitation varies by cohort with 68% of household with children and 65% City South-East residents visiting a centre in the past three months. Visitation also increases with age from 43% of young people (18-30yrs) to 74% 75yrs+. (Resident Survey 2025).

The City User Profile Survey revealed that residents and students are most likely to visit City of Adelaide libraries, with 36% of resident responders and 39% of student respondents stating they have visited a City Library in the last 12 months. This is compared to 28% of city workers, 15% of tourists and 12% city visitors. (CUP 2025).

Goal Six: People feel safe where they live, work and spend time

78% of residents feel that the city is welcoming to people from diverse cultural backgrounds, 83% agree that the city's parks and open spaces are well maintained, and 78% agree that local event and activations make neighbourhoods vibrant. While the majority of residents feel positively about the city, the 2025 Resident Survey identifies opportunities to further strengthen safety effectiveness, and communication.

89% of residents feel safe using public spaces during the day, but only 44% at night (2025 Resident Survey). Perceptions of safety also decrease for all city users as the evening progresses with only 17% feeling safe between 1am and 8am. Women, older individuals, and people with disabilities reported the lowest perceptions of safety at night. Suggestions for improving safety included better street lighting, increased police presence, and improved public space management, alongside calls for community engagement and social support to address issues such as homelessness and alcohol-related disturbances (CUP 2025).

These insights provide a clear focus for ongoing improvements to ensure all residents feel secure and confident in the Council's initiatives.

Appendix C

Population Health Snapshot

The Population Health Profile from Preventive Health SA includes Census 2021 health data and South Australian population health datasets.

Overall health status and city-specific public health considerations:

- 26.0% of City of Adelaide residents report one or more long term health conditions, which is significantly lower than Greater Adelaide (34.5%) and SA overall.
- Despite lower overall prevalence, mental health conditions are the most commonly reported long term condition amOur Role in Community Wellbeing
- In the City of Adelaide health and wellbeing strategies must prioritise prevention, mental wellbeing, injury prevention, and social connection, rather than age related chronic disease services that dominate Greater and Regional SA needs.
- Effective action requires culturally responsive approaches, multilingual communication, and strong partnerships with education, settlement, and community organisations.
- Lower proportions of residents report disability or need for assistance compared with Greater Adelaide and Regional SA. While prevalence is lower, universal design and housing quality remain key determinants of participation and wellbeing in a capital city environment.
- The City of Adelaide shows high socioeconomic diversity amongst our residents, with significant contrasts between high income professionals and vulnerable groups, including low income renters, students, and people experiencing homelessness. LGA wide averages can mask concentrated disadvantage. Place-based and targeted interventions are essential to effectively address inequities.
- The City of Adelaide’s population is healthier on average than Greater Adelaide and SA, but has distinct capital city and mental health needs requiring tailored prevention and wellbeing strategies.

Image: Wawi Nights Vintage, Vinyl and Vibes in Light Square Wauwi. April 2026. Photo Saige Prime



Image: Adelaide City Skate Park Launch. Photo Saige Prime



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Image: Pride Adelaide, photo Sam Graves



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Attachment C

Community Wellbeing Strategy: 2026/27 Implementation Plan

Goal One: People feel welcome and connected

We will create opportunities for everyone to participate in community life, build strong connections, and reduce isolation.

Priorities:

- Promote housing solutions that strengthen community wellbeing
- Foster connection and inclusion for newly arrived people, including international students
- Enable community initiatives through grant funding

Actions:

One	Two	Three
<p>We will deliver a Community Grants Program that incorporates multi-year strategic partnerships to achieve collaboration and shared outcomes.</p>	<p>We will actively seek partnership opportunities with private, public and community developers to increase and fast-track the supply of affordable rental housing.*</p> <p><i>*In line with the Housing Strategy commitment.</i></p>	<p>We will facilitate anti-racism and anti-discrimination training for CoA employees and volunteers to embed welcoming, inclusive, trauma-informed, and culturally safe practice across services, programs and community spaces.</p>

Attachment C

Goal Two: People are active and health

We will provide and support accessible spaces for participation in programs and events that encourage movement, play, and recreation for people of all ages, abilities and means.

Priorities:

- Promote inclusive participation through low-cost opportunities
- Maximise the availability and use of community facilities
- Support participation in physical activity for health and wellbeing

Actions:

One	Two	Three
We will deliver an 'active inclusion' category within the Community Grants Program to support clubs and associations in delivering physical activity programs and services with priority groups.	We will facilitate the trial of a 'Future Sports Leaders' program in partnership with the State Government to increase the number of skilled volunteers within community clubs.	We will partner with Park Lands lessees to enable multi-use opportunities and increase the use of leased and licensed spaces through targeted, community-focused programming.

Attachment C

Goal Three: People can shape their community

We will support people to contribute their cultural knowledge and lived experience, engage in decision-making, and shape outcomes that affect them.

Priorities:

- Foster community leadership and capacity building
- Value and embed lived and living experience
- Partner with the community to co-design services and programs

Actions:

One	Two	Three
<p>We will partner with Aboriginal and Torres Strait Islander people to integrate the principles of Free, Prior and Informed Consent (FPIC) into engagement processes for proposed actions affecting their lands and communities.*</p> <p><i>*In line with Reconciliation Action Plan commitment</i></p>	<p>We will facilitate co-design processes for local place activations with priority groups to strengthen equitable place-based outcomes.</p>	<p>We will educate the community about how to cultivate a culture of welcome through positive storytelling that celebrates local leaders and initiatives that strengthen belonging and social cohesion. We will do this by profiling at least two stories per priority group per year across our website and social media channels.</p>

Attachment C

Goal Four: People are resilient

We will strengthen people’s ability to respond to challenges, support each other during difficult times, and build long-term resilience.

Priorities:

- Increase access to safe, nutritious and affordable food
- Recognise and support the contribution of volunteers
- Foster connected, resilient and thriving neighbourhoods

One	Two	Three
<p>We will deliver projects to narrow roads, reduce through traffic and implement traffic calming measures that contribute to greening and cooling. *</p> <p><i>*In line with the Integrated Climate Strategy commitment</i></p>	<p>We will deliver an integrated volunteer support program that recognises and builds volunteer capability, partners with organisations to maximise shared resources and networks, and advocates for state and federal government policies and funding that enable a strong and sustainable volunteer sector.</p>	<p>We will facilitate a co-design process to develop a culturally led food safety training program pilot, partnering with community organisations to build capacity and leadership.</p>

Attachment C

Goal Five: People keep learning throughout their lives

We will provide accessible learning opportunities, programs, and resources that enable people to develop skills, knowledge, and confidence at any age.

Priorities:

- Build skills and provide resources to engage in a digital world
- Encourage creativity and resourcefulness through making and repairing
- Celebrate diverse cultures and artistic expression in the community

Actions:

One	Two	Three
<p>We will deliver the Digital Hub in the City Library, where people of all ages can learn, and get help with basic digital literacy skills, either in a supportive group environment, or in one-on-one sessions.</p>	<p>We will deliver the UNESCO City of Music Program, prioritising equitable and affordable access to music and culture in the city.</p>	<p>We will facilitate a Library of Things to enable community sharing of tools and equipment, reducing unnecessary consumption and supporting a more circular, low-waste economy.</p>

Attachment C

Goal Six: People feel safe where they live, work and spend time

We will create and maintain safe, welcoming, and accessible places and spaces, while promoting community awareness and safety initiatives.

Priorities:

- Ensure community centres and libraries are accessible, well-equipped and responsive to community needs
- Implement initiatives that prevent gender-based violence and support survivors
- Promote healthy streets and environments that support physical, social and mental wellbeing.

Actions:

One	Two	Three
We will deliver on the findings of the review of the library and community centre service delivery model to ensure our community facilities are well-resourced.	We will partner with sector leaders to design and deliver primary prevention of violence against women projects and campaigns, including initiatives during the 16 Days of Activism to End Violence Against Women.	We will partner with SA Police to deliver safety audits, advocate for increased Closed-Circuit Television (CCTV), incorporate lighting and Crime Prevention Through Environmental Design (CPTED) assessments into asset management and infrastructure delivery.

Attachment C

Year One Commitment - *Libraries After Five*

Libraries After Dark opens our doors later to make libraries more accessible to everyone, from workers to students. Alongside extended hours, a regular curated live music program for and by young people creates a vibrant, welcoming space where the community can connect and enjoy live music after hours.

Organisational Wide Application

The Community Wellbeing Strategy has organisation-wide application and contains clear linkages to, and supports the delivery of, outcomes identified within other organisational policies including those listed in this Implementation Plan, and the City Plan, the Integrated Transport Strategy and the Cultural Policy.

Beach Volleyball Facility - Bonython Park / Tulya Wardli (Park 27)

Site Plan Concept Report

APRIL 2026



Beach Volleyball Facility – Bonython Park / Tulya Wardli (Park 27)

Project Drivers and Background

Between 2001 to 2022, Volleyball SA (VSA) leased land on the corner of Frome St and Pirie St to facilitate recreational and competitive beach volleyball. During lease negotiations towards the end of this period (May 2021), the City of Adelaide conditionally approved Bonython Park / Tulya Wardli (Park 27) as a suitable site for VSA's Beach Volleyball City Beach relocation.

The following extract from the Council meeting minutes of 14 October 2025, outlines the most recent decision of Council in relation to the Beach Volleyball Facility:

Recommendation 1 - Item 7.1 - Beach Volleyball Facility - Bonython Park / Tulya Wardli (Park 27)

THAT COUNCIL

- 1. Notes the previous decision of Council approving the repurposing of a section of the former netball courts in Bonython Park / Tulya Wardli (Park 27) into a Beach Volleyball Facility.**
- 2. Notes the significant change in impacts to Bonython Park / Tulya Wardli (Park 27) since that decision, including the New Women's and Children's Hospital, Southwark Development and the North Adelaide Public Golf Course projects and the impact they will have on Park 27 including the former netball courts.**
- 3. Notes that the Administration will undertake work with Volleyball SA for a siting and contextual analysis on the most appropriate location for City Beach and further reports on the management and detailed design of City Beach as the project progresses, for presentation in early 2026.**
- 4. Approves the former netball courts in Bonython Park / Tulya Wardli (Park 27) being repurposed into a Beach Volleyball Facility as per the City Beach Concept Plan for Bonython Park / Tulya Wardli (Park 27) as contained in Attachment A to Item 7.1 on the Agenda for the meeting of the City Community Services and Culture Committee held on 7 October 2025.**

Beach Volleyball Facility – Bonython Park / Tulya Wardli (Park 27)

Site Context

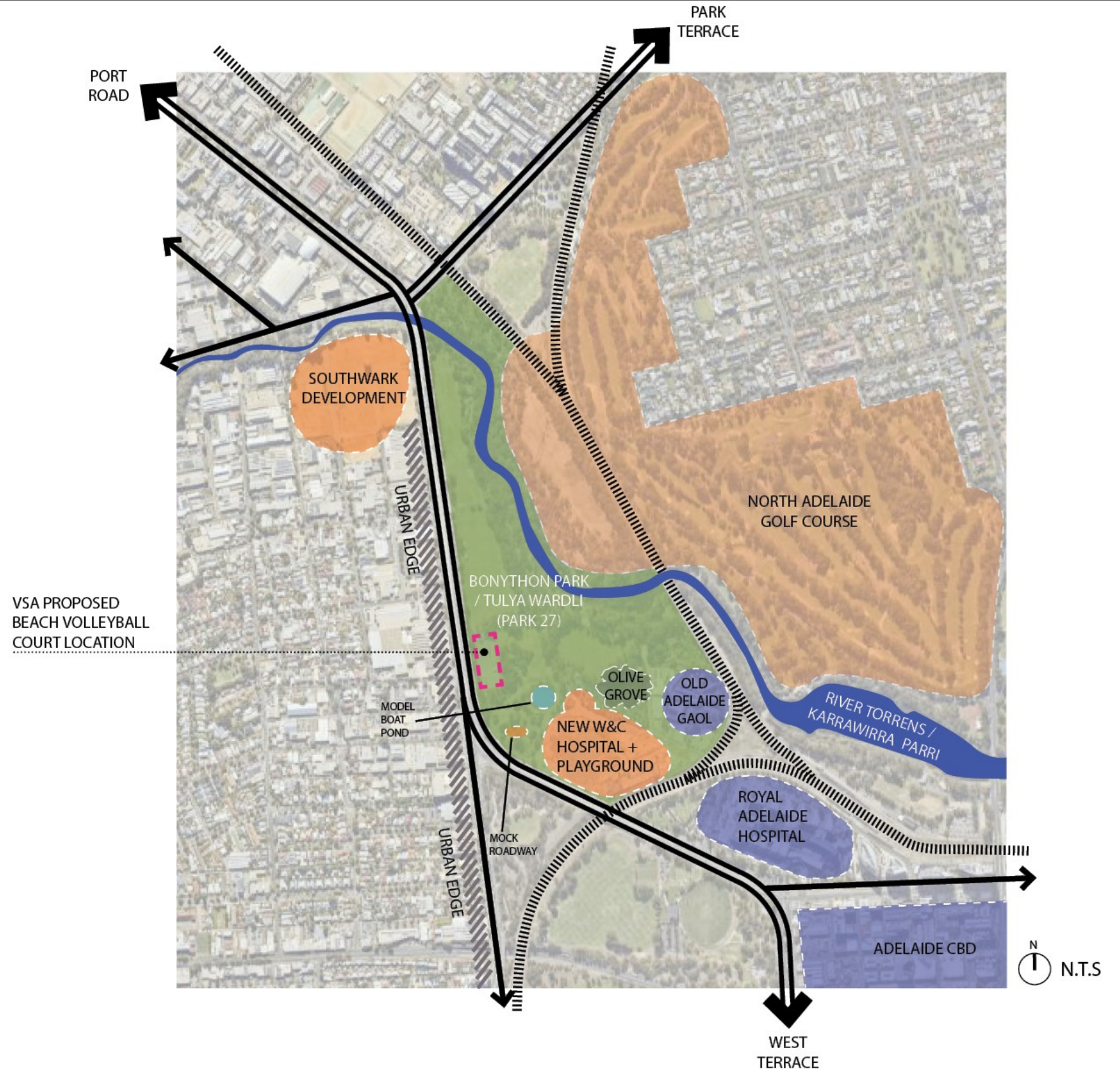
The proposed beach volleyball site is located within Bonython Park / Tulya Wardli (Park 27), on the north-western edge of the Adelaide Park Lands.

The new Women’s and Children’s Hospital is currently under construction to the south-east of the site, adjacent to the Royal Adelaide Hospital. In addition, the North Adelaide Golf Course will expand toward the north-east of the site as part of a State-funded initiative.

Bonython Park has strong transport connections, including nearby tram and train lines, the city ring route, and shared pedestrian and cycling paths along the River Torrens / Karrawirra Parri and Port Road.

Significant medium-density residential development is underway to the north-west at Southwark, with further development occurring in Bowden and Thebarton. This growing local population presents an opportunity for the proposed beach volleyball site to function as a broader community activity hub.

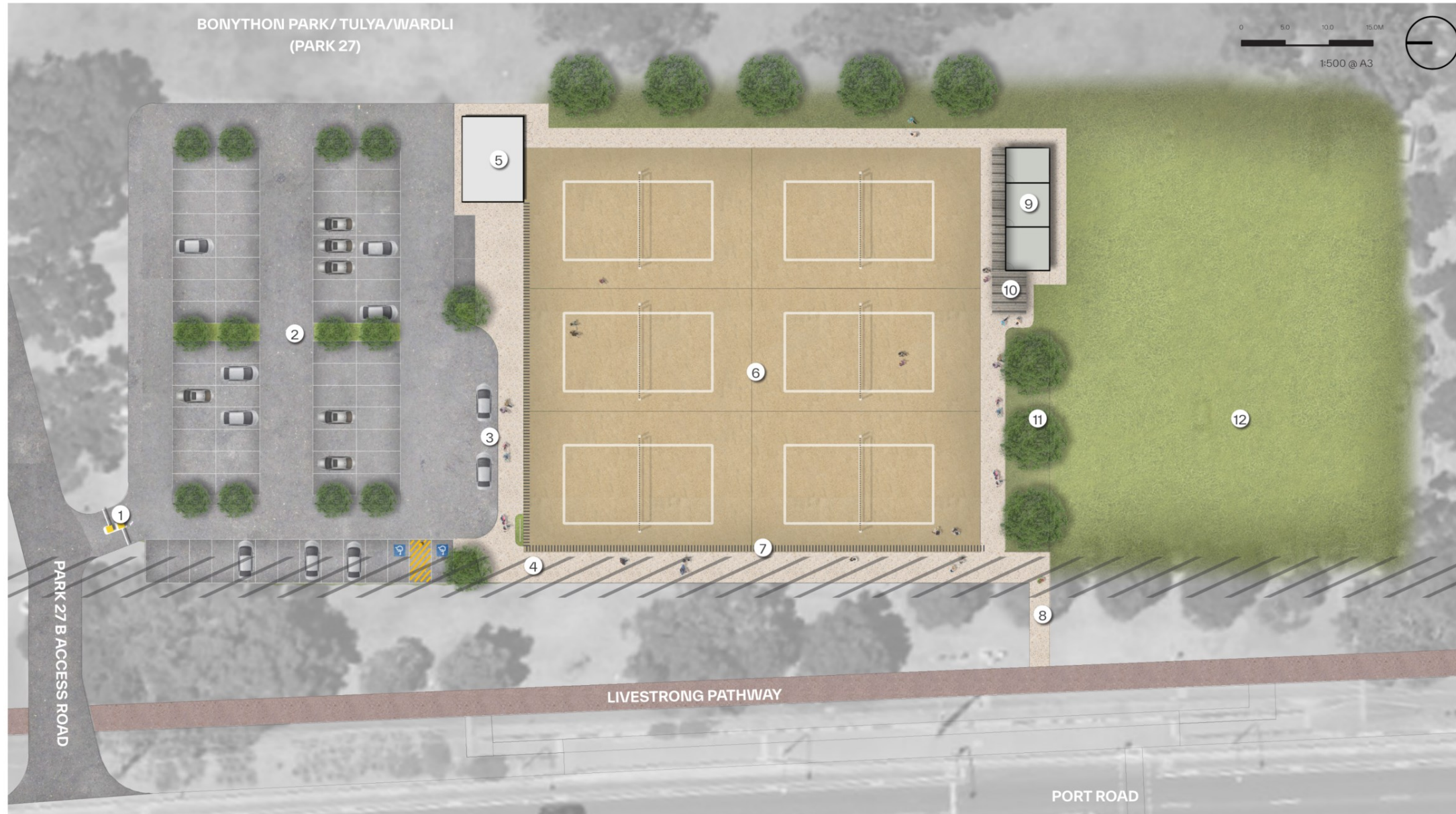
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Beach Volleyball Facility – Bonython Park / Tulya Wardli (Park 27)

City Beach Concept Plan

On 14 October 2025, Council approved the City Beach Concept Plan (developed by Volleyball SA) to repurpose the former netball court site in Bonython Park / Tulya Wardli (Park 27) into a Beach Volleyball Facility (as shown below).



LEGEND

-  Court Sand
-  Lawn
-  Exposed Aggregate Concrete
-  Asphalt
-  Livestrong Pathway
-  HV Electrical Easement (approximate)

1. Vehicle entrance to car park with boom gate for traffic management
2. Car park (approx 70 car spaces with DDA compliant spaces)
3. Coach pick up drop off area
4. Entrance from carpark
5. Maintenance shed and storage
6. 6 x National Standard Beach Volleyball Courts
7. Ball containment netting to Port Road and carpark (3.0-3.6m high)
8. Pedestrian path connection to Livestrong Pathway and Port Road
9. Toilet and changerooms facilities including ambulant amenities
10. 4x4m undercover area for VSA staff and players during competition (power provision from external wall of building)
11. New tree planting
12. Remediation of existing asphalt to lawn (return to Park Lands area)

Beach Volleyball Facility – Bonython Park / Tulya Wardli (Park 27)

Strategic Context



Adelaide Park Lands Management Strategy:

Goal 1 - Places and Spaces: Sport and Recreation

The Adelaide Park Lands will continue to provide for sport and recreation opportunities and prioritise open accessible spaces for the public to enjoy outside of programmed sport and recreation times.

Relevant Strategies:

- Strategy 1.2 Create places and attractions that set the Adelaide Park Lands apart.
- Strategy 1.6 Create spaces to accommodate cultural, sporting, artistic and recreational events of varying types and sizes that are planned and delivered to minimise environmental impacts and that promote active and public transport.
- Strategy 1.8 Strengthen the role of the Adelaide Park Lands as a regional destination for competitive sport and a variety of active and passive forms of recreation.

Goal 3 – Natural Systems, Cultural Landscapes and Climate Resilience

The Adelaide Park Lands are a place of natural beauty and Kaurna cultural significance.

Relevant Strategies:

- Strategy 3.12 Ensure sustainable water use across the Adelaide Park Lands.
- Strategy 3.17 Seek opportunities to increase greening and tree canopy.

Bonython Park Precinct Plan

- Creating appealing attractions and facilities that through collaboration between City of Adelaide, adjoining councils and the state government will be critical in facilitating greater use of the Precinct and providing valuable open spaces to these communities.
- Future Planning Consideration (23) - Investigate the removal of the former netball courts and return to a Park Lands Purpose – Park Land Purpose includes: The Adelaide Park Lands that reflect and support a diverse range of environmental, cultural, recreational and social values and activities that should be protected and enhanced.

Return Areas Schedule

Site 3 - Investigate opportunities to return to a Park Lands Purpose – removal of hardstand surface (High Priority 1-5 Years)

Adelaide Park Lands Community Buildings (Sport and Recreation Policy):

Key Objectives (summarised)

- Create quality, welcoming and inclusive facilities to maximise community benefit.
- Maximise investment and community benefits.
- Enable the provision of community facilities that fulfil their intended purpose, with a building footprint and scale, that minimises the impact on the Adelaide Park Lands.
- Optimise the sustainable development, efficient use and environmental performance of community facilities.
- Ensure a consistent approach to designing and upgrading community facilities.



Adelaide Park Lands Management Strategy (Towards 2036)

Adelaide Park Lands Community Buildings (Sport and Recreation) Policy

10 December 2024

PURPOSE

This policy guides the design and investment in Community Buildings in the Adelaide Park Lands to support:

- participation in active lifestyles, leisure, sport and recreation
- meeting community needs for accessible and inclusive community-level sports and recreation
- protecting and promoting the Adelaide Park Lands
- mitigating the effects of climate change and ensuring integrated and sustainable development

This policy applies to the upgrade and redevelopment of existing Community Buildings that can be leased to eligible community sport and recreation groups, and educational organisations.

The location of Community Buildings is informed by the Adelaide Park Lands Management Strategy and its targets and Adelaide Park Lands Community Land Management Plans.

Leasing eligibility and use of these facilities is governed by the Adelaide Park Lands Lease and Licence Policy.

STATEMENT

Investing in the upgrade and redevelopment of Community Buildings in the Adelaide Park Lands will ensure that our community have the facilities they need now and for future generations.

Objectives

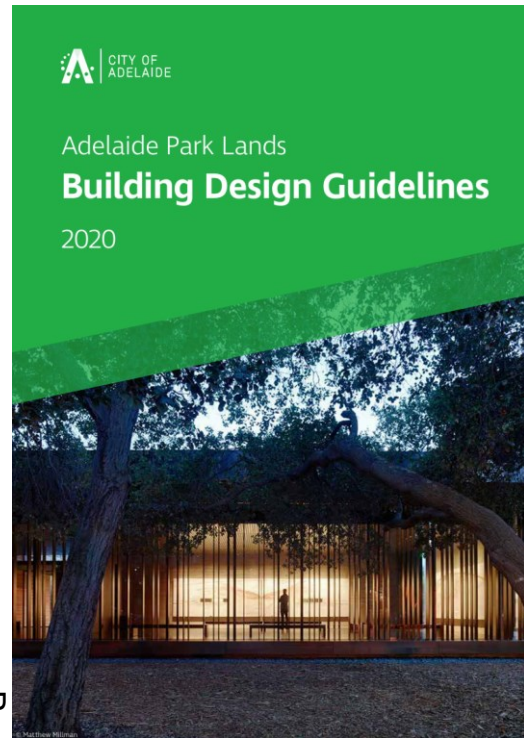
1. Maximise investment and community benefits by consolidating buildings and creating shared-use facilities and amenities accessible to the public.
2. Enable the provision of Community Buildings that fulfil their intended purpose, with a building footprint and scale, that minimises the impact on the Adelaide Park Lands.
3. Create quality, welcoming and inclusive facilities to maximise their benefit to the community.
4. Foster diverse participation in sports and recreation by investing in facilities that meet the needs of users and the public.
5. Optimise the sustainable development, efficient use and environmental performance of Community Buildings.
6. Ensure a consistent approach to designing and developing upgrades and redevelopments of Community Buildings.

The City of Adelaide acknowledges the Kaurna people as the Traditional Owners of the Country where the city of Adelaide is situated, and pays its respect to Elders past, present and emerging.

Adelaide Park Lands Community Buildings (Sport and Recreation) Policy

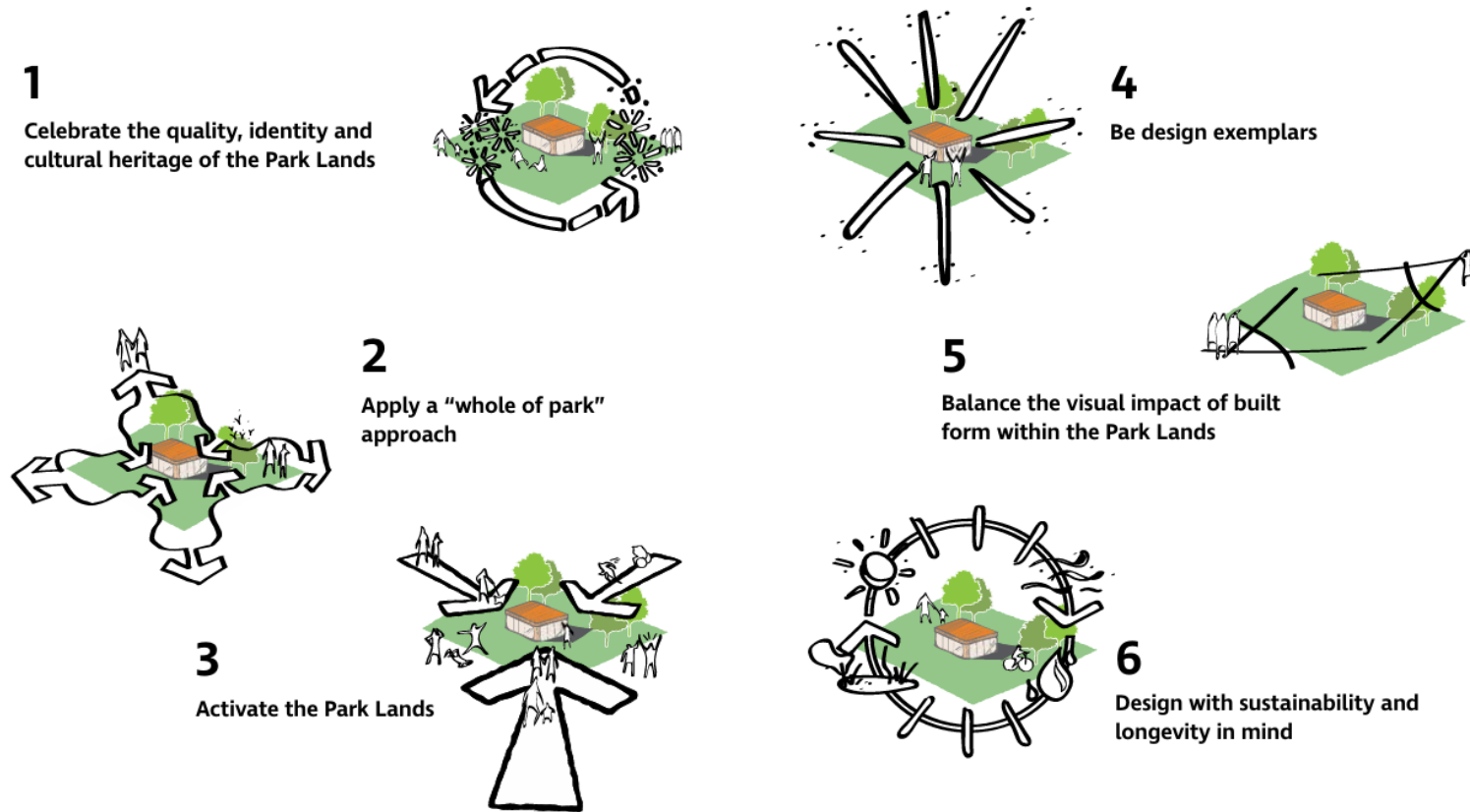
Beach Volleyball Facility – Bonython Park / Tulya Wardli (Park 27)

Strategic Context



Adelaide Park Lands Building Design Guidelines

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This strategic context has shaped the following design objectives to inform a siting analysis of the proposed beach volleyball facility in Bonython Park.

Design Objectives:

- Establish new links and enhance existing connections to create better connectivity to the wider Park Lands and activity hubs and design infrastructure that supports active transport options.
- Consolidate buildings and create shared-use facilities and amenities accessible to the public.
- Minimise built form with flexibility to accommodate temporary infrastructure to support larger events.
- Utilise lightweight construction where practical.
- Design to maximise cooling effects, optimising shade and establishing a climate-resilient landscape.
- Include water-sensitive urban design elements.
- Incorporate building materials that reflect the natural setting of the Park Lands.

Beach Volleyball Facility – Bonython Park / Tulya Wardli (Park 27)

Siting Options

OPTION 1 – VSA Preferred Location

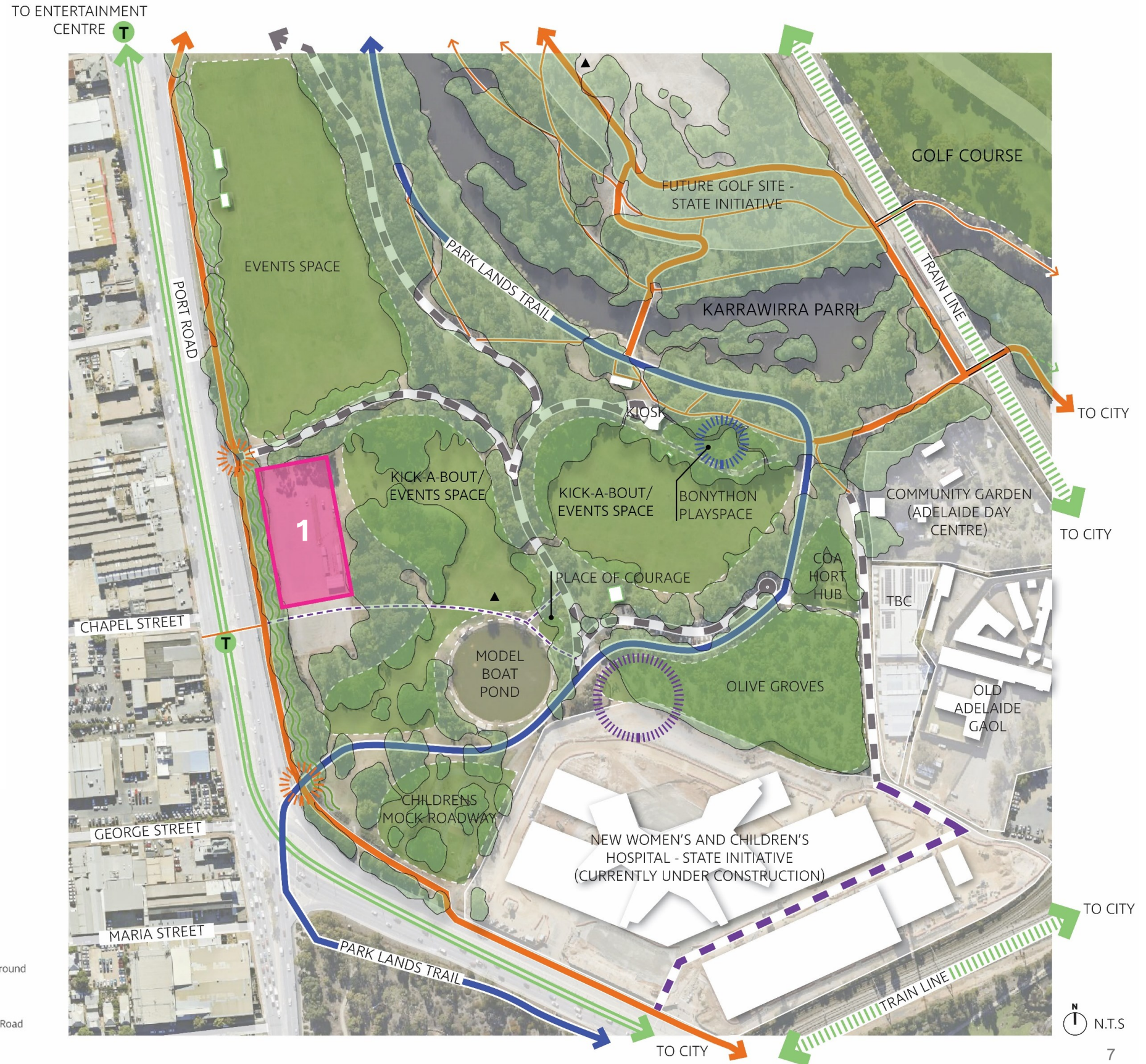
PROS

- Existing hard stand area is remediated and repurposed
- Car parking within Park Lands is significantly reduced
- Opportunity to enhance the park’s urban address
- Proximity to public transport and active travel routes
- Minimises vehicle movements by utilising existing roadway access/egress
- Proximity to adjoining roadway (Port Road), providing natural surveillance
- Does not impact existing vegetation
- Does not impact existing event spaces

CONS

- Narrow buffer to Port Road
- May require screening

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Beach Volleyball Facility – Bonython Park / Tulya Wardli (Park 27)

Siting Options

OPTION 2

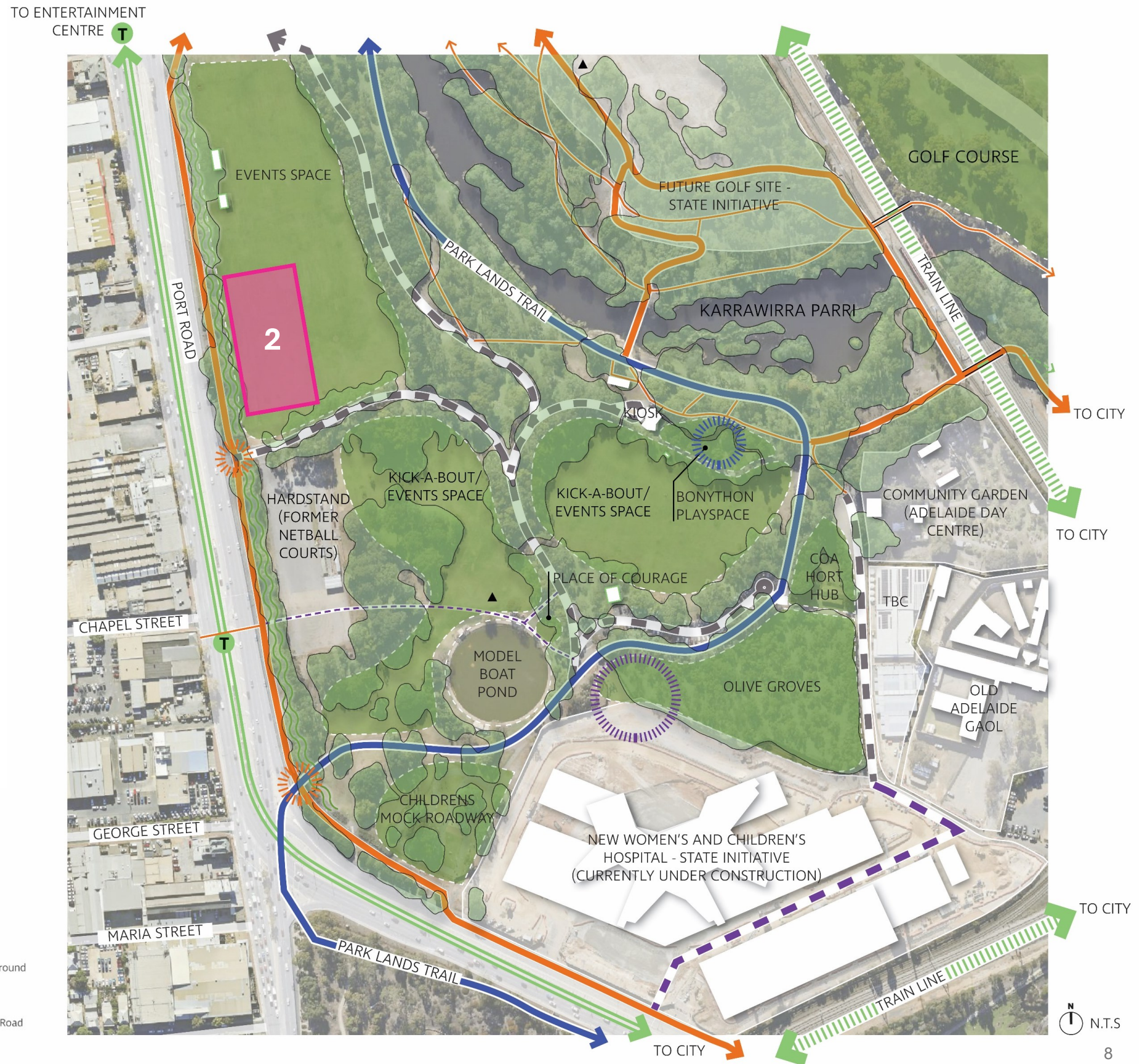
PROS

- Proximity to adjoining roadway (Port Road), providing natural surveillance
- Minimises vehicle movements by utilising existing roadway access/egress
- Proximity to public transport and active travel routes

CONS

- Loss of green space
- Increased hard stand footprint
- Impacts the programming of a popular event space
- May require screening
- Disconnect with other park amenities and activity nodes

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LEGEND

- | | | | |
|--|--|--|---|
| | Site Extents for Proposed Beach Volleyball Facility and Car Park | | Tram Line |
| | Parklands Trail | | Tram Stop |
| | Primary Cycle Route / Shared User Path | | Train Line |
| | Trail | | Entry Statement |
| | Tunnel / Underpass | | Existing Playspace |
| | High Point | | Future Regional Playground - State Initiative |
| | Tree Canopy | | Future Vehicle Access Road |
| | Vegetation Buffer | | Proposed Future Trail |
| | Vehicle Access Road | | |

N
N.T.S

Beach Volleyball Facility – Bonython Park / Tulya Wardli (Park 27)

Siting Options

OPTION 3

PROS

- Partially removes and remediates existing hard stand area
- Proximity to adjoining roadway (Port Road), providing natural surveillance
- Proximity to public transport and active travel routes

CONS

- Loss of green space
- Impacts the programming of a popular event space
- Impacts existing vegetation, including loss of trees
- Disconnect with other park amenities and activity nodes
- Potential disruption to volleyball programming during larger events held in Bonython Park

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LEGEND

- | | | | |
|--|--|--|---|
| | Site Extents for Proposed Beach Volleyball Facility and Car Park | | Tram Line |
| | Parklands Trail | | Tram Stop |
| | Primary Cycle Route / Shared User Path | | Train Line |
| | Trail | | Entry Statement |
| | Tunnel / Underpass | | Existing Playspace |
| | High Point | | Future Regional Playground - State Initiative |
| | Tree Canopy | | Future Vehicle Access Road |
| | Vegetation Buffer | | Proposed Future Trail |
| | Vehicle Access Road | | |

N
N.T.S

Beach Volleyball Facility – Bonython Park / Tulya Wardli (Park 27)

Siting Options

OPTION 4

PROS

- Proximity to public transport and active travel routes
- Proximity to model boat pond

CONS

- Loss of green space
- Increased hard stand footprint
- Impacts the programming of a popular event space
- Impacts existing vegetation, including loss of trees
- May impact mounding adjacent to the model boat pond
- Potential disruption to volleyball programming during larger events held in Bonython Park
- Require additional park lighting for safe access and egress at night

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LEGEND

- ▭ Site Extents for Proposed Beach Volleyball Facility and Car Park
- ↔ Parklands Trail
- ↔ Primary Cycle Route / Shared User Path
- Trail
- Tunnel / Underpass
- ▲ High Point
- ~ Tree Canopy
- ~ Vegetation Buffer
- Vehicle Access Road
- ↔ Tram Line
- T Tram Stop
- ↔ Train Line
- ☀ Entry Statement
- ⊙ Existing Playspace
- ⊙ Future Regional Playground - State Initiative
- - - Future Vehicle Access Road
- - - Proposed Future Trail

Beach Volleyball Facility – Bonython Park / Tulya Wardli (Park 27)

Siting Options

OPTION 5

PROS

- Proximity to other park amenities and activity nodes, including:
 - potential for utilising existing built form, including kiosk, public toilets and car parking
 - potential integration with existing playspace and links to future NWCH playspace
- Proximity to public transport and active travel routes

CONS

- Loss of green space
- Increased hard stand footprint
- Impacts the programming of a popular event space
- Impacts the kick-about space adjacent to the children’s playspace
- Potential disruption to volleyball programming during larger events held in Bonython Park
- Require additional park lighting for safe access and egress at night

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LEGEND

- | | | | |
|--|--|--|---|
| | Site Extents for Proposed Beach Volleyball Facility and Car Park | | Tram Line |
| | Parklands Trail | | Tram Stop |
| | Primary Cycle Route / Shared User Path | | Train Line |
| | Trail | | Entry Statement |
| | Tunnel / Underpass | | Existing Playspace |
| | High Point | | Future Regional Playground - State Initiative |
| | Tree Canopy | | Future Vehicle Access Road |
| | Vegetation Buffer | | Proposed Future Trail |
| | Vehicle Access Road | | |



Beach Volleyball Facility – Bonython Park / Tulya Wardli (Park 27)

Options Analysis

Design Objectives*	Option 1	Option 2	Option 3	Option 4	Option 5
Enables safe and inclusive access	Connected to internal and external roads, public transport (including tram), and cycle paths.	Connected to internal and external roads, public transport (including tram), and cycle paths.	Connected to internal and external roads, public transport (including tram), and cycle paths.	Requires additional pathways and roadways for connection.	Requires additional pathways and roadways for connection.
Maximises community benefit	Does not impact the programming of existing events.	Impacts a popular event space.	Impacts a popular event space.	Impacts a popular event space.	Impacts a popular event space and an informal kick-about area next to the children's play space.
Reduces hardstand areas	Removes existing netball courts.	Retains existing netball courts.	Removes a portion of the existing netball courts.	Retains existing netball courts.	Retains existing netball courts. Opportunity to use the existing car parking area and building footprints.
Consolidates built form	Opportunity to integrate existing toilet facilities with beach volleyball amenities.	Opportunity to integrate existing toilet facilities with beach volleyball amenities.	Opportunity to integrate existing toilet facilities with beach volleyball amenities.	Opportunity to integrate existing toilet facilities with beach volleyball amenities.	Opportunity to consolidate existing kiosk and toilet facilities with beach volleyball facilities.
Protects the Park Lands landscape, including no loss of trees	Rehabilitates a deteriorated landscape and provides increased greening opportunities.	Reduction in green space.	Removal of trees and reduction in green space.	Likely to require significant excavation of the mound adjacent to the pond. Removal of trees and reduction in green space.	Reduction in green space.

 Preferred Option

 Not Recommended

 Not Recommended

 Not Recommended

 Not Recommended

* Design Objectives developed in alignment with strategic goals and objectives outlined on the 'Strategic Context' page.

Beach Volleyball Facility – Bonython Park / Tulya Wardli (Park 27)

Opportunities and Constraints

PREFERRED SITE – OPTION 1

A site analysis into the preferred site – Option 1, was undertaken, and the following was identified:

Existing Conditions

1. The site was previously utilised as a netball facility, supported by sports lighting and a community building.
2. Use of the netball courts ceased in 1997, and the light towers and community building were subsequently removed.
3. The remaining bituminised hardstand has since been used as an informal car park, providing capacity for approximately 340 vehicles.
4. The site is directly adjacent to a tram line and stop along Port Road.
5. A small vegetation buffer exists between Port Road and Bonython Park.
6. The Site is currently occupied by SA Water.

Opportunities

1. Reduce the expanse of hardstand and car parking.
2. Create a strong connection to active travel options.
3. Utilise existing trees for shade and wind protection.
4. Connect with the adjoining grassed kick-about areas.
5. Enhance the urban address.
6. Provide a broader community service through publicly accessible amenities.

Constraints

1. High voltage cables along the western edge require strict clearances.
2. Avoid creating a ‘barrier’ on entering the park from the southwest.
3. The site is surrounded by a significant number of mature native trees.



Beach Volleyball Facility – Bonython Park / Tulya Wardli (Park 27)

Recommendations and Refinements

PREFERRED SITE – OPTION 1

Following the site analysis of the preferred site - Option 1, and taking into account the site constraints such as the high voltage cables on the west, existing trees on the east, and avoiding creating a 'barrier' on entering the park from the southwest, adjustments to the alignment and layout of facilities are recommended as shown:

Proposed car park with entry from existing roadway (no boom gate) and integrated WSUD elements.

Two proposed buildings to be consolidated into a single structure that is solar-ready and includes changerooms, kiosk, maintenance shed, bike racks/lock-up storage, publicly accessible toilets, seating, shade and drinking fountains.

Proposed beach volleyball courts.

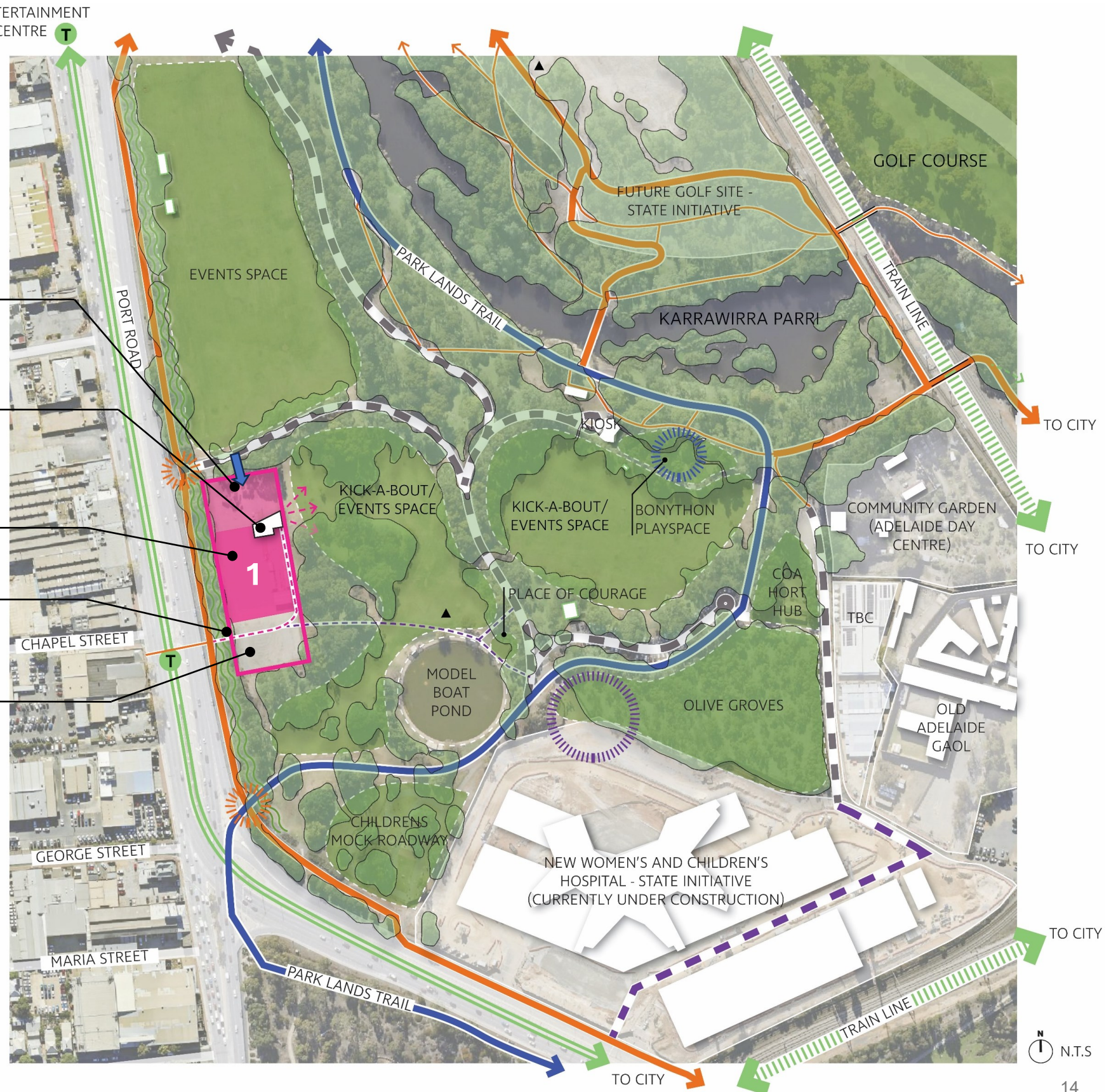
Proposed main entry point and path to connect the facility with the tram stop and cycleways, as well as other park features.

Area to be integrated back into Park Lands with surrounding landscapes (maintained by CoA).

Review the overall provision of public amenities in Bonython Park / Tulya Wardli (Park 27).

LEGEND

- Site Extents for Proposed Beach Volleyball Facility, Car Park and Revegetation Area
- ↔ Parklands Trail
- ↔ Primary Cycle Route / Shared User Path
- ↔ Trail
- Tunnel / Underpass
- ▲ High Point
- ~ Tree Canopy
- ~ Vegetation Buffer
- Vehicle Access Road
- ↔ Tram Line
- T Tram Stop
- ↔ Train Line
- ☀ Entry Statement
- ⊙ Existing Playspace
- ⊙ Future Regional Playground - State Initiative
- Future Vehicle Access Road
- Proposed Future Trail



Beach Volleyball Facility

Findings

The proposed Option 1 location for a beach volleyball facility within Bonython Park / Tulya Wardli (Park 27) is the preferred site.

This finding is based on:

- Strong connections with public transport and active transport routes
- Close proximity to growing residential areas
- Use of existing hardstand (no new hardstand put into Park Lands)
- Location along an active park edge – benefits safety and visibility
- Alignment with design principles and objectives (slides 6 and 7)
- No impact on New Women’s and Children’s Hospital or potential future Golf Course expansion
- Enables future enhancements of Bonython Park areas
- Can operate concurrently with events held in Bonython Park

Next Steps:

Council Administration will work with VSA as they finalise a detailed design for the beach volleyball facility in Bonython Park, incorporating the findings of this Site Plan Concept Report.



2026/27 Business Plan & Budget - Receipt of Consultation Submissions

Tuesday, 9 June 2026
Council

Strategic Alignment - Our Corporation

Program Contact:
Rebecca Hayes, Associate
Director Governance & Strategy

Public

Approving Officer:
Anthony Spartalis, Chief
Operating Officer

EXECUTIVE SUMMARY

The purpose of this report is to provide Council with a summary of consultation responses to inform final decision-making ahead of its consideration of the adoption of the 2026/27 Business Plan and Budget at the Council meeting on 23 June 2026.

At its meeting on 28 April 2026, Council endorsed the Draft 2026/27 Business Plan and Budget (BP&B) for the purpose of public consultation. Consultation on the Draft 2026/27 BP&B commenced 5 May 2026 and concluded at 11:59pm, 26 May 2026.

Consultation on the Draft 2026/27 BP&B provided ratepayers, key stakeholders and the wider community an opportunity to provide feedback. Key components of this consultation included informing and seeking feedback from the community on Council’s services, programs, capital and strategic projects, changes to Rating Policy, updated fees and charges, and Council priorities.

Feedback on the Draft 2026/27 BP&B could be provided directly to Council staff at several in-person drop-in sessions, via Council’s online community engagement platform, Our Adelaide, or by email or in writing. As part of the consultation, a strong level of community engagement was achieved, with 226 Our Adelaide online surveys, 17 written submissions and one verbal submission received. Furthermore, there were 55 face-to-face interactions with community members across four sessions and four community members elected to speak at the public meeting (five registered) held during the Council meeting on 26 May 2026.

An analysis of the feedback received is summarised in **Attachment A**. A copy of the feedback is provided in **Attachment B** (Our Adelaide surveys), **Attachment C** (written submissions), and **Attachment D** (in person feedback).

RECOMMENDATION

THAT COUNCIL

1. Notes the consultation summary on the Draft 2026/27 Business Plan and Budget, as contained in Attachment A to Item 16.1 on the Agenda for the meeting of Council held on 9 June 2026.
2. Receives the feedback from the community on the Draft 2026/27 Business Plan and Budget, as contained in Attachments B, C & D to Item 16.1 on the Agenda for the meeting of Council held on 9 June 2026.

IMPLICATIONS AND FINANCIALS

City of Adelaide 2024-2028 Strategic Plan	Strategic Alignment – Our Corporation Outcome – Financial Sustainability and Strategy, Value and Efficiency Focus on budget repair to ensure responsible financial management through the principle of intergenerational equity while delivering quality services.
Policy	Not as a result of this report.
Consultation	Public Consultation on the Draft 2026/27 Business Plan and Budget took place between 5 May and 26 May 2026.
Resource	Not as a result of this report.
Risk / Legal / Legislative	Consultation has occurred in line with the requirements of Section 50 of the <i>Local Government Act 1999</i> (SA), State Government Community Engagement Charter, and Council's Community Consultation Policy.
Opportunities	To consider the outcomes of consultation on the Draft 2026/27 Business Plan and Budget to finalise the 2026/27 Business Plan and Budget.
25/26 Budget Allocation	Not as a result of this report.
Proposed 26/27 Budget Allocation	Not as a result of this report.
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report.
25/26 Budget Reconsideration (if applicable)	Not as a result of this report.
Ongoing Costs (eg maintenance cost)	Not as a result of this report.
Other Funding Sources	Not as a result of this report.

DISCUSSION

1. At its meeting on 28 April 2026, Council approved the Draft 2026/27 Business Plan and Budget (BP&B) for the purpose of public consultation.
2. The public consultation activities undertaken exceeded statutory requirements and offered a range of methods for our community to consider Council's Draft 2026/27 BP&B and provide feedback.
3. Consultation was focused on seeking the views of the community on Council's services, programs, capital and strategic projects, updated fees and charges, changes to the Rating Policy, and Council's priorities. The Draft 2026/27 BP&B focuses on delivering on City of Adelaide Strategic Plan 2024-2028 by prioritising the following Key Actions:

Our Community

- 3.1. Enable community-led services which increase wellbeing, social connections and participation in active lifestyles, leisure, recreation and sport.
- 3.2. Elevate the City's reputation for exceptional and unique arts and cultural experiences by encouraging and providing arts, culture and events partnerships, grants and sponsorship opportunities.

Our Environment

- 3.3. Continue the support for the Kadaltilla/ Adelaide Park Lands Authority Subsidiary and the delivery of the Kadaltilla Charter and Business Plans.
- 3.4. Lead and advocate for the environmental value, productivity, quality and biodiversity of the Park Lands, squares, open space and streetscapes.

Our Economy

- 3.5. Continue the support for the Adelaide Central Market Authority (ACMA) Subsidiary and the delivery of the ACMA Charter and Business Plans.
- 3.6. Continue the support for the Adelaide Economic Development Agency (AEDA) Subsidiary and the delivery of the AEDA Charter and Business Plans.

Our Places

- 3.7. Maintain and improve disability, LGBTQIA+ and vulnerable or minority group access and inclusion.
- 3.8. Work with partners to support safer road user behaviour.

Our Corporation

- 3.9. Demonstrate bold capital city leadership and robust governance with our community at the heart of our decisions.
- 3.10. Work with local, national and international partners to deliver the outcomes of the Strategic Management Framework to move our city into the future.

Audit and Risk Committee Feedback

4. The Draft 2026/27 BP&B was also presented to the Audit and Risk Committee, at its meeting on 22 May 2026 [[Link 1](#)].
5. The Audit and Risk Committee noted and received the Draft 2026/27 BP&B, and that it was currently out for consultation.

Community Consultation

6. Public consultation on the Draft 2026/27 BP&B was undertaken from 5 May 2026 to 26 May 2026. A strong level of community engagement was achieved during the consultation resulting in:
 - 6.1. 11,085 total visits to the Draft 2026/27 BP&B project page on Council's online community engagement platform, Our Adelaide.
 - 6.2. 226 survey forms were received (provided as **Attachment B**).
 - 6.3. 17 written submissions and one verbal submission were received. Written submissions are defined as any feedback received in writing that does not follow the survey format (provided as **Attachment C**).

- 6.4. Approximately 55 people were engaged during the four in-person sessions held at the Meander Market – North Adelaide, Hutt Street Library, Adelaide Central Market, and the City Library (summarised and provided as **Attachment D**).
- 6.5. Four community members spoke to Council at the public meeting (five registered) held during the Council meeting on 26 May 2026.
7. The consultation sought feedback from City of Adelaide ratepayers and residents, community and key stakeholders.
8. The consultation was advertised through general channels, including:
 - 8.1. Legislatively required public notice in The Advertiser.
 - 8.2. Email newsletter sent to over 11,300 Our Adelaide subscribers as well as a call to action of over 300 individuals who specifically expressed past interest in the BP&B through Our Adelaide.
 - 8.3. Articles in the Adelaide Economic Development Agency newsletter and LinkedIN profile, Adelaide Central Market newsletter, and Art in the City newsletter.
 - 8.4. Notifications and displays at Council's Customer Centre, libraries, and community centres.
 - 8.5. Council's social media, with 22 posts published across the City of Adelaide Facebook, Instagram and LinkedIn accounts – generating 297,940 views, with 12,740 people clicking to follow through to the link. An additional 9,833 people clicked the link through sponsored/paid posts on Facebook and Instagram.
 - 8.6. Council's digital assets, including external TV displays and Council's consultation platform Our Adelaide.
 - 8.7. 200 posters were distributed to city businesses for display (100 in English and 100 in Simplified Chinese).
9. Specific audiences were also targeted to seek feedback during the consultation period. This included:
 - 9.1. Over 9,000 direct emails to City of Adelaide ratepayers providing a link to the survey and information on how they could participate.
 - 9.2. Direct emails to resident groups and precinct groups.
 - 9.3. Direct emails to Adelaide Central Market traders, Rundle Mall subscribed stakeholders, Ageing Well distribution lists and through our Place Partner networks.
10. Numerous options for the community to provide comments were offered including:
 - 10.1. Our Adelaide online platform
 - 10.2. Hard copies of the survey available at various locations including the Customer Centre, libraries and community centres, along with provision of relevant documents for reference.
 - 10.3. Ability to book an in-person meeting with Council staff to discuss and ask questions about the Draft 2026/27 BP&B.
 - 10.4. In-person opportunities were available for the community to attend at the Adelaide Central Market, Meander Market on Melbourne Street, and the Hutt Street and the City Libraries.
 - 10.5. A public meeting, as part of Council's ordinary meeting on Tuesday 26 May 2026, which was advertised on Council's website, Our Adelaide website and in The Advertiser on 5 May 2026.

Consultation Outcomes

11. A strong level of community engagement achieved a total of 299 submissions as part of the consultation. This was made up of 226 completed survey forms, 17 written submissions and 1 verbal submission and 55 interactions at face-face sessions.
 - 11.1. Of these 299 items, 285 items contained qualitative feedback in 'free form' text
12. Some common themes emerged from the feedback received, which are summarised in the detailed summary and analysis of feedback contained in **Attachment A**. The most prominent themes which emerged include:

- 12.1. Active Transport, Movement and Accessibility: This was the clearest and most persistent theme. Residents, cyclists, businesses and in-person participants indicated a preference for a city that is easier and safer to move through without relying on cars. Feedback received on this theme linked active transport to lower household costs, better health, safer streets, more visitation, and a more modern capital city.
 - 12.2. Rates, Fees and Cost of Living: A large share of feedback mentioned affordability, particularly within the context of cost-of-living concerns. In addition to sentiment on the proposed rate rise, there was also feedback on the cumulative burden of fees, parking costs, inflation, business overheads and household financial stress.
 - 12.3. Park Lands, Environment and Greening: Feedback consistently reinforced the importance of the Park Lands as a defining feature of the city and its contribution to identity, liveability and environmental sustainability.
 - 12.4. Social and Community Development (including wellbeing and inclusion): Feedback under this theme included a call for a stronger response to homelessness, social housing, affordable housing and community support. People wanted practical responses such as temporary housing, affordable housing, stronger partnerships, food and accommodation support, and community spaces that improve wellbeing and inclusion.
 - 12.5. Core Services, Maintenance and Amenity: Comments under this theme raised concerns around 'doing the basics well' i.e. footpaths, lighting, cleanliness, roadworks coordination, side-street maintenance, accessibility, community facilities, and safe public spaces.
13. Copies of the feedback are provided in **Attachment B** (completed survey forms), **Attachment C** (written and verbal submissions) and **Attachment D** (in person feedback).
 14. The Our Adelaide survey also asked about the level of support on the prioritised key actions, strategic projects, new and upgrade capital projects. Overall there was strong support for the prioritised key actions with the key findings based on the 226 completed forms outlined below:
 - 14.1. 94.7% of respondents expressed support for the proposed Strategic Plan Key Actions for 2026/27, either fully or in part. This includes 49.8% who supported all the proposed Key Actions prioritised for 2026/27 and 44.9% supported some, while 5.3% supported none of them. One participant skipped this question.
 - 14.2. 95.7% of respondents expressed support for the proposed Strategic Projects either fully or in part. This includes 49.2% who supported all the proposed Strategic Projects and 46.4% who supported some of them, while 4.4% supported none of the projects. 45 people skipped this question.
 - 14.3. 91.2% of respondents expressed support for the proposed Capital Projects either fully or in part. This includes 49.3% who supported the proposed Capital Projects for 2026/27 and 41.9% who supported some of the projects, while 8.8% supported none of the projects. 9 people skipped this question.

DATA AND SUPPORTING INFORMATION

[Link 1](#) - Audit and Risk Committee presentation of the Draft 2026/27 Business Plan and Budget

ATTACHMENTS

Attachment A – Consultation Summary

Attachment B – Our Adelaide Surveys

Attachment C – Written Submissions

Attachment D – In Person Feedback

- END OF REPORT -

Draft 2026/27 Business Plan and Budget

Attachment A CONSULTATION SUMMARY

Consultation on the City of Adelaide Draft 2026/27 Business Plan and Budget (BP&B) occurred between 5 and 26 May 2026

During the consultation period, the Draft 2026/27 Business Plan and Budget project page on Our Adelaide had 11,085 visits.

As part of the consultation, a strong level of community engagement was achieved with a total of 226 Our Adelaide survey forms, 17 written submissions (email or letter), and one verbal submission received. We also engaged with approximately 55 community members through several in-person opportunities during the consultation period.

This attachment provides a summary of the results from the Our Adelaide surveys and key themes that emerged across all feedback received.



**Our
Adelaide**

Page 160 | CITY OF
ADELAIDE

Customer Centre
25 Pirie Street, Adelaide
(08) 8203 7203
ouradelaide.sa.gov.au

Introduction

The Draft 2026/27 Business Plan and Budget was available for feedback between 5 and 26 May 2026. Various engagement methods were used to ensure a broad reach across various groups in the community including:

- Online survey on the City of Adelaide’s community engagement platform, Our Adelaide
- Four in-person sessions held in various locations across the city to allow community members to provide feedback directly
- Promotion across multiple channels including social media, and various City of Adelaide newsletters.

During the consultation period, there were:

- 11,085 visits to the Draft 2026/27 Business Plan and Budget project page on Our Adelaide
- 226 completed online survey forms
- 17 written submissions (email or letter)
- 1 verbal submission
- 55 interactions with community members across the four in-person sessions.

Feedback analysis

In addition to structured survey responses, all participants had the opportunity to provide open-ended feedback. The written, verbal and in-person feedback covered a wide range of topics and has resulted in 285 individual items of feedback to analyse.

Common themes were identified across all responses, with key findings outlined below.

As the individual items of feedback often covered more than one issue and the percentages are derived from the counting and clustering of repeated themes across the 285 individual items of feedback, the percentages across all themes will exceed 100%.

Analysis of the feedback was undertaken with the assistance of generative artificial intelligence tools. Verification of the analysis and application of the information to the relevant context was undertaken by the Administration.

Summary

There was broad underlying support for many of the draft priorities however, the support was conditional. Overall, people wanted the Council to demonstrate value for money, protect the Park Lands, improve active transport and safety, address homelessness and housing stress, and keep a sharper focus on core services and local amenity.

The strongest and most repeated themes were about how people move through the city (bike lanes, pedestrian access, crossings, safer streets, public transport), what they can afford (rates, fees, parking, cost-of-living pressure), and what kind of city they want to live in (green, liveable, inclusive, economically resilient, and better maintained). Written and verbal submissions covered additional themes, particularly from key stakeholders. Businesses and representative stakeholders flagged more support for traders, better precinct planning, improved safety, better communication during works, and clearer measures of success. In contrast, feedback from other segments of the community placed more weight on housing stress, homelessness, Park Lands protection, accessibility, and local amenity.

Key tensions emerging from the feedback

Transport balance:

Strong support for active transport exists alongside concerns regarding parking availability and vehicle access.

Social investment vs core services:

While many respondents support investment in social outcomes, others prioritised core service delivery and cost containment.

Affordability vs expectations:

Respondents expressed concern about rising costs while also seeking improvements in services and infrastructure.

City activation vs residential amenity:

Some feedback highlighted tension between supporting events and visitation versus maintaining liveability for residents.

Park Lands protection vs activation:

There is broad agreement on the importance of protecting Park Lands, with differing views on appropriate use and development.

Strategic ambition vs delivery confidence:

Respondents indicated support for long-term vision, but emphasised the need for clear delivery and implementation.

Top 5 most common themes from all feedback

Active Transport, Movement and Accessibility

Approximately 24% of all feedback mentioned this theme.

This was the clearest and most persistent theme. Residents, cyclists, businesses and in-person participants indicated a preference for a city that is easier and safer to move through without relying on cars. Feedback received on this theme linked active transport to lower household costs, better health, safer streets, increased visitation, and a more modern capital city. Specifically, the feedback demonstrated strong support for:

- improved cycling infrastructure, particularly separated bike lanes
- increased walkability, including wider footpaths and safer crossings
- improved pedestrian safety and reduced vehicle speeds in appropriate areas
- better public transport connectivity

There was consistent feedback that transport should prioritise people movement, safety and accessibility, with several respondents indicating concern about perceived delays or reductions in active transport initiatives arising from the Integrated Transport Strategy. While there was broad support for improved active transport, some of the feedback emphasised the importance of maintaining balanced access for all users, including those reliant on vehicles.

Rates, Fees and Cost of Living

Approximately 21% of all feedback mentioned this theme.

A large share of feedback mentioned affordability, particularly within the context of cost-of-living concerns. In addition to sentiments on the proposed rate rise, there was also feedback on the cumulative burden of fees, parking costs, inflation, business overheads and household financial stress. Feedback under this theme focused on:

- concerns around rate increases and affordability
- cumulative impacts of rates, fees and charges on the community
- requests for greater alignment with CPI or cost-of-living pressures
- calls for stronger justification and transparency in financial decisions

Many respondents indicated that any increases should be clearly linked to demonstrable service improvements or core service delivery. Some suggested alternative approaches, including:

- staged increases to rate increases
- reduced fees for certain users / activation fees
- targeted relief for small businesses

Park Lands, Environment and Greening

Approximately 19% of all feedback mentioned this theme.

Feedback consistently reinforced the importance of the Park Lands as a defining feature of the city and its contribution to identity, liveability and environmental sustainability. Under this theme, there was strong community support for:

- protection of the Park Lands and the retention of mature trees
- increased greening and canopy coverage
- improved biodiversity and climate resilience outcomes

There was also a significant proportion of comments expressing concern regarding tree removal and the perceived encroachment or development within Park Lands, and a perceived reduction in investment in maintenance or greening.

Social and Community Development (including wellbeing and inclusion)

Approximately 18% of all feedback mentioned this theme.

Feedback received under this theme included a call for a stronger response to homelessness, social housing, affordable housing and community support. People wanted practical responses such as temporary housing, affordable housing, stronger partnerships, food and accommodation support, and community spaces that improve wellbeing and inclusion. In particular, comments mentioned:

- support for addressing homelessness and housing stress
- requests for increased support for vulnerable populations
- emphasis on community wellbeing and inclusion
- interest in improved community facilities and services

Other issues identified included:

- homelessness and access to housing
- support for low-income and vulnerable residents
- accessibility considerations (including disability access)
- broader inclusion and community wellbeing outcomes

While there was strong support for community-focused initiatives, some respondents indicated that these should be balanced with core service delivery and cost considerations.

Core Services, Maintenance and Amenity

Approximately 14% of all feedback mentioned this theme.

Comments under this theme raised concerns around 'doing the basics well' i.e. footpaths, lighting, cleanliness, roadworks coordination, side-street maintenance, accessibility, community facilities, and safe public spaces. Specific issues mentioned include:

- maintenance of roads, footpaths and public infrastructure
- cleanliness and waste management
- lighting and safety
- general amenity and presentation of the city

There was messaging that core services should remain a primary focus, with several respondents indicating that these services underpin community confidence in Council's performance. However, feedback that included this theme often appeared in contrast to more aspirational language like activation, vibrancy or innovation.

Other themes:

The following themes were also identified across the consultation:

Arts, Culture and Heritage

Feedback in this area included:

- support for arts and cultural initiatives
- recognition of the role of culture in city identity and activation
- interest in public art, events, and creative industries
- preservation of heritage assets

Arts and culture were generally framed as contributing to:

- vibrancy and activation
- tourism and visitation
- local identity and pride

Business, Economy and Activation

Feedback in this area included:

- support for small business and local traders
- interest in precinct activation and economic development
- concerns regarding operating costs, including rates and parking
- the importance of visitation and city activation

Safety and Security

Feedback in this area included:

- public safety and perceptions of safety
- lighting and surveillance
- anti-social behaviour

Safety was frequently linked with broader concerns relating to:

- wellbeing
- public space design
- city activation

Parking and Vehicle Access

Feedback in this area included:

- concerns regarding cost and availability
- impacts on accessibility and business activity
- differing views on the balance between car access and active transport

Governance, Transparency and Communication

Feedback in this area included:

- a need for clearer communication
- more transparent decision-making
- measurable outcomes and accountability

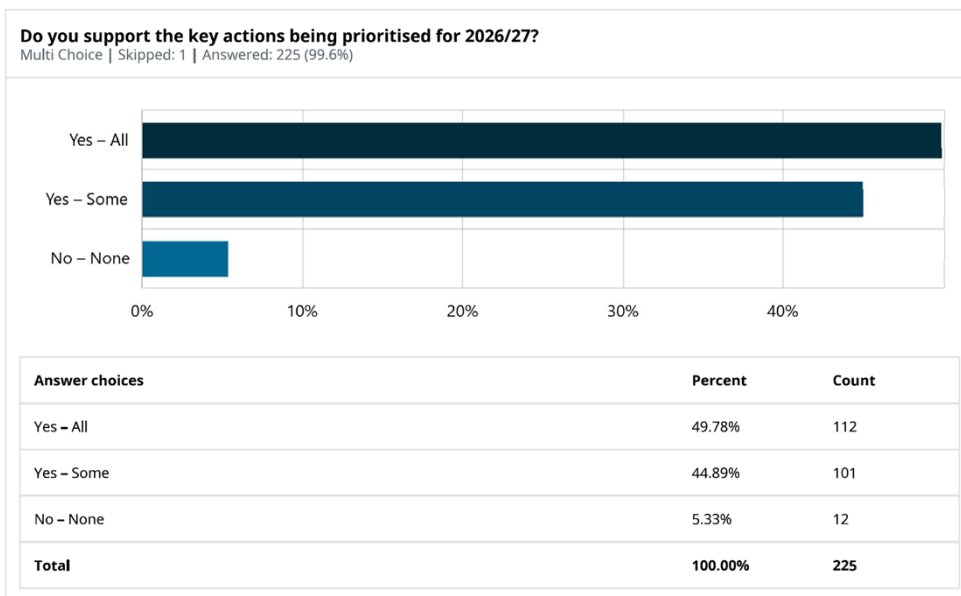
Our Adelaide Surveys (226)

This section provides a summary of the feedback gathered from the online surveys hosted on 'Our Adelaide'.

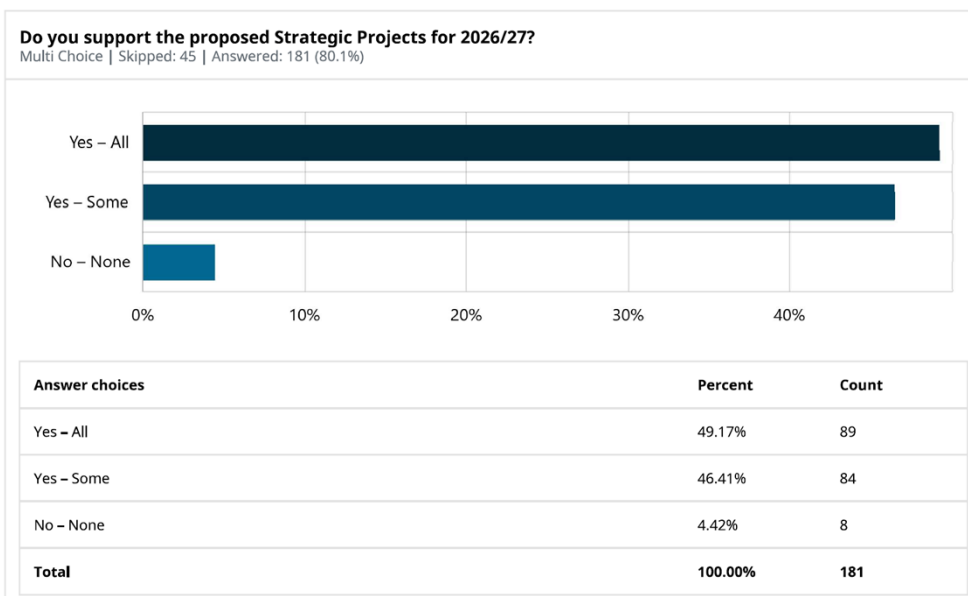
- 49% of respondents identified themselves as City of Adelaide ratepayers.
- There was a fairly even distribution across all age groups from 20-70 years of age. People between 20-29 and 40-49 years of age accounted for the largest age groups (42 surveys from each group) followed closely by those aged between 30-39 (40 surveys) and 50-59 (37 surveys)
- The main ways in which respondents participated in city life were shop, play i.e. for leisure/recreation, and work

Within the Our Adelaide survey, multiple-choice questions were asked to gauge the level of support for the proposed priorities and projects. These results are outlined in the graphs below.

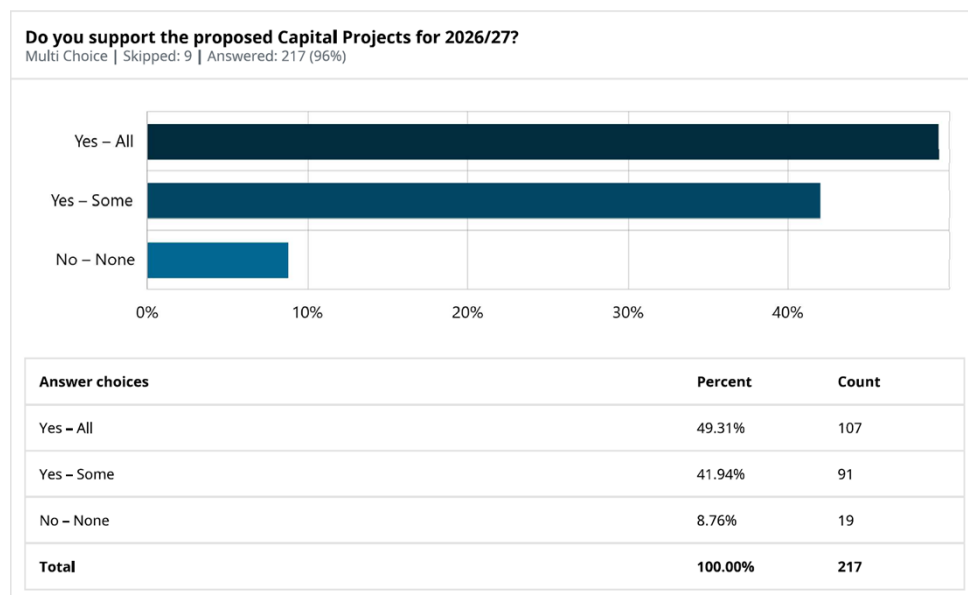
Key Priorities



Strategic Projects



Capital Projects



Other

The other questions in the Our Adelaide survey were “free form” text fields and have been incorporated into the analysis at the start of this document. These questions included:

- Do you have any feedback on Councils Rating Approach (108 answers)
- Do you have any feedback on the changes for Fees and Charges (76 answers)
- Please provide any further feedback on the Draft 2026/27 BP&B (93 answers)

The individual Our Adelaide survey forms completed are provided as Attachment B to the Council Report presented on the 9 June 2026.

Attachment B

Our Adelaide Submissions

Our Adelaide – Submission 1

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Can we please just have some separated bikes lines finally? cycling rightly appears front and centre in the ITSbut unfortunately the council has a history of not delivering. Adelaide is woefully behind on this.

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

No cycle ways on any of the main streets (O'ConnellGougerMelbourneHuttor Hindley) is embarrassing.

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 2

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 3

Saoirse Wolf

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Modernizing the city is not working given the endless removal of parklands

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

You need to focus less on supporting profit and more on homelessness and parklands.

Q4. Do you have any feedback on Council's rating approach?

Increase it more

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 4

Kamila Cecylia

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

There are more important things than LGBTI. I agree it's important but I disagree that they're poorly treated and need to be highlighted. We don't highlight elderly and they have much greater "access" needs. Since when did what people do in bed matter

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Q4. Do you have any feedback on Council's rating approach?

**** you you can tax your billionaire and millionaire and banks directly not normal everyday people.

Q5. Do you have any feedback on the changes to Fees and Charges?

No you won't do that. Disagree. You do not put increased costs set by banks onto people. Charge the banks and the government back if they choose to increase prices and drive up costs of fuel.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 5

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 6

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 7

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Residential seems high

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 8

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Generally supportive but not necessarily equally supportive of all listed initiatives.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

I am not supportive of the lowering of speed limits and any decrease in the number of parking spaces available.

Q4. Do you have any feedback on Council's rating approach?

Inflation is likely to be at least 4% which doesn't leave much of a buffer.

Q5. Do you have any feedback on the changes to Fees and Charges?

The increase may be below the rate of inflation

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 9

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 10

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Good change

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 11

Phillip Van Mourik

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

I am a big fan of supporting community services and increasing walkability in the city

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Anything to support communities and walkability in the city

Q4. Do you have any feedback on Council’s rating approach?

No

Q5. Do you have any feedback on the changes to Fees and Charges?

No

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 12

Dane Brand

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

King Rodney reserve and associated club rooms need urgent attention both unsafe and an harsh on the eyes

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

King Rodney reserve and associated club rooms need urgent attention both unsafe and an harsh on the eyes

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 13

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Yesthe per week costs are negligible

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 14

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

No – None

I would like more invested to rejuvenate existing heritage buildings such as continued funding to help renovation works.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

The roads and parks are fine as they are money should be spent on helping restore existing buildings.

Q4. Do you have any feedback on Council’s rating approach?

This is more than inflation and hurting the community.

Q5. Do you have any feedback on the changes to Fees and Charges?

Outdoor space removes parking and should be paid for by the store.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 15

Katherine Panazzolo

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Please help the homeless. Put money into food and accomodation for vulnerable people. Put resources into groups or communities for young and older people utilising spaces we have like south parklands and existing buildings. Promote health and wellbeing.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Communitiesinclusion and compassion for vulnerable Australians.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Yes make these safe for everyone.

Q4. Do you have any feedback on Council’s rating approach?

Thank you for asking for feedback.

Q5. Do you have any feedback on the changes to Fees and Charges?

Help small businesses too.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 16

Vin Stevens

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

With Market Square nearing its completion it's crucial that the ACC make the city more pedestrian friendly. Key pedestrian crossings are far too slow and take too long to go green for pedestrians including the Grote St crossing & Topham Mall/Waymouth St

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 17

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

LGBTQ don't need this stop this agenda

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Q4. Do you have any feedback on Council's rating approach?

No problem as long as ceo and GMs wages are lowered by the same amount

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 18

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Upgrade parking availability as I often decide against going to events in the city because of parking problems

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

As a consumer I'm more interested in parking charges

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 19

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Improving the city is amazing

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 20

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

It's a good range of issues including strategic aim and support for minority groups.

Q2. Do you support the proposed Strategic Projects for 2026/27?

I'd like to see more structural cycling route development than what is there and more pedestrian malls in the CBD area.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Makes sense.

Q5. Do you have any feedback on the changes to Fees and Charges?

Appreciate the nuance for hospitality variations which I think will translate to more risk resilience for new ventures.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 21

Aaron Davis

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Keen to see some significant movement especially on Wellbeing / active lifestyles. There is a key link between this and safer road user behaviour.

Q2. Do you support the proposed Strategic Projects for 2026/27?

I am supportive of council investing in strategic projects that achieve the vision (e.g. more active transport greener city healthier city social connection etc.) but strongly object to significant spending that simply maintains the status quo.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

I am supportive of council investing in projects that achieve the vision (e.g. more active transport greener city healthier city social connection etc.) but strongly object to significant spending that simply maintains the status quo.

Q4. Do you have any feedback on Council's rating approach?

The rate increase is fair but want to see great urban improvements coming from it.

Q5. Do you have any feedback on the changes to Fees and Charges?

This doesn't impact my business but I am supportive of anything that encourages changing car parks to active / useable spaces.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 22

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

the adelaide central market plan looks really nice and the play and walk areas around it

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

park lands are nice

Q4. Do you have any feedback on Council's rating approach?

no feedback what can i even say

Q5. Do you have any feedback on the changes to Fees and Charges?

nope

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 23

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

All good prioritisation. I'd really like to see more pedestrian friendly areas where cars are excluded like Rundle and Hindley street

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Pedestrian friendly infrastructure by funnelling traffic into arterials and lowering speeds

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 24

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 25

5/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Including more bike lanes walkable areas would be great for the community/safety of the city. It would ensure that young people (those attending school/young women and girls and younger generations overall) would feel more inclined to utilise the city.

Q2. Do you support the proposed Strategic Projects for 2026/27?

The three mentioned above would be key to upgrading the city. If people feel safer and can easily rely on the town they will be more likely to have a positive experience. These things can also be helped by third spaces and reliable transportation.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Yes - it would be good to upgrade some of the current main street areas in the CBD to be repurposed into third spaces that are safe for all ages/all groups. It would also be good to upgrade the roads to be more bicycle friendly.

Q4. Do you have any feedback on Council's rating approach?

No comment on the basis that I am not living in the council area. However if there are efficient improvements as advised in the Business Plan/feedback taken on rate payers would most likely be more agreeable to the increase to rates.

Q5. Do you have any feedback on the changes to Fees and Charges?

No

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 26

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Rundle mall needs to extend shopping hours on weekends to atleast 8pm.

Please install food trucks/local food outlets in rundke mall on a weekly rotation. Good for locals and tourists.

Our Adelaide – Submission 27

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 28

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

My focus is on core infrastructure investments and not access or inclusion initiatives

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

It’s reasonable

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 29

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 30

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 31

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 32

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

whilst I agree with continuing with the upgrade of north Adelaide we need to make sure it remains as a public course

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 33

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

No

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 34

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Just keep buildingkeep making people wanting to move and investmake us the next Melbourne

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 35

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 36

Cornell Smith

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Council seems to be spreading itself thin during a time where there are significant pressures on the budget. The focus should be on essential services and deferring non-essential spending

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

In a time of significant cost of living pressures council is not justified in increasing rates above that of inflation. It is likely that property valuations will increase in the next financial year adding further financial pressure on households.

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Households and businesses are facing significant cost of living pressures. The single most important thing council can do is not to add to these pressures. The proposed rate increase is above inflation. This proposed budget does not reflect the inflationary environment we find ourselves in. Council should be reducing spending as a priority while aiming to reduce the cost burden faced by households and businesses.

Our Adelaide – Submission 37

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 38

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Feel free to increase as much as you like. I dont live in the city.

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Please plant more trees on main streets. Specially Grenfell and Hindley look miserable with no big trees.

Our Adelaide – Submission 39

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

expensive

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 40

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I support no destruction of our parklands

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 41

Ben Haman

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

No

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 42

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Concerned about the amount hotels and high residential buildings getting developed in the cbd while it's still hard to purchase a home in Adelaide.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Housing is a big problem that needs more efforts and attention.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 43

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 44

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 45

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Looks good

Q4. Do you have any feedback on Council’s rating approach?

No

Q5. Do you have any feedback on the changes to Fees and Charges?

Not good

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 46

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 47

Stephen Leahy

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

I support all the actions listed

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 48

Amy Chung

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

I would love more shops please like different ones such as more designer brands and brands from international. Shops should be closed late to facilitate a better night life

Q2. Do you support the proposed Strategic Projects for 2026/27?

Good idea to build more affordable housing especially for future generations

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council’s rating approach?

No

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 49

Keelan Naidoo

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Have rundle mall open till 7pm on a Saturday. Would Make the city a bit more lively between 5 and 9pm as usually people come back into city for the night clubs. Gives people of adelaide something to do as well past 5pm

Our Adelaide – Submission 50

Lynette Fisher

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

These items all reflect opportunities for community engagement and civic development

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

These are all good projects and I support them

Q4. Do you have any feedback on Council's rating approach?

Improvements have cost therefore a rate increase is acceptable

Q5. Do you have any feedback on the changes to Fees and Charges?

Supporting small businesses to have outdoor dining is a priority for me

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 51

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

looks good

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 52

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 53

Isobel Cuthill

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Accessible public transport and bike paths

Our Adelaide – Submission 54

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I believe including LGBT people's although not entirely wrong will eventually lead to a point where you begin to exclude heterosexual peoples. minor representation is fine but pushing for over representation will lead to unrest.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

n/a

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

More access to backpacking such as the introduction of a « right to roam » law for the heysen trail would be beneficial and could see more tourists and backpackers enter SA.

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 55

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 56

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

cleaner streets safer pavements warmer better lighting solar energy

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

warm lighting on streets and parks at night for safety

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

tax big corporations who evade tax and federal income tax not small and local businesses thanks

Our Adelaide – Submission 57

Al Fitz

6/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Needs a boost

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Needs a boost

Q4. Do you have any feedback on Council's rating approach?

Do it

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 58

7/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

I love that you're trying to be more inclusive

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Homelessness is such a big issue

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

We don't need more big roads we need more greenery

Q4. Do you have any feedback on Council's rating approach?

I don't know what that is but looks ok

Q5. Do you have any feedback on the changes to Fees and Charges?

Fining small businesses is a no go

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Please more trees

Our Adelaide – Submission 59

7/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

No – None

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Get the homeless off the streets

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

What works do the parklands need? Be more specific

Q4. Do you have any feedback on Council's rating approach?

I'd be careful in raising rates and pushing people out of the city - shopping online already causes its difficulties

Q5. Do you have any feedback on the changes to Fees and Charges?

Why are businesses being charged at all the eat outside? It should be encouraged

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 60

7/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Prefer to see a key emphasis on climate resilience and reducing council's emissions. Love focus on wellbeing and the arts.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Q4. Do you have any feedback on Council's rating approach?

Seems reasonable

Q5. Do you have any feedback on the changes to Fees and Charges?

Not sure about charging people for after hours assistance.. would need to understand this more as these are critical places to feel safe.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 61

7/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 62

7/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 63

Sheldon Cooper

7/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 64

7/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

More arts. Less LGBTQ

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

More supporting homelessness. Less pandering to reconciliation and virtue signalling

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Reduce waste before asking for more.

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 65

Nathan Ramsay

7/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

No – None

Stop wasting money on unessential things there is too much that is being ignored

Q2. Do you support the proposed Strategic Projects for 2026/27?

No – None

All things that completely unnecessary

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

Your improvements are anything but should speeding up travel to make less of a chore driving around

Q4. Do you have any feedback on Council's rating approach?

Why do businesses pay more you neglect them more than ever

Q5. Do you have any feedback on the changes to Fees and Charges?

Should be no fees in general to promote investment stop the money grab

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Remove staff from council if they need they manage what money they have severe incompetence worse in 20 years living working and doing business here

Our Adelaide – Submission 66

7/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Would be good see more innovative investment-cultural and public realm development more greening and widening of street footpaths spaces for artists (creative lands trust)

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

\$11m wont go far

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Where are the new projects?

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Where is the vision for the city?

For a state experiencing growth more thinking and creativity is needed to plan and design for fast changing city neighbourhoods

Our Adelaide – Submission 67

Deana G

7/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I'd like to see the Adelaide City Council take action against growing fuel scarcity. We need better infrastructure for ev's and ebikes so more people make fuel conscious choices. More ev charging/bike charging/parking/bike hiresafe bike lanes

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Support in principle but need more detail on what "transport" means. Does this mean a focus on fuel efficient transport and if so how?

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

main streets are not a priority if they don't prioritise everyone. None of them have EV charging accessible parksafe bike laneswide footpaths for older people to safely walk with confidence. Redirect the money to other priorities.

Q4. Do you have any feedback on Council's rating approach?

How does it compare to other councils and previous years too

Q5. Do you have any feedback on the changes to Fees and Charges?

Parklets need to be charged the same as outdoor dining. We want more outdoor dining in the city and all levers need to be pulled equally

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

in a cost of living crisisI would expect investment in services that ease cost pressures for residents and families. I cannot see anything in this budget that does that. Flashy mainstreets are not important right now!! Affordable housingtransport and community services are critical. What % of the budget is allocated to those services

Our Adelaide – Submission 68

7/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 69

Hrithik Patel

7/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

I don't agree with the amount allocated to vulnerable populations and homeless (only \$40,000) compared to the \$2M spent on parklands and recreation. Residents having a place to live is more important than expanding recreational opportunities.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Build up the cities bike infrastructure starting with bike lanes on King William north of Victoria Square. It's a key transport corridor and cycling is dangerous on both the road and sidewalks.

Q4. Do you have any feedback on Council's rating approach?

The rate increase isn't reflecting the value being added by the 26/27 budget.

Q5. Do you have any feedback on the changes to Fees and Charges?

This is good.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Improve active transport infrastructure, increase social housing availability and support services, add vibrancy to the city by supporting local small businesses and extend opening hours to improve street life.

Our Adelaide – Submission 70

8/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

DisabilityLGBTQIA+ and vulnerable or minority group access and inclusion.Waste of time and moneywhy are you focusing on such a small minority of people like they are some sort of protected class?

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Reconciling what exactly? People dislike aboriginals because of how they act in the citytry clean up north terrace from the menace they create

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Progress is good

Q4. Do you have any feedback on Council's rating approach?

How about lowering rates

Q5. Do you have any feedback on the changes to Fees and Charges?

Very good

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Pandering to lgbtq and aboriginals like they are some sort of protected class is asinine. The lgbtq community has every right that someone who isnt in it has. As for the aboriginalsso something about them

Our Adelaide – Submission 71

8/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I am concerned about development in the parklands the leads to the loss of mature trees

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 72

8/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 73

8/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 74

8/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

rates are a bit high

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 75

8/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 76

9/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

We should also invest in technology

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 77

Mathew Taggart

9/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 78

9/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

No

Q4. Do you have any feedback on Council’s rating approach?

Really your kidding

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 79

9/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 80

9/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Adding additions to our beautiful state like the lgbtqa+ is absolutely ridiculous. Why in the world are we catering so much for the mentally ill society? It doesn't have to be a massive thing! Just invest in our state for all people that live here !

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Invest in looking after our own people! Not the immigration! Look after our own first!

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Keep the fees reasonable as the cost will only get passed on to patrons and living in our country is already inflated enough

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 81

Marios Lazarou

9/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

We need better public transport it's not a want its a need.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Don't do that.

Q5. Do you have any feedback on the changes to Fees and Charges?

No

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Public transport and I know we have so many old buildings that we can easily keep but we need to work our way into the future.

Our Adelaide – Submission 82

Chelsea Martin

9/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

COA rate payers should not be covering the bill for tourism events and the economic development of the business community we already pay high rates and receive less and less services/benefits. I sincerely no longer want to live in this council.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Homeless support is desperately needed. Our streets are also no longer safe or clean with needles littered & antisocial behaviour rife. But why should rate payers cop the bill for “economic development” - a dept within the council which delivers no benefit

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

What is this rate increase actually providing for residents? We see less and less service provision while COA wages seem to sky rocket. We're lucky if we can even get someone to reply to an email..

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

There is genuinely no reason to increase the already exorbitant rates. We pay higher than most areas and have to step over needles to enter our own homes.

There is little to no response from the council when issues are raised.

I have not had a peaceful nights sleep in almost two years due to the screaming and violence on street/square outside our windows.

We are told we cannot have the public facing areas of our building cleaned (though this is a service we are meant to be able to book).

We have to book hard rubbish 3-6 months in advance (though we are entitled to more than 20 pick ups a year).

What are we paying for?

We see the job ads go up and see the wages that the council staff are paid.

COA is the terrible combination of both slow and expensive - pick one and do it better or reset the whole thing.

We don't deserve to be punished with more rate rises and I'm sure even less benefits to residents.

Our Adelaide – Submission 83

Avalon Sperring

10/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Environmental biodiversity and quality of parklands - over 500 trees destroyed for an elitist game of golf. HYPOCRISY.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Againlies about parklands.

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 84

10/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 85

William McInnes

10/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

i agree with all proposed actions listed above.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

all of these issues are serious and should be adressed first

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

i do not agree with investing more into roads,i would rather see that money go toward alternate transit

Q4. Do you have any feedback on Council’s rating approach?

no feedback

Q5. Do you have any feedback on the changes to Fees and Charges?

agree with everything except after hours security call out fee in the interest of safety.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

no feedback

Our Adelaide – Submission 86

10/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 87

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

too expensive

Q5. Do you have any feedback on the changes to Fees and Charges?

expensive

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 88

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

Not supported increase too high should be capped at 3%

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 89

Giuseppina Condina

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

PLEASE DO NOT INCREASE RATES

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

PLEASE DO NOT INCREASE RATES AND TAXES FOR HOME OWNERS

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

PLEASE DO NOT INCREASE RATES AND TAXES FOR HOME OWNERS

Q4. Do you have any feedback on Council's rating approach?

NOT HAPPY

Q5. Do you have any feedback on the changes to Fees and Charges?

PLEASE DO NOT INCREASE COUNCIL RATES AND TAXES

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

PLEASE DO NOT INCREASE RATES AND TAXES FOR HOMEOWNERS

Our Adelaide – Submission 90

Michael Bois

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

No – None

We continue to optimise for amenity and activation while underinvesting in the productive foundations that create globally competitive cities.

Q2. Do you support the proposed Strategic Projects for 2026/27?

No – None

The strategic projects lack urgency around Alentrepreneurshiptechnical talent and globally competitive industry creation.

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

This capital program feels designed for civic maintenance rather than future prosperity. Adelaide needs to think far bigger about productivityinnovation and globally competitive industry creation.

Q4. Do you have any feedback on Council's rating approach?

If Adelaide wants globally competitive businessesit cannot treat productive businesses as an endlessly expandable funding source for incremental civic spending.

Q5. Do you have any feedback on the changes to Fees and Charges?

A city that wants globally competitive businesses cannot continually increase the cost of doing business while underinvesting in the industriestechnologies and talent that will define future prosperity.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Adelaide has spent years optimising for amenityactivation and visitor economy growth while underinvesting in the productive foundations that create globally competitive cities: entrepreneurshiptechnical talentadvanced manufacturinginnovation and business formation. This budget continues that pattern. At the precise moment the world is preparing for the largest technological disruption in generations (artificial intelligence) Adelaide still appears overwhelmingly focused on streetscapesactivationevents and incremental civic upgrades. A city can become busier without becoming more prosperous. It can become more activated while becoming less economically relevant.

The concern is not that amenity has no value. It does. The concern is that amenity has increasingly become the economic strategy itself. Successful cities understand that long-term prosperity is built through productivitytalent and innovation; not simply visitation and activation. Michael Bloomberg once said that: "The key to economic growth is innovation." The cities shaping the future are aggressively competing for foundersengineersinvestors and globally scalable companies. Adelaide still largely behaves like a city competing for foot traffic.

Adelaide should be asking much bigger questions:

How do we become Australia's best city for founders and entrepreneurs?

How do we retain ambitious technical talent?

How do we prepare small businesses for AI disruption?

How do we attract globally competitive industries and investment?
How do we build companies that export value to the world rather than simply recirculating spending internally?

Right now this budget feels more focused on managing Adelaide's image than strengthening Adelaide's future economic position.

Our Adelaide – Submission 91

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

No – None

Over spending rates incomes from lower income rate payers who's rates are ridiculously high for long standing owner occupiers in their modest homes .

Q2. Do you support the proposed Strategic Projects for 2026/27?

No – None

Council rates too high for owner of occupiers.

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

Council rates too high for owner occupiers.

Q4. Do you have any feedback on Council's rating approach?

Council rates too high now for owner occupiers. 50% rebate policy is needed for council cession card holders. Last years rate in the dollar was too high for owner occupier residential property.

Q5. Do you have any feedback on the changes to Fees and Charges?

Businesses are struggling because our rates are too high so we spend less in the city.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

The ACC wants to increase the population in the city. This can be done by showing prospective down sizers etc that living in the cbd is cheaper than the burbs.

Eg cheaper rates. For owner occupiers.

This is not so.

Most owner occupier residential cbd properties have high strata fees to worry about.

Living in the cbd is getting to be a " cost trap".

High council rates.

High strata fees.

Lower capital growth.

All we see is another event in the cbd paid by the ACC from residential owner occupier rate payers high rates .
A disgrace .

Our Adelaide – Submission 92

Dr Michael Llewellyn-Smith AM

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I am pleased to see a line in the draft budget (p36) for under grounding powerlines. (\$460,000). There was much research that demonstrated that under grounding power lines significantly increased residential values so the Council recouped the investment

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

all worthwhile

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

A sensible outcome for Hutt Street is essential for the South East

Q4. Do you have any feedback on Council's rating approach?

A slight tightening of the belt to operate with a 5.5% increase

Q5. Do you have any feedback on the changes to Fees and Charges?

Strongly support the changes to outdoor dining

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

None

Our Adelaide – Submission 93

Damien Pardini

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

I think we should build another Stadium in the city. A state of the art rectangle stadium for soccer and concerts/events. A place that could be open 365 days a year

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

We should build a soccer stadium in the city

Q4. Do you have any feedback on Council's rating approach?

All good

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

We should build rectangular stadium in the city that we can use for soccer and concerts and other events. A state of the art facility that utilised 365 days a year

Our Adelaide – Submission 94

Jasper Chandler

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

I think Adelaide's Parklands are a great asset for residents and so I do not agree with budget going towards events which take this space away from public use.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

York Street is in need of an upgrade. It is difficult to walk and drive down because it is clogged with parked cars and rubbish bins.

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I like the greening and upgrades to pedestrian and bike infrastructure.

The caretakers of the parklands do a good job.

I dislike the commercial use of public areas such as blocking off the parks, blocking pedestrian walkways and excessive on-street parking.

Our Adelaide – Submission 95

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 96

Francis Tan

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Homelessness if left unchecked can undo a lot of the good things you are doing.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Yes this will make Adelaide more welcoming.

Q4. Do you have any feedback on Council's rating approach?

No issues. As long as the money is used wisely and well. Don't squander it on consultants.

Q5. Do you have any feedback on the changes to Fees and Charges?

Make it easier for businesses (or less costly) is important.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

As a resident whose family lives, works and studies within the Adelaide CBD I have a vested interest in the city's development and well-being.

I commend the proposed initiatives for Main Street revitalisation and the investment in digital infrastructure. These are crucial for enhancing the urban environment and supporting a modern connected city. However I note the mention of "AI enhancements" and would appreciate further clarity on these specific projects to understand their tangible benefits and alignment with community needs. Furthermore ensuring the safety of both residents and visitors remains an ongoing and paramount concern that should be a continuous focus across all city planning.

Regarding the proposed 5.6% increase in general rates revenue my primary concern is the efficient and responsible utilisation of existing revenue before any increases are implemented. It is imperative that public funds are managed judiciously with a strong emphasis on avoiding unnecessary expenditures particularly in areas such as external "consulting" services where internal expertise or more cost-effective solutions might be available. Transparency and accountability in spending are essential to maintain public trust.

I strongly support the focus on a Homelessness Strategy. There is a noticeable and concerning increase in the number of homeless individuals within the CBD. This issue not only impacts the safety and dignity of those experiencing homelessness but also affects the overall perception and safety of the city for all its inhabitants and visitors. I urge the Council to work collaboratively and proactively with the State Government to develop and implement comprehensive solutions for housing and supporting these vulnerable members of our community.

Finally I am looking forward to the expansion of the Adelaide Central Market which promises to enhance the city's vibrancy. However the positive impact of such developments can be significantly undermined if fundamental social issues such as growing homelessness and crime are not effectively addressed. A holistic approach that balances economic development with social welfare and public safety is critical for the sustained success and appeal of our city.

Thank you for the opportunity to provide feedback on this important plan.

Our Adelaide – Submission 97

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Public transport and infrastructure should be a priority

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Prioritise public transport / trains!

Our Adelaide – Submission 98

Matt Burgon

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

I broadly support these actions

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Widen the footpaths free up the road space and make pedestrian crossings actually visible. Adelaide's CBD doesn't need two-way traffic on every main road — it needs streets that work for the people walking them.

Q4. Do you have any feedback on Council's rating approach?

You should target more rate payers to achieve your revenue goals.

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Addressing Adelaide's housing crisis and CBD underperformance needn't be treated as separate policy challenges — they share a common fix. Strategic high-density residential development across the city's southern and western CBD fringe would simultaneously ease housing pressure and generate the street-level vibrancy these areas currently lack. Thirty-storey mixed-use buildings attract residents which attract services which attract more residents — that's how urban precincts come alive. On the question of image: Adelaide's skyline has stagnated. The RAA building no longer conveys the progressive investment-ready identity the city is working to project. Festival Towers addresses part of that gap but a genuinely iconic 80 storey mixed use or observation tower — uniquely designed and strategically placed — would do more for Adelaide's national and international profile than a decade of marketing spend.

A festival-dependent CBD economy model is inherently fragile — it generates peaks without building the sustained activity and the pedestrian culture a truly vibrant CBD requires. The focus should shift toward the conditions that encourage everyday movement through the city: activated ground floors mixed-use development and critically infrastructure that makes walking feel safe and prioritised. On that last point Adelaide's CBD crossings are overdue for a rethink. The standard should be high-visibility zebra markings at every pedestrian crossing in the city core. Current dotted perimeter lines are low-contrast and easy for drivers to miss/ignore. Zebra crossings carry an understood social and visual contract — vehicles yield pedestrians proceed — and their widespread adoption across the CBD would be a low-cost high-impact improvement to both safety outcomes and the overall walkability of the city.

Our Adelaide – Submission 99

Peter Turnbull

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

removing bulk trees not acceptable

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

EXCESSIVE GIVEN TOUGH ECONOMIC CONDITIONS

Q5. Do you have any feedback on the changes to Fees and Charges?

SHOULD NOT BE RAISED AT THIS TIME WHEN RATEPAYERS IN MANY CASES ARE STRUGGLING

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I disapprove of the planned tree removal. Leave environment as it is and was meant to be

Our Adelaide – Submission 100

Rory Noke

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Anything that supports and celebrates creativity and life is good

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

I don't know what reconciliation actually does means or achieves. Seems like a political decision. I live in the city I see nothing improving the nighttime going's on in this regard and it makes me want to move away.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

The parklands are lovely. If there's improvement to be had I support that.

Q4. Do you have any feedback on Council's rating approach?

I hope we see real development for these rates

Q5. Do you have any feedback on the changes to Fees and Charges?

Good ideas! The outdoor dining of Adelaide is a huge part of its charm. However are you proposing a FEE be paid for after hour security callouts?? That's not good.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Don't know enough to answer this

Our Adelaide – Submission 101

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 102

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

LGBTQIA group don’t need inclusionthey can just use the typical public facilities that’s provided. I don’t see why we need to spend budget on this

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 103

Angus Brosnan

11/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

The projects proposed in many instances fail to align with the stated strategic goals of the budget. Promoting "participation in active lifestyles" has somehow resulted in piss-poor bike infrastructure. How?

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

None of these projects involve significant changes to achieve the stated goals. These projects claim to 'revitalise' without actually implementing any significant changes through which something might be achieved.

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Council has neglected to include any significant strategies to create real change in infrastructure. There is little evidence that the budget includes any real provision to promote active lifestyles a vibrant urban environment or environmental revitalisation.

The main street revitalisation projects are a critical part of making any of this happen. They are the way that we make Adelaide FEEL better more alive and safer. And yet they include no significant changes to make this happen. For a street to function as a community space where people live work party play and move; people must be the priority. Locals must be the priority. That means making pedestrians and cyclists THE priority on streets. The proposed changes to O'Connell and Melbourne Streets include no real bike infrastructure at all and continue to make through traffic of cars the primary purpose of the street. This is fundamentally at odds with their ability to function as destinations where people want to be.

I love driving! I love motorsport! I love cars. Cars are THE enemy of good urban planning.

The provisions for making outdoor dining more accessible for businesses are lovely but no one wants to sit next to traffic blasting past at 50km/h on Melbourne St because it's noisy and horrible. You're not going to make this a tourist destination for people that want to sit outside and dine if they can't hear each other over the arterial road that you've left right next to the restaurant. The proposed projects do nothing to fix this.

Cars represent by far the biggest safety threat to people in our city and yet the proposals do next to nothing to address that. If you want people to "live active lifestyles" you need to make walking or riding a bike less terrifying. The proposed revitalisation of Melbourne St has no separated bike path. There's not even a bike lane in the gutter. What Dad is his right mind going to put his 5-year-old on the back on his bike and his 12-year old on their own bike and ride down Melbourne St to get ice cream as a family when they're riding on the same bit of asphalt as Dickless in his Dodge Ram doing 50? So I ask you in what possible way does that project revitalise Melbourne St. In what way does that project mean that the City is promoting "active lifestyles"?

Regarding health no-one wants to walk anywhere when they are breathing in toxic exhaust fumes. Without a clear strategy to reduce traffic volumes in the city and North Adelaide (and specific infrastructure projects to implement it) the Council will never get people moving and will not combat the health impacts of pollution. The projects proposed here don't do anything significant to achieve that.

The budget also talks about addressing the affordability of living in the City of Adelaide. The lack of infrastructure to support people moving by more affordable methods than by car is a major failure of the proposed budget. I recognise that the City of Adelaide has it harder than many councils given the amount of control over infrastructure within its area maintained by state government. But it's critical that the council controls what it has the power to create the necessary change even if that's in spite of Mali's wishes. He's already demonstrated that he has no respect for the council or its residents so the Council should absolutely be willing to play hardball with the state government too. Remove on-street car parking and replace it with bike and pedestrian infrastructure, green space and plants and facilities for locals to use (dining, seating, art works, literally anything else).

I am hopeful that the "Biketober" bike lane scheme will prove to be a success. If given appropriate resourcing (75m seems stingy) and careful planning it could prove to be a gateway to adding much-needed cycling infrastructure to our city. The best outcome would be if the temporary infrastructure is converted into permanent infrastructure at the end of this.

On a different note I'd like to see more support for our community centres. These facilities are essential for making our city inclusive and building community. If Council is serious about those goals more funding is required for those centres to create places where community can be built, grow and live. I make use of our libraries and the attached community centres and facilities. But I find that many services are only available during business hours and as I work full-time it can often be difficult to take advantage of all of them. Increased funding would make possible extended operating hours and more events & services on weekends.

As someone who lives and works in the City of Adelaide so much of my life depends upon the very projects and services managed in this budget. As it stands it seems a lot of that is going to be pissed away on token projects with no ambition nor adherence to the goals that council has supposedly set. Please take the opportunity of government seriously and do something. Even if that means delaying some of the projects to focus on making real change in others.

Our Adelaide – Submission 104

Chad Morris

12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I dont think the budget address future revenue earnings that can be generated outside rates I would like to see further bike paths and closure of roads to make them more walk friendly,

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

not allbut I feel the council should be looking at those that use the city not just its residences to contribute potentially adding a tarrifs for cars that are using the city as a drive through to get from north to south,

Q4. Do you have any feedback on Council’s rating approach?

I dont see issue with rate increasebut the council needs to be become more efficient in approval of works the process is to longto much debate and no action.I think the council needs to look at increase different revenue sources.

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I would like to have seen budget for more bike lanes in the city and closure of streets to make them more walk friendly. Adelaide has a really opportunity to lead the way in Australia to because a bike friendly and walking city.Look at PERTHthey are really focusing on this. Adelaide Council needs to become more efficient on decision making and to get things done. Way too much debate.

12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

It is completely irresponsible in today's economic climate to simply be increasing rates by 5.6%. Council should look at spending efficiencies than simply proposing rates increases to cover money it wants to spend.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

The focus should be on investments that support long-term benefit of ratepayers and not on woke social causes that do not deliver tangible changes.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Again rates increasing by 5.6% and how much debt is being taken out. The Council needs to get back to basics and spend within its means.

Q4. Do you have any feedback on Council's rating approach?

It is unacceptable to raise rates > CPI. Council should spend within its means not contribute to the 'affordability' crisis. A 10% cap is not something to be proud of and promote as though this is 'fair'.

Q5. Do you have any feedback on the changes to Fees and Charges?

How is Council actively working to reduce cost of services provided? It is good to see Council supporting hospitality businesses but one would question why they are subjected to onerous fees in the first place.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I strongly question Council spending priorities. We have rubbish on streets and growing numbers of homeless people on streets attracted by the Council programs that simply provide hand-outs instead of working with State Government to provide long-term solutions to get them off the streets and back into society. We need to get rates and Council fees down to make the city affordable for businesses and young people to live there - not keep financially punishing them. We need to make the city attractive for people to work and visit. This should be the Council focus.

12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

They appear in sync with what I consider appropriate

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

seems appropriate for the works to be undertaken

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 107

Marilyn Arnold

12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

I would like to see more dedicated cycle ways that get riders off roads.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Specifically more dedicated cycling and walking trails

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

No

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I would like to see an upgrade of the CBD section of the Torrens river front precinct. It's very under-utilised from the festival centre to the weir. The restaurant at the weir is derelict and there's nothing to encourage people to this area. It could be a vibrant area with restaurants/cafes, pop up venues or shops.

12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

There is a sense of in an i acknowledged way, to restrict the flow of motor vehicles into the city. The economic viability of city businesses is completely dependent on city visitation from outside the city.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Initiatives that reduce outside of city visitation risks a hollowed out ghost town making the 50,000 residential target most unlikely.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Need to ensure the city remains attractive for visitation

Q4. Do you have any feedback on Council’s rating approach?

Seems reasonable

Q5. Do you have any feedback on the changes to Fees and Charges?

Seems reasonable

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Do not make it more difficult for city visitation

12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

We should be stronger, bolder, and more committed to pedestrian-first changes

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

That exceeds inflation

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Definitely need to focus on providing suitable housing for the vulnerable. Continuous upgrades of footpaths throughout the city to make them safe for pedestrians

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Homelessness is increasing throughout the city and needs to be addressed always, not a one off

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

I have an issue with e-scooters on footpaths. Very unsafe for pedestrians and where e-scooters are left, blocking pathways etc

Q4. Do you have any feedback on Council's rating approach?

Council rates are outrageous and as a rate payer one should not have to ask for bins in the street, better lighting and garden beds to be maintained and rid of rubbish.

Q5. Do you have any feedback on the changes to Fees and Charges?

No one should be charged extra fees for permits

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Keep greening our city centre as much as possible, maintain existing street landscapes, improve all existing footpaths where there are trip hazards for pedestrians, tighter rules on e-scooters and cyclists riding on footpaths.

Our Adelaide – Submission 111

Tassia Duarte

12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I would also like to see investment in efficient and reliable public transport

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Efficient public transportation should be front of mind in the city

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 112

Gabrielle Leonello

12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

I dont think this plan looks after current city residents

Q4. Do you have any feedback on Council's rating approach?

Our residential area is not looked after, yet we have to pay high rates regardless - its unfair

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Dear City of Adelaide,

As a resident living in a high-rise apartment building with more than 211 apartments in the CBD, I wanted to provide feedback on the Draft 2026/27 Business Plan and Budget.

While I appreciate the ambition around growing Adelaide's residential population and investing in the future of the city, I believe there needs to be a much stronger focus on improving the day-to-day experience for the residents who already live here and contribute significantly through rates and local spending.

The conversation should not only be about attracting new residents into the city — it should also be about retaining the people already choosing to live here.

Our immediate precinct around Austin Street, Pulteney Street and Renaissance Arcade feels increasingly overlooked despite the density and number of residents living in the area. We are paying extremely high rates, yet the presentation, amenity and upkeep of the area does not reflect this.

My number one recommendation is for Council to prioritise a dedicated upgrade and revitalisation strategy for Austin Street and the surrounding precinct.

This should include:

- * Upgrading Austin Street itself, particularly the footpaths, which are currently uneven, unsafe and in poor condition
- * Investigating reversing the street direction to improve accessibility, traffic flow and overall functionality
- * Delivering regular and consistent deep cleans, rather than the current sporadic approach
- * Addressing ongoing rubbish issues, including overflow, collection management and the general presentation of bins and waste in the area
- * Improving lighting, greening and streetscape presentation to create a safer, cleaner and more welcoming environment
- * Supporting and revitalising the restaurant and hospitality businesses operating within the precinct

Beyond Austin Street itself, I would also encourage Council to prioritise:

- * A broader beautification and revitalisation strategy for Pulteney Street
- * Working collaboratively with developers and property owners to upgrade and revitalise Renaissance Arcade and surrounding public-facing spaces
- * Greater focus on homelessness, anti-social behaviour and community safety in the area through proactive and compassionate responses
- * Increased investment into the presentation and maintenance of high-density residential precincts, not just tourism and event-focused areas

Areas such as Rundle Mall receive daily attention and presentation standards that are simply not replicated in surrounding residential streets and laneways. Existing residents should feel equally valued and supported. If Council genuinely wants more people living in the CBD long term, then residential precincts need to feel cared for, safe, attractive and actively maintained.

There is a real opportunity to transform this part of the city into a vibrant residential and hospitality precinct that better reflects the number of people already living here and investing in Adelaide every day.

Our Adelaide – Submission 113

Roger Hasold
12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I don't support my money going towards inclusions programs other than for disability and any climate change initiatives are a waste of my money it will make do difference to the climate.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

If we stopped focusing on separating people into groups we wouldn't have to waste money on reconciliation.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

I am against removal of trees for the golf course changes.

Q4. Do you have any feedback on Council's rating approach?

Wages are not going up, businesses are struggling and inflation is hurting council need to focus on how to reduce rates not increase them.

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 114

George Oconnell

12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council’s rating approach?

5.5% is high considering the overall cost of living

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

More needs to be done about the number of ugly semi abandoned or neglected sites in the CBD. Sites on KW St, Sturt St and west end of gouger st.

Our Adelaide – Submission 115

12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 116

12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

12/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I support the priorities that work towards making the City of Adelaide a place of safety for all people, including vulnerable and disadvantaged people and groups, and the priorities relating to supporting the environment, biodiversity and the arts.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

I would like to see increased investment in implementing the City of Adelaide’s Homelessness Strategy, noting it is the lowest funded strategic project on the list by a considerable amount, and did not receive any budget allocation in Q2 of 2025/26FY.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Without a more detailed overview of the projects I do not support them in full.

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

It would be great to see a more targeted approach (including funding) to supporting people experiencing homelessness in the City of Adelaide; I acknowledge there is substantial work already happening, but the lack of proper investment in the implementation of the Homelessness Strategy as an ongoing priority within the budget (in comparison to more trivial or commercial projects, e.g. Rundle Mall’s 50th birthday) is concerning. I would like to see the City of Adelaide prioritising services and amenities that directly benefit people experiencing homelessness (such as more public bathrooms in the Adelaide Parklands, increased access to water fountains and shaded areas for hot weather, and collaboration with community to provide respite during heatwaves, such as a mobile cooling van/pop-up cooling hubs).

Our Adelaide – Submission 118

Richard K K Khoo

13/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Needs more development

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Projects are too slow

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Need more people to stay in City

Q4. Do you have any feedback on Council's rating approach?

No rate rise please

Q5. Do you have any feedback on the changes to Fees and Charges?

No fee rises

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Please allow trees to be cut down and replaced at elsewhere

Monique Hapgood

13/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Our organisation works directly with historically marginalised community members, priority 1,2,7 and 10 align with our strategic plan and the needs expressed by our community members. Seeing considerations for the environment and business support valuable

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Desperately need investment in Community Arts and Cultural Development spaces, venues and organisations to support social cohesion, belonging and wellbeing. Limited dedicated space for these groups to gather, particularly for young people and marginalised

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Please keep grass roots and medium level arts and cultural asset need in mind, wonderful to see sport included, limited mention for culture for wellbeing spaces.

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Despite its national reach, impact, and focus by other councils, Community Arts and Cultural Development is not explicitly recognised within the current council framework. This omission creates a critical policy gap. It limits visibility of a cross-sector practice that delivers on priorities of equity, access and participation, and constrains the capacity of council to mobilise creative practice in response to compounding challenges including climate impacts, disasters, inequality and social fragmentation. Without CACD, council risks overlooking the primary mechanism through which many Australians engage meaningfully with arts and culture.

CACD is not a niche artform. It is a methodology embedded across disciplines and sectors including health, education, justice, disaster management and climate adaptation. Only 5–6% of national arts investment is explicitly attributed to CACD, this significantly underrepresents CACD’s reach, as it is dispersed across multiple funding streams and not consistently measured. This systemic undercounting leads to undervaluation and misalignment with commitments to inclusion and cultural democracy.

CACD delivers outcomes across multiple domains. It strengthens social cohesion and belonging, improves wellbeing, builds local economies and workforce pathways, enhances civic participation, and supports environmental awareness and climate adaptation. Crucially, it provides the relational infrastructure that enables communities to respond to complex challenges and to participate in shaping their cultural futures.

CACD directly advances multiple Council priorities. It supports First Nations self-determination, ensures diverse stories are visible, recognises community-based artists as essential workers, and shifts engagement from passive audiences to active participation. Its impact is particularly significant for priority communities,

including First Nations peoples, LGBTQIA+ communities, young people, culturally diverse communities, disabled communities, and those in crisis or low socioeconomic situations.

To address this gap, it is proposed for formal recognition of CACD within council strategy; investment in CACD projects and initiatives (to increase workforce and long-term place-based models); and embedding CACD across council portfolios including health, climate, reconciliation, community engagement and cultural development.

CACD must be recognised and resourced as a cornerstone of Adelaide's cultural future. Without this, the initiatives risks falling short of its commitments to equity, participation and inclusion.

Our Adelaide – Submission 120

13/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

It is great to see the council's priorities above but too many redtape for small business & increase rate, interest rate, utilities cost, expensive parking fee reduce foot traffic all these make running a business in Adelaide CBD extremely difficult

Q2. Do you support the proposed Strategic Projects for 2026/27?

No – None

The proposed strategic projects are fragmented lack of common goals, no long term goal

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

great to see these proposed but at this moment there are street in CBD have lack of lighting. this should be rectified too. too many loop to jump and submit request for improve lighting in certain street

Q4. Do you have any feedback on Council's rating approach?

This is not a good idea, small businesses are struggle. Just need to look around many empty vacant spaces. increase rate, trash collection fee , ESL, land tax , water sewage rent ... all add up which make running small business in CBD not viable.

Q5. Do you have any feedback on the changes to Fees and Charges?

need to improve services such as timely response reduce red tapes, any addition fee charge by council will result in less attractive to run business in CBD. it need to have projects that help businesses by improve their profit

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Thank you for the opportunity for comments. Long term plan the SA should reduce number of local governments which are costly to run and they imposed unpractical policies/rules. High percentage of population agreed Council create policy/rules/projects to justify their job rather than to make life better for residents/rate payers.

Our Adelaide – Submission 121

Sonia Bateman

14/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I do not agree with the upgrading of the central market, and the destruction of trees for sports venues that only a few use

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

More than 11.228m is going to be needed for this. Homelessness is a big issue, Economic Development and housing, does that mean more unaffordable housing for those that need it the most? Who are you reconciliating with?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

I do not believe that getting rid of trees in the parklands is upgrading

Q4. Do you have any feedback on Council's rating approach?

Commercial and residential properties pay enough in tax in other areas do not need to be taxed again

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Stop ruining parklands for sporting venues that only a select few are going to use.

Our Adelaide – Submission 122

14/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Crazy fees for small business owners

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 123

Paul Letheby

14/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

More emphasis on renewal off Assets as the Footpaths in my area Bounded North Tce, Morphett St, Hindley St and King William Rd are falling apart, especially the side streets with broken pavers, uneven service covers and protrusions

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Focus more on asset renewal

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Focus on Asset renewal

Q4. Do you have any feedback on Council's rating approach?

Rate increase supported but there needs to be a focus on asset renewal as the footpaths are certain areas are becoming dilapidated & a hazard to older residents

Q5. Do you have any feedback on the changes to Fees and Charges?

Only if there is a focus on asset renewal and improving footpaths for residents

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

It's nice to want to please visitors to Adelaide, however it is highly important to address risks to residents, especially older ones and so there needs to be a focus on footpath renewal on the areas bounded by North & West Tce, Currie St and King William Street as the footpaths there. especially in the side streets have become death traps with broken & slanting pavers, uneven service covers, protrusion of metal and other items. This area is highly frequented by older visitors and residents and needs urgent renewal.

Our Adelaide – Submission 124

Alexander Kiskin

14/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

No – None

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 125

14/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

As a cyclist, I really appreciate a good "away from road" cycle network. Adelaide has the opportunity to take the lead. The Tour Down Under has given birth to 25 years of cyclists. We need more independent cycling networks that connect with each other.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

More *dedicated* cycling networks please. Especially connecting infrastructure as well as moving cycle lanes *away* from roads.

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 126

15/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Parklands need to be prioritized & made world heritage

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 127

15/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

No – None

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

It should be capped at CPI rate

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 128

15/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

stop logging the parklands

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

stop cutting down parkland trees

Q4. Do you have any feedback on Council's rating approach?

Ridiculous, council rates are already too high

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 129

15/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 130

David Sutton

15/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Please note cycling infrastructure, popup etc adequate funding. It should be easier to cycle to the city - I live in easy cycling distance to the city

Our Adelaide – Submission 131

Tahna Pettman

15/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Budget needs to have clearer, transparent prioritisation+funding for implementation of the ITS - heavy asset renewal costs don't seem to outline bikeways? Needs clearer funding for bikeroutes, quick-build projects-pop-up bikeways.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

We support Transport improvements (prioritise ACTIVE transport options which are low-cost, high ROI, like bikeways); Environment (incl. parklands protection esp possum park); Homelessness, Housing, and Reconciliation.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Ensure that roads and main street revitalisation projects rebalance public space allocation, to improve walking, wheeling, cycling, greening, outdoor dining

Q4. Do you have any feedback on Council's rating approach?

Rates are increasing but there are relatively low funds allocated to low-cost interventions. In a cost-of-living crisis, council should prioritise cheap-to-deliver, high-impact mobility options (like pop up bikeways)

Q5. Do you have any feedback on the changes to Fees and Charges?

No

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Overall, we strongly encourage Council to prioritise low cost, high impact initiatives that deliver immediate benefits for liveability, economic activity and equity - particularly through the implementation of pop up bikeways and expanded, safe cycling infrastructure that better connects businesses and main streets across the city. We note that funding for pop up bikeways should be maintained at the originally proposed level (\$150K, not \$75K as noted here), and delivered as a core transport initiative. We don't want this initiative limited to or reduced within time bound programs such as Biketober. We also support continued efforts to rebalance public space toward walking, cycling and outdoor dining, including opportunities to green main streets, reallocate selected on street parking, and advocate for greater Council control of Park Lands. At the same time, we emphasise the importance of sustained investment in social outcomes- strengthening responses to homelessness, increasing access to affordable housing and food, and advancing reconciliation.

15/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

In principle all of them sound good but I would like to see explicit mention of active and public transport (this may fall across the priorities)

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

There isn't a great deal of reference to how we promote active and public transport and work towards being a city less reliant on cars - there is so much potential to capitalise on Adelaide city's size, layout and flatness to promote green active transport

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Again, if we want to talk about road improvements and street revitalisation, less cars, more bikes, more public transport, more walking. Businesses benefit from more people walking/cycling past.

Q4. Do you have any feedback on Council's rating approach?

Nope

Q5. Do you have any feedback on the changes to Fees and Charges?

Nope

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

No additional feedback, except some of it is vague (eg 'main street revitalisation')

Our Adelaide – Submission 133

Adam Bailey

15/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Still disappointed by how little the council is doing to make Adelaide more bike and pedestrian friendly compared to other Australian capital cities.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

The road improvements still are overly car dominated compared to the best reference areas from other Australian capital cities

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Great to see the support for outdoor dining. Would love to see incentives to make it support it more (Pirie Street could be so much better with wider pavements to allow more outdoor dining space and tree plantings!)

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 134

15/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

This is not necessary; what we have is already quite good and this money could help more people if dedicated elsewhere.

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 135

Michael Hamp

15/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

AI but would like to see more trees and would like to see art Murals in Melbounre Street

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Need a tram to North Adelaide

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Parks need more trees and gardens more fruit trees

Q4. Do you have any feedback on Council’s rating approach?

Too much of an increase cost of living crisis cut services and actaily reduce rates

Q5. Do you have any feedback on the changes to Fees and Charges?

Need more restaurants and bars in Melbourne Street so many places still for lease or closing. Cut fees and charges even more prioritise businesses

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

More restaurants in Melbounre Street cut fees and charges to attract them as lower traffic area. More Art and Murals in Melbourne Street. More trees in particular fruit trees right across the council area

Our Adelaide – Submission 136

Susan Aldhous

15/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

No – None

I cant see any evidence of moving forward to a greener future

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

I havnt seen any evidence so far to improve homelessness or the environment

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

Don't agree

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

No

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 137

Tim Austin

16/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Looking at the proposals it's good to see a broad range of funding over a large expanse of areas

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

I use public transport regularly so want that covered, and people need housing to live and survive.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

It's good to stay on top of making sure our wonderful city looks good when tourists arrive

Q4. Do you have any feedback on Council's rating approach?

The money has to come from somewhere to have funding for projects. I reside here so will do my part to assist.

Q5. Do you have any feedback on the changes to Fees and Charges?

The cost of operating businesses unfortunately increases, so fees and charges have to assimilate.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I'm looking forward to seeing the new section of the markets when they're completed. As I use the current one regularly, but am disappointed that it's closed on Sunday and Monday.

Our Adelaide – Submission 138

David

16/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

No – None

You need to understand that your core business is collecting rubbish and mowing the lawn

Q2. Do you support the proposed Strategic Projects for 2026/27?

No – None

We don't actually want more housing and people in the CBD

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

You cannot afford these projects

Q4. Do you have any feedback on Council's rating approach?

You need to slash and burn your spending. We should be paying around half of what you are currently charging in rates to collect the rubbish and mow the lawns.

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

We the ratepayers are tired of paying so much in rates for you to wastefully spend it. Additionally, can we please stop dividing the city by race and treat everyone equally. We are all tired of acknowledgements of country and special programs. Please get back to core council functions like collecting rubbish and mowing the grass.

Our Adelaide – Submission 139

16/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

to reduce traffic jam during peak hours

Q4. Do you have any feedback on Council's rating approach?

no comments

Q5. Do you have any feedback on the changes to Fees and Charges?

that's reasonable

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 140

Rebecca Whittemore

16/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I would like to see money spent on active transport like better separate bike lanes.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Road improvements should included being less about car abd more about other ways to get around the city.

Q4. Do you have any feedback on Council's rating approach?

seem high for residential, charge more for air bnb properties.

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 141

Tina Fitzgerald

16/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

It's not financial sustainability for me to pay a rates revenue increase of 5.6%.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Increasing rates, making struggling cafes pay for outdoor seating (eg: ebb & flo in sturt st) leads to city where restaurants can't afford outdoor seating (field street classic example). Many residents are already expecting strata increases, fuel increase

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Can intersections with regular accidents be addressed? Eg: crn: Gilbert/Morphett. Improved bike lanes

Q4. Do you have any feedback on Council's rating approach?

I am strongly against this. My strata is increasing at the same time, fuel has increased. You want rent to be lower but increasing rates mean rents increase and more homeless. It doesn't make sense at this time. Also banks just increased interest rates.

Q5. Do you have any feedback on the changes to Fees and Charges?

The fee's on outdoor seating (Rundle exception) is a great way of making our city one of the few places in the World with no atmosphere. It put pressure on my fave cafe Eb & Flo to stop outdoor seating. It makes Field Street near Cent. Mkts. Lifeless.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

The draft has much meaningless language. "Developing targets", "supporting", "enhancing". Without stating EXACTLY what you mean it can be a meaningless document. How will we know you have met targets if you haven't developed them yet or how do you define support other than ambiguous language. Measurable plans can mean accountability. On the whole i think ACC is fantastic and I am proud to live in this city. It does not feel safe because of the homelessness and drug issues but I also understand that is a global problem. One other thing I think ACC should consider is capitalising on all of the empty tin roofs of the city. This is amazing real estate and maybe a shared equity program where council/govt. and building owners could devise a plan to build 'capsuals' on roof tops for extra homes. Reinforce roofs to support the weight of 'light weight' housing. It's an option that could benefit I the council (more rates) but also the home owner (dual income?). There must be a way you can increase at speed the amount of homes.

Our Adelaide – Submission 142

16/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Not supportive of LGBTQIA+ or minority group access and inclusion

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Too many parklands. Too many trees on the footpath or on the pavement. Trees never get trimmed they block the natural light incl when it's dark and on top of that the street lights are so useless and dim. Trees damaging the pavements and infrastructure

Q4. Do you have any feedback on Council's rating approach?

Don't agree with the increase. The council is not doing much for the city

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 143

16/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 144

17/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 145

Alyson Rainsford

17/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

No – None

After what you have allowed in possum park you have lost all credibility and support. There is no coming back from this flora and fauna loss. Shamefull

Q2. Do you support the proposed Strategic Projects for 2026/27?

No – None

Shamefull loss of native endangered animals

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

This didnt need to happen. For a white elephant golf course no one wants

Q4. Do you have any feedback on Council's rating approach?

If i was a rate payer id be even more ropeable at the lack of consultation

Q5. Do you have any feedback on the changes to Fees and Charges?

You and malli of Adelaide an irreplaceable ammount

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Stop building highrises, stop cutting down trees, listen to what we want for a change. Your vision is not ours

Our Adelaide – Submission 146

17/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

I want to see responsible development around any changes to the parklands and the council needs to be given back the authority to maintain them rather than the government.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

I am disturbed by the image of the parklands on this page that shows a concrete archway entrance? We don't need fancy gateways - less built environment please

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 147

17/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 148

17/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Kasimir Kellermann Williams

17/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

I broadly support the intentions of CoA in the 2026/2027 budget, however I am concerned that council has chosen to decrease the amount of funding which is allocated towards pop-up bikeways. It has been cut in half from 150000 to 75000

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

I do support these projects, however would like to see improved safe cycling infrastructure in their execution.

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I am writing to express my strong concern regarding the allocation of active transport funding in the Draft Budget - specifically, the 50% reduction in funding for the approved Pop-Up Bikeways Trial. I'm a student and employee who regularly commutes by bike in the CoA. I see firsthand how vital this infrastructure is. In the face of rising fuel costs and a climate crisis, it is more important than ever that the council actively invests in infrastructure that supports active modes of transportation. In April councillors rightly supported a motion to implement a pop-up bikeways trial in the city, endorsing the \$150,000 funding recommendation by Council administration.

In the proposed budget, that funding has been slashed in half to \$75,000 - we cannot expect half as much funding to achieve the same result. Unfortunately this is a repeat pattern that occurs in CoA, where a number of active transportation projects for cycling lose funding or never commence, even when funded. In urban planning, bicycle infrastructure relies entirely on the network effect. Safe cycling routes must be continuous and connected to be useful. By halving the budget, the council limits the trial's scope and benefit to the community.

Reducing funding represents a lack of commitment to providing safe and viable alternatives to driving through safe cycling infrastructure, which in turn would provide benefits such as reduced congestion, reduced wear on roads, quieter streets, improved air quality and improved connectivity for residents.

I request that CoA restores the full \$150,000 funding originally recommended by Council administration to ensure the Pop-Up Bikeways Trial is safe, connected, and measurable.

Furthermore, Council must provide transparent timelines for funded active transport projects to ensure they are delivered, not discarded. Protected bike lanes such as on Frome Rd are excellent examples of safe infrastructure, however a connected network is needed to connect areas currently only accessible on unsafe 50km/h roads. I also support the adoption of slower speed limits to protect cyclists on roads which currently lack safe cycling infrastructure - this is a cost effective way to improve safety for all.

Our Adelaide – Submission 150

17/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 151

17/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 152

Harold Joseph

17/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

All ideas appear to be sensible, hopefully achievable as well.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Would like to see homelessness higher up the priorities list; we're only as good as....

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

The destruction of trees in my spiritual golf home disturbed me greatly. I knew every one of them personally.

Q4. Do you have any feedback on Council's rating approach?

Smaller increase that proposed by my local council

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 153

18/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 154

Natalie Carfora

18/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Yes, but it would be better to see transport projects including improving bicycle infrastructure

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Yes but these should incorporate safer streets for pedestrians and cyclists

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I'd love to see a return to funding for the following projects that were initially funded but seem to have disappeared

Peacock road cycle route

East-West cycle way

I'm also curious to understand why no cycling infrastructure has been incorporated into any of the street improvements on Hindley Street, Gouger Street, O'Connell Street, Hutt Street, Melbourne Street

Our Adelaide – Submission 155

Reb

18/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I would like to recommend my support for more funding to encourage bike riding in the city for transport, not just recreation. I'd like to see resources to urban biodiversity. I'd also like to provide support for the work that Renew Adelaide are doing.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Bike riding is a critical element to a healthy city but it needs to be supported with quality infrastructure. Mature trees and urban nature are critical infrastructure.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

I am concerned that there is a history of under-delivering on bike-safe infrastructure, especially in a fuel crisis and with cost of living pressures. Bike infrastructure is not just for lycra-clad social riders. Many of us rely on bikes for transport.

Q4. Do you have any feedback on Council's rating approach?

I am not a rate-payer, however, I'd like to see a Mamdami-style rate increase for luxury dwellings, hotels and the student housing buildings.

Q5. Do you have any feedback on the changes to Fees and Charges?

I support fees for advertising. I would like to see less advertising though.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

It would be great if CoAdelaide could start divesting itself from the strangle-hold that car-park revenue raising holds you to.

It's holding you back, baby. Break up with your car-park habit. You don't know how good life could be without him.

19/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Though it sounds like you are prioritising cycling you actually aren't.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Your actions to prioritise include increasing wellbeing, social connections and participation in an active lifestyle yet you have removed all funding for the cycline projects that were promised ->Less affordable/inclusive/welcoming/safe/active

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

None of the road improvements make cycling safe.

Q4. Do you have any feedback on Council's rating approach?

I am not happy where my money is going

Q5. Do you have any feedback on the changes to Fees and Charges?

good

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

In a cost of living crisis with fuel uncertainty you have taken away funding for safe cycling pathways which goes against your goals of sustainability, affordability and inclusivity and will make the city less interconnected and welcoming.

Our Adelaide – Submission 157

Joshua Marich

19/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Seems reasonable at face value

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Majority of proposed capital expenditure for main street projects, which have completely been tailored for private vehicles, at the expense of all other transport & pedestrian users

Q4. Do you have any feedback on Council's rating approach?

No comment as a non-rate payer

Q5. Do you have any feedback on the changes to Fees and Charges?

Lower cost for outdoor dining is good

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

The 2025/26 business plan and budget had some great active transport initiatives, including Peacock Rd bikeway, G-O Rd BPAC, Sir Donald Bradman Dr BPAC. Not only were these projects never delivered, they have seemingly disappeared from the draft 2026/27 budget.

In addition to this, the majority of capital expenditure proposed in this budget is in design and construction of main road revitalisations that were stripped of nearly all benefits to those outside private vehicles, despite overwhelming public support for improved active transport and pedestrian accessibility.

This is at odds with the proposal of "A focus on delivery of the Strategic Plan 2024-2028 with key projects and infrastructure upgrades" which proposed to "increase active and diverse transport measures to ensure drivers, cyclists and pedestrians can safely and easily move within the city".

Our Adelaide – Submission 158

Alistair McDonald

19/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

There isn't enough being done to move us away from polluting, expensive and congestion car dependency

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

More streetscape works and delivery of cycling enhancements are needed. We need to get away from car based transport.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Where are my separated bike lanes. We need safe and separated cycling facilities so we can ride across the city and access shops and residences

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

More bike lanes, better Public transport prioritisation, better streetscapes that prioritise people and not just cars or free/cheap car storage.

Our Adelaide – Submission 159

Ned Feary

19/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

All seem valuable and aligned with strategic objectives- nothing that can/should be cut. If anything, further resources should be added to these projects

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

While the projects that are there are fine (I would prefer not to fund more sports facilities in the park lands but whatever), should include more funding for cycling infrastructure in these projects

Q4. Do you have any feedback on Council's rating approach?

Happy to have a higher rate increase to have better capital investments that I will actually use

Q5. Do you have any feedback on the changes to Fees and Charges?

Has Council removed the bizarre requirement for parklet operators to pay ridiculous fees? Hope this has already been done, but if not, it should be

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Please more funding to support active transport!

Our Adelaide – Submission 160

Ian Lett

19/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

As a commuter and a cyclist I am disappointed to see that there is so little money allocated to active transport

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Projects which have been supported by Council in the past have not been fully funded in this budget. Here are some of my specific concerns.

East-West Bikeway - \$0

Council decided in January to re-initiate planning & design of an east-west route, with Administration saying a budget bid was included for FY26/27. The project has received no funding in the budget.

Park Lands Trail - Donald Bradman Dr - \$0

\$1.2 million was budgeted in FY2025/26 to install a signalised crossing of Donald Bradman Dr, connecting the Park Lands Trail. The project was never delivered and funding has disappeared from the budget despite being awarded State Bicycle Fund support.

Franklin St Crossing - \$500,000

\$120,000 was budgeted in FY2025/26 to design a pedestrian crossing with safe cycling features to cross Franklin St via Byron Pl. The project has now removed all cycling safety features, despite being awarded State Bicycle Fund support.

Integrated Transport Strategy Implementation - Biketober - \$75,000

In April Council supported funding a city-wide separated bikeways trial with \$150,000 funding. The funds have now been halved and rolled into a one-off event. There is no indication that a trial will last longer than just October, nor whether the 'Biketober' funds mean real long term implementation of cycling improvements in the Transport Strategy.

In addition, major road projects around the city do not include appropriate cycling infrastructure.

19/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Support residents, currently we receive almost nothing yet are paying some of the highest rates in the state.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

We don't need economic development right now. It's a cost of living crisis, all of our mortgages are skyrocketing. Focus on supporting your residents so we can actually afford to live in Adelaide.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Strip back to basics. Again cost of living, we don't need to pay more for fancy things that the council then forgets to budget to maintain.

Q4. Do you have any feedback on Council's rating approach?

We already pay an absurd amount to live in COA yet have less benefits than most councils. We residents are 1000% sure that there is no need for an increase if money wasn't being wasted across all of the departments within COA.

Q5. Do you have any feedback on the changes to Fees and Charges?

This seems reasonable. Good to promote more outdoor dining

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Please consider the people who you are continuing to ask for more and more money.

We get less every year and are paying stupidly high rates.

We would support a full review of what the council is actually spending, and hopefully some sort of feedback opportunities which are then reported on.

19/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Spending money on car parks does not increase the amenity of the city.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

At the rate of one divided bicycle lane a decade we're not going to make Adelaide sustainable or active or control traffic - they have successfully done this and reclaimed the city for people in so many cities but Adelaide continue to lag behind.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Why spend so much on public art in Melbourne St while designing it as a highway into the city? Why spend money on a parking guidance system at all? The new street designs still prioritise cars over people.

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Put a toll / congestion car on private cars going into the city (not those with disabled users) and make the city better all around.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

There are a lot of pages but almost no detailed information on what is planned and what the broad stroke budget lines cover.

Lindsay Ryan

19/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

I support the vibrant, connected and inclusive community. More effort is required on safety in the city, especially after my recent experience in The Mall. The 40% tree canopy by 2035 is a big challenge, and growing due to State Govt.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Medium-density housing is needed, but I am not sure about the height of the City East Project; 39 story apartments are not appealing for creating a connected community. No more student towers as the international student market in ADL and AUS has peaked.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

It is vital to maintain and upgrade existing assets, as required. Regular maintenance of assets is essential, practical and common sense.

Q4. Do you have any feedback on Council's rating approach?

While greater than CPI, a 5.6% increase that includes asset renewal is acceptable.

Q5. Do you have any feedback on the changes to Fees and Charges?

While it is good to support small business through the outdoor dining fee waiver or discount, it should not be seen as an entitlement as most are using public space to operate a private business. What about other small businesses?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

There needs to be an increased allocation in the budget for cleaning. I live in Garden East and we have not seen a street cleaner for three weeks and leaves are currently piling-up around the streets and drains. There was also a lack of cleaning during the Fringe period.

It would be good to see more support for small businesses in the city as they are usually innovative, creative, and unique to an area, unlike the national/international chains that you can see anywhere and everywhere with the same boring, low-quality merchandise, and usually with disinterested staff.

Some of the wording in the strategy is exuberant, such as "excellent community outcome" what does that mean? Also, "strives to deliver exceptional experience", while aspirational is not what Council does. Try ringing after-hours and it would be exceptional if the phone is answered or, if the phone is answered, that the person is actually interested in an issue that is happening at the time.

Our Adelaide – Submission 164

Daniel Grilli

19/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Agree with priorities but missing funding for some key projects

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Missing key strategic project previously funded: Peacock Rd bike lane, Glen Osmond Rd crossing of Park lands Trail

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Missing key strategic project previously funded: Peacock Rd bike lane, Glen Osmond Rd crossing of Park lands Trail

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Missing key strategic project previously funded: Peacock Rd bike lane, Glen Osmond Rd crossing of Park lands Trail

Our Adelaide – Submission 165

19/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Please prioritise the Parklands and fight to stop Mali's destruction of them.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Please do not do anything which means tree removal and habitat destruction.

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Alex Reilly

19/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

It looks good but sorry to see infrastructure bike and other active transport not being a priority

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

We need more bike infrastructure more zebra crossings, lower speed limits to make the city more livable.

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

As mentioned above, improvement of road use for cyclists seems to have been dropped as a priority. I have previously supported upgrade plans for Hutt St and Flinders St which are very poor thoroughfares for cyclists, but these upgrades seem not to have progressed. We don't need expensive infrastructure like Frome St, but intelligent changes to existing infrastructure. Wider bike paths painted green, more zebra crossings for pedestrian priority, linking up paths in parklands with adequate crossings in Wakefield St and Bartels Roads for cyclists and pedestrians.

Our Adelaide – Submission 167

19/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 168

20/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Love being part of city life, the convenience of getting around and the amenities near by. Very proud of adelaide.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Important to create more low cost housing for homeless, particularly the broken families and older women

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Work already done with tree planting and street improvements great.

Q4. Do you have any feedback on Council's rating approach?

Seems fair.

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 169

20/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Don't support making streets narrower or adding wombat crossings on major roads in & out of the city

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

20/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

The city should encourage enterprenuers to come in set up businesses by decreasing corporate tax and offering other incentives. This is similar to that of UAE.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Should focus more on the digital road map as this is where there can be increase foreign direct investment. If there is incentives for foreginers and local Australian's to invest. If not, they will take the funds else where in the world to create business

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

The cost of train tickets are very expensive making it impossible for commuters to use the trains regularly

Q4. Do you have any feedback on Council's rating approach?

It is best to review the costs that is incurred currently by the government and reduce that than increase the rates.

Q5. Do you have any feedback on the changes to Fees and Charges?

Provide more incentives for the businesses to operate. Have you considered providing a discount/reduced fee if the business employed a neurodivergent individual (special needs)

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Reconsider rate increase. Rather consider cost-cutting exercises and the effectiveness of some of the people and processes that are there in the department.

There should be transparent KPIs on how the money was spent and also on its effectiveness.

It is very important to consider converting part of society from benefit receivers to income generators and contributors to the economy (special needs community). Businesses should be incentivised to employ these individuals

Our Adelaide – Submission 171

Duncan Bainbridge

20/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Robust leadership and governance is essential to a thriving city

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Investment into supporting efforts by the Toward Home Alliance is its work to make homelessness, rare, brief and non-recurring should be a key priority

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

It seems fair.

Q5. Do you have any feedback on the changes to Fees and Charges?

Fair

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I would also encourage continued focus on integrated planning approaches that recognise the interconnected nature of housing, homelessness, public health, transport, community safety, and social inclusion. Many urban challenges cannot be solved within isolated portfolios alone. Strong collaboration across sectors, meaningful community consultation, and evidence-informed decision-making will remain essential as Adelaide grows and evolves over the coming decade.

Our Adelaide – Submission 172

20/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Surprised you say environmental biodiversity yet you've cut down hundreds of trees.,we need more greenery in our world for shade fresh air and animal habitats

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Is this to cover the costs to maintaining a golf club that shouldn't be paid by taxpayers

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 173

21/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 174

Julianne Kuhlmann

21/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

No

Q4. Do you have any feedback on Council's rating approach?

No

Q5. Do you have any feedback on the changes to Fees and Charges?

No

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I strongly support Adelaide City Council developing a long-term plan to expand dedicated bike lanes, shared pathways, and walkable spaces throughout our city.

Having recently visited Vancouver, I was very impressed by the quality and integration of their dedicated bikeways and walkways. The infrastructure made it easy, safe, and enjoyable for people of all ages to walk or ride instead of relying on cars. It created a vibrant street culture where people were outdoors, active, and engaging with local businesses and public spaces.

Adelaide is already a beautiful and highly liveable city, and there is a great opportunity to build on this by investing further in connected cycling and pedestrian infrastructure.

The benefits of expanded bike lanes and walkways include:

- Improved public health through increased physical activity and reduced sedentary lifestyles.
- Safer and more accessible transport options for residents, families, students, and visitors.
- Reduced traffic congestion and lower vehicle emissions, contributing to environmental sustainability.
- Stronger local culture and community interaction by encouraging people to spend more time outdoors and in neighbourhood precincts.
- Economic benefits for local businesses, as walkable and bike-friendly areas often attract more visitors and activity.
- Enhanced tourism appeal by positioning Adelaide as a modern, environmentally conscious, and lifestyle-focused city.

I would encourage Adelaide City Council to develop a comprehensive and forward-thinking plan for designing and implementing more dedicated cycling corridors and pedestrian-friendly streets across the city. This investment would greatly enhance Adelaide's reputation as one of the world's most liveable cities while improving the wellbeing and quality of life of its residents.

Our Adelaide – Submission 175

21/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

It's. The way these things are done sometimes words are deceptive

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

It's the way things are done words can be deceptive

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 176

21/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

the city should be a safe place for familys to walk through along with cars bicycles with getting hit by cars or bikes make it safe for all bike paths pedestrian paths slow speed limits for car .

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

maybe turn old offices in to houseong more event more play aereas

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

yes remove fee on out door dinning no alchol as it seems to bring out the idiots or have a limit on how much people drink

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 177

Sue Thomson

21/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Parkland? There won't be any left if Malinauskas has his way. Why couldn't ACC block his plans to cut down trees and destroy our heritage?

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

We need more housing for seniors on aged pension who don't have property assets. Also an investigation into greedy private landlords who keep increasing rents. More top quality affordable rental housing please

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Parkland upgrades? Get behind your residents and ratepayers and stop supporting malinauskas

Q4. Do you have any feedback on Council's rating approach?

No. Only that when rates increase then private landlords increase rents

Q5. Do you have any feedback on the changes to Fees and Charges?

No

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Having returned to Adelaide after 8 years of living in the UK am horrified at how expensive Adelaide is in every way especially for seniors/aged pensioners on a pension. It's impossible to live here any more.

Our Adelaide – Submission 178

21/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

we need more housing. SO many houses are 4- even 5 bedrooms, there aren't affordable options for people needing 1-2 bedrooms. this is why lots of young first home seekers cannot afford to move out, you should prioritise more apartment blocks across suburbs

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 179

21/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Beautiful city needs to be maintained and improved.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Make the city more attractive to visitors.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Keep the parkland beautiful

Q4. Do you have any feedback on Council's rating approach?

No

Q5. Do you have any feedback on the changes to Fees and Charges?

No

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 180

Denise Page

21/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Their are basic things like level footpaths clean footpaths enduring pot jokes in roads are attended promptly that I feel need more attention

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Any moves to support the small business owners provide the ambience to be enjoyed by all residents/commuters/tourists appreciated,

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Do the ‘small’ things well and consistently and look after the ‘residents’ and ‘small business owners’ who are collectively the ‘heart and soul’ of our city Adelaide!

Our Adelaide – Submission 181

Cindy W

21/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

No – None

This budget is silent on the growing cost-of-living crisis that so many young Australians are struggling with. We cannot afford our rent, transport or groceries. There is nothing in this document that sets out to improve that or help city living

Q2. Do you support the proposed Strategic Projects for 2026/27?

No – None

I can't see how any of these are a priority and improve city living amenity, affordability or equity. All "projects" seem like operational improvements that just make it easier for council to do their jobs. That's important but city residents are equally!

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

Lots of small projects but combined are millions of dollars on things that are not a priority. How are you making streets safer (lighting/CCTV), more accessible for disabilities (footpaths, ramps) and more affordable (bike hire/lanes, bus stop upgrades)

Q4. Do you have any feedback on Council's rating approach?

I am ok generally with a rate increase if it improves my quality of city life as a resident. This rate increase seems to be funding a bunch of unimportant pet projects that council want to get off the books. Why am I paying the price??

Q5. Do you have any feedback on the changes to Fees and Charges?

Doesn't go hard enough. What other fees and charges have been reviewed? Parkland use, events etc. how much do we charge the fringe and motorsport events to use the parklands? They should see the increase, not us!

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Was a young person consulted in the preparation of this budget? There is nothing in here than someone under 30 can get excited about. We are the future and council services and infrastructure should be for us too. What is in this budget for us??

Our Adelaide – Submission 182

21/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 183

21/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 184

22/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Well - the \$ have to come from somewhere and we all need to contribute in order to reap the benefits so I think this is a fair increase.

Q5. Do you have any feedback on the changes to Fees and Charges?

No problem with proposed changes.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 185

22/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I am a cyclist and need safe cycle routes through the city. This is taking too long.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Safe Cycling routes must be prioritised

Q3. Do you support the proposed Capital Projects for 2026/27?

Q4. Do you have any feedback on Council’s rating approach?

No

Q5. Do you have any feedback on the changes to Fees and Charges?

No

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Prioritize cycle safety. Give cyclists safe transport routes that do not conflict with busses, trucks and cars.

Our Adelaide – Submission 186

22/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

I would expect the commercial properties to have a higher rate rise than residential due to the usage and impact they have

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 187

22/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Not enough detail

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Fewer high risers

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Keep the state government off our parklands and fix the homelessness. Stop the "camping" in the parkland...it's not just the homeless.

22/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Homeless are of particular need in the area. Loitering and garbage on streets an issue. I feel practical solutions are needed for these things.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Generally one off activities sounds like a worry. Major issues!

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Road works continuing all the time in the area where I live. Parking an issue and people violating driving rules

Q4. Do you have any feedback on Council's rating approach?

No comment

Q5. Do you have any feedback on the changes to Fees and Charges?

No comment

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Taking away council's support with Aged Care and introducing council residents to Aged Care without previous council support has been horrific. Finding providers for aged care services has been impossible without council support.

22/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Get better trams, better bus stops and better train stations

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Make the parklands better and more walkable

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 190

Joe

22/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Delivery realism and resourcing:

Ambitious capital programs are positive, but successful delivery depends on having adequate internal project delivery, engagement, design and operational capacity. It would be helpful to ensure resourcing aligns with the scale of proposed works to avoid delays, reactive stakeholder management, or community frustration.

Business impact management during construction:

Revitalisation and infrastructure works can bring long-term benefits, but short-term impacts on traders and local businesses can be significant. Stronger acknowledgement of how Council will proactively support businesses through construction disruption would be valuable.

Community engagement clarity:

Where major projects are proposed, early and proportionate engagement remains important. Clear communication about what the community can influence, and when, helps manage expectations and build trust.

Balancing activation with core infrastructure:

While events and activation are important, there will likely be community interest in ensuring core infrastructure maintenance, accessibility, safety and asset renewal remain a strong priority alongside place activation initiatives.

Value for rate increases:

With a 5.6% rate increase proposed, the community will want confidence that investment is focused on visible, practical improvements and efficient delivery.

Our Adelaide – Submission 191

Tina Law

22/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Why has Hindley street been put to the bottom of the list. Upgrades were supposed to have commenced last year

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 192

Brad Coulter

22/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Reduction of funding and deprioritization of bicycle infrastructure risks lives in a world where ebikes rapidly proliferate. Doctors in SA are currently calling for a ban on ebikes for under 16s, this ban and concern could have been avoided had proper bicycle infrastructure been implemented prior. Paint is not infrastructure.

James E

23/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Where did the money for cycling go?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Where did the money for cycling go?

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Where did the money for cycling go?

23/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Transport is becoming a huge issue in the city of Adelaide and there isn't enough funding for this.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Not enough funding in this space at all. We need to completely overhaul the transport system as it is so incredibly frustrating and congested. It really limits Adelaide movement and puts many locals off. We need separated bike lanes and better PT system.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Too much going into this and not enough for Strategic projects section.

Q4. Do you have any feedback on Council's rating approach?

In support of this.

Q5. Do you have any feedback on the changes to Fees and Charges?

Sounds good

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

We really need to sort out public transport and active transport options particularly with the Middle East wars. We need more money for these things as it is my single biggest bug bear about the city. In terms of active transport - this needs to be segregated off road bike lanes. Too often these have been planned then cancelled. Just make it happen. We need to move away from cars and Adelaide is the perfect city in all of Australia for that because it is flat, geographically not too far and we have wide roads.

I would like to see more people engage with our parks as well, can we partner with Indigenous folk to steward these lands well?

Good to see incentives to get people dining outside - this is perfect for summer nights. Also would be nice to see regularly street closures all through summer (like Rundle street closure during fringe on weekends) - could this be extended to all summer or something?

23/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

They all sound good and I love that biodiversity and parklands and wellbeing are included as I see them as one and the same.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Skim look but looks sensible.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

General look. Want to add I love the art on hurt street. Makes me want to go back and aiend time there. Close to Victoria park wetlands etc too.

Q4. Do you have any feedback on Council's rating approach?

Nit applicable to me as I am in city of mitcham.

Q5. Do you have any feedback on the changes to Fees and Charges?

No

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Please do whatever you can to protect the park lands, especially native vegetation, biodiversity and planted mature and historic trees. And make the parklands better protected by state heritage listing. And anything to adapt and mitigate climate change.

Our Adelaide – Submission 196

23/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

I would like greater focus on the environment and what can be done to stop the government from desecrating the parklands. The current government’s behaviour sets a dangerous precedent for future governments to continue the path of usurping powers.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

More focus on the environment.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Parklands are the most important as once damaged, will take many decades to correct.

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Need to focus on the environment and the current government’s anti-environmental behaviours.

Our Adelaide – Submission 197

23/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Stop the chop

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 198

Di Schultz

23/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Any buildings on Parklands MUST NOT BE ALLOWED, in future the city residents will be horrified at what is being allowed to happen in this once beautiful city

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

If you provide city living for all incomes, you MUST provide, SCHOOLS, medical care, etc.

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

What do you mean by upgrades to parklands? Leave the parklands alone, look at Colonel Light's plan for parklands, stop destroying them!

Q4. Do you have any feedback on Council's rating approach?

No-one can afford this increase, \$2.44 per week is food on the table for kids. No, no and no!

Q5. Do you have any feedback on the changes to Fees and Charges?

No to all charges, small business is barely surviving, more will close joining the huge % of those already having gone.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Do not make residents or business pay any more. Walk around the city, check out how many vacant shops, some of the malls are creepy. Leave the parklands alone, do your history on how Adelaide was meant to be. Come to my house, I will show you a painting of the river Torrens and surrounds around 1920, you will be shocked at the destruction that has been approved. Stop it!

Laurence Autret

23/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

All of this goals will make Adelaide a better place to live. No more business building (than will be empty for years) but provide sustainable and affordable apartments for the younger generation, to increase the density of the CBD and promote social di

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Homelessness crisis, as noticed every day in the parkland, is an emergency.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Priority : safe bike 🚲 lanes !! To save cyclists' lives. Adelaide should be a « 20 minutes » city with public transport and bike lanes

Q4. Do you have any feedback on Council's rating approach?

Understandable in the current economic context

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Adelaide was in the running to host the Coop; now is the time to rethink our relationship with cars and promote sustainable transport to improve quality of life.

Our Adelaide – Submission 200

23/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 201

Rory Noke

23/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Round it up to \$3 per week and do even more good stuff

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Open the central market on Sunday’s. Keep supermarkets open until 10pm, 7 days a week (interstate travelers laugh at us for being so backwards and old fashioned in this regard).

Our Adelaide – Submission 202

23/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

There are a few additional ones I think that are so important, and the main one is safety in our city. Being able to walk safely.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 203

Valerie Vitobello
23/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

The high focus on Community inclusion and growth and development of areas where draw people into community.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Upgrading and extending an asset will lead to growth with roots connected to that community resulting gives recognition of those and what had gone before.

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 204

Maxine Daly

24/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Just dont change adelaide too much. Voted most liveable city 2021 in australia and 3rd globally. Dont want that to change Keep our parklands and no more concrete jungles like bowden, westlakes etc.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Q3. Do you support the proposed Capital Projects for 2026/27?

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 205

24/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council’s rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 206

24/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 207

Greg Martin

24/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

The future of the Adelaide Park Lands never has been under such pressure for development. It is critical that the City of Adelaide protect the integrity of our public space.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

The homeless and bicycle users are the big losers, as usual. What happened to all the funding for improve cycle facilities?

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Increasing canopy cover for all our streets must be a priority with the increasing threat of the Climate Crisis.

Q4. Do you have any feedback on Council's rating approach?

I don't have a problem with moderate increases in Council rates and taxes.

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I am very disappointed with the lack of planning and funding for cycling and pedestrian amenities. We continue to see the emphasis on motorists and ignoring the needs of pedestrians and other road users. I suspect this will always be the case while CofA continues to derive revenue from its parking stations and on-street parking.

Our Adelaide – Submission 208

Kathy Fiegehen

24/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Id really like to see improvements to building a more vibrant city - where people want to come and dine out. There is so much that could be done down the river torrens bank, that would also then make it a safer part of the city for all, including families walking or joggers running. Adelaide city does not have much to offer.

Our Adelaide – Submission 209

Sue Ferrari

24/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

There no mention of flora and fauna specifically

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Environment needs high priority

Q5. Do you have any feedback on the changes to Fees and Charges?

Outdoor dining must not impact existing trees and birds

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

There was no category for people who VOLUNTEER in the city. I used the work category but I volunteer and I know a LOT of volunteers Be nice to be acknowledged.

Our Adelaide – Submission 210

24/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

One of the major problems with Adelaide is that it doesn't feel safe at night. Especially on weekends. Too many weirdos and too many drunk people. My wife and I live in Somerton Park and we have stopped going for dinners at night in the city

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 211

25/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Our city is fine as it and that is what makes Adelaide special. If I wanted to live in a city that is fast and full of high rise buildings, I'd move to Melbourne. Adelaide is a unique city and should stay that way.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Transport and environment yes, no more housing, Adelaide is full.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Roads are long overdue, leave the parklands alone

Q4. Do you have any feedback on Council's rating approach?

Stop spending and there is no need to raise rates

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I think that the Govt will do what it wants to do anyway

Our Adelaide – Submission 212

Mark Cramond

25/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Active lifestyles, Environmental biodiversity and safer road user behaviour will require increased funding to provide better active transport facilities/infrastructure, and greater funding for environmental initiatives to counter the destruction of nature

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

a lot of cycling infrastructure projects have disappeared from the budget. Peacock Rd, Belair-City bikeway,, Parklands trail- Donald Bradman drive,

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

Rate increases should not exceed CPI/LGPI/WPI

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Active transport must be better funded to promote greener, more healthy transport options.
Environmental & biodiversity projects must be better funded to counteract the destruction we are witnessing in the parklands.

Our Adelaide – Submission 213

Gregory Bell

25/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Seems a broad list that covers social practical and business

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Respectfully, we have so many homeless people in the city. Please devise a plan to move them to a nice suburb somewhere. Me and my partner have both been assaulted and we are often woken by loud voices at night

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Please dont raise rates

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 214

T Pitt

25/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Not just "partner" to achieve road safety. We need road safety leadership too. These are council roads.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Road safety doesn't appear to be a priority. How can we achieve safer roads without proper investment?

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

I do not support main streets that use ratepayer money to benefit people that drive to/through the city and pay no rates. I pay rates to improve quality of life for my family and children. Why aren't my rates making the city safer for them?

Q4. Do you have any feedback on Council's rating approach?

Fine with me. Everything is going up

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

At risk of quoting The Simpsons, "won't somebody think of the children??"

We are not the only family paying rates in the city and there are many schools inviting nearby visitors.

What do children need? Safe crossings, lighting, roads, places to ride their bikes and scooters.

Please think of them in your decisions.

Our Adelaide – Submission 215

Michael Dodd

26/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Support for active transport is missing - its extremely important for people to use their legs to go places, kids are supposed to ride bikes to school from the age of 6 (or at least they do in cities that get urban planning ride)

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

The budget cuts to active transport (cycling are ridiculous) what's the point of emergency housing if people aren't safe to go places without a car or being inconvenienced by waiting for public transport? walking is too slow & inconvenient also.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Your road improvements are dangerously car brained & unnecessary motorist centric - why is there no safe passage to every school and workplace for people who live within riding distance? Congestion is ridiculous for a city this small.

Q4. Do you have any feedback on Council's rating approach?

How dare you increase rates without providing safe and convenient infrastructure for people who leave their cars at home - you're literally pouring money down the drain by not consistently investing a percentage of funds to active transport infrastructure

Q5. Do you have any feedback on the changes to Fees and Charges?

How dare you increase fees without providing safe passage for people to get to wherever they need to go within the city of adelaide without the use of a car. working and shopping in the city of adelaide is an inconvenience at the best of times.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Adelaides extreme car brained dependency - exemplified by Adelaide's staggering 80% private vehicle mode share - creates a compounding crisis where high numbers of unnecessary motorists directly erode public health, safety, and economic productivity. By prioritizing cars over people, Adelaide has engineered active movement out of daily life, driving up chronic illness while forcing transport to become South Australia's largest source of greenhouse gas emissions at roughly 39%. This vehicle saturation has shattered the "20-minute city" ideal, locking the network into severe whole-city congestion that costs millions daily and chokes freight efficiency. Crucially, the sheer volume of heavy private vehicles on fragmented, unprotected road corridors creates systemic danger for vulnerable road users, physically suppressing cycling and active transit adoption because residents quite logically judge the current infrastructure as too unsafe. You should not be halving the cycling budget, you should be quadrupling it - at very least. Sydney has gone from less than 1% of their residents riding bikes regularly to over 17% - That's a hilly, humid city. It's a disgrace that adelaide - a flat city, with wide roads and plenty of space for everyone has fallen behind Australian and Global leaders. Get with the program. Please!

Our Adelaide – Submission 216

Briony Liebich

26/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

I live close to the city and use walkways and cycling pathways for myself and family members. I strongly support all projects that prioritise active lifestyles, open spaces and safer roads. and safer

Q2. Do you support the proposed Strategic Projects for 2026/27?

It's disappointing to see many cycling projects have funding delayed.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

I am completing this survey in support of all comments made by Bike Adelaide with regards to funding being cut from the budget for cycling projects that had been committed to in the previous budget.

Q4. Do you have any feedback on Council's rating approach?

No

Q5. Do you have any feedback on the changes to Fees and Charges?

No

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I am concerned about the lack of funding for cycling projects - Peacock Rd cycle route, Belair-city bike trail, Parkland trail Sir Donald Bradman Dr. I support comments made by Bike Adelaide on their Facebook page. My son is 10 and plans to ride to high school in the city. My husband commutes to work by bike routes. I want Adelaide to be known as a cycling friendly city all the time, not just in summer for TDU.

Our Adelaide – Submission 217

26/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 218

Braden Williams

26/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Considering the State Governments hijacking of the golf course and driving range areas, are you able to get council to fund and organise a stack of possum boxes to install in trees on the council side of the North Adelaide golf course in parks / verges etc. There are plenty of large trees bordering the golf course exclusion area fences where they could retreat to.

I've also been informed council has access to the site. Just ensure the trees selected aren't still to be cut down.

Please liase with groups that have expertise in locating, heights, hole facing direction etc

It could be great PR, especially if you get press showing you with a scissor lift installing them. That should get the \$\$\$ and urgency

Same goes with bird and owl boxes etc

Our Adelaide – Submission 219

Bill Saunders

26/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – All

Q4. Do you have any feedback on Council's rating approach?

While no rate increase is welcome, I can see that due to the previous rate freeze period, the Council financial situation does require this catchup increase.

Q5. Do you have any feedback on the changes to Fees and Charges?

I like the outdoor dining incentives.

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

The Essential Service review of Council Financial Sustainability does worry me. I hope Council takes onboard all the suggested measures to try and rectify the situation.

Our Adelaide – Submission 220

Wendy Fawcus

26/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – All

Q3. Do you support the proposed Capital Projects for 2026/27?

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 221

26/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

No – None

east west bikeway

Q2. Do you support the proposed Strategic Projects for 2026/27?

No – None

east west bikeway

Q3. Do you support the proposed Capital Projects for 2026/27?

No – None

east west bikeway

Q4. Do you have any feedback on Council's rating approach?

east west bikeway

Q5. Do you have any feedback on the changes to Fees and Charges?

east west bikeway

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

did I mention east west bikeway?

Our Adelaide – Submission 222

Stephanie Johnston

26/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

I am most concerned that you have not funded the World Heritage project for Adelaide and its Rural Landscapes in the 2026-2027 budget.

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

If you are going to call the World Heritage project a strategic project then it should be funded in an ongoing fashion, from one year to the next.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

No

Q5. Do you have any feedback on the changes to Fees and Charges?

No

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Please reconsider the omission of a budget line for the World Heritage project. Either you take this project seriously and fund it properly, or be honest with your ratepayers, and let them know that you have withdrawn funding and ongoing support for it.

Our Adelaide – Submission 223

David Cox

26/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

noble priorities but is there budgeted actions and KPIs?

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

focusing on road improvements - does not appear to facilitate active transport. main street revitalisation - similarly active transport seems to have been dumped

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 224

26/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

In safe road behaviour, I would love to see lower speed limits and narrowing where possible to help facilitate a safer city for all users

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Funding should be reallocated back to support bike infrastructure. Peacock Road is of particular importance to me, as a cyclist who travels into the city daily.

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Support with the caveat that these upgrades need to include bike infrastructure, including speed limit lowering, road narrowing, or separated bike lanes.

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Very disappointing to see bike funding cut across this budget. We sorely need better bike infrastructure in the city. It's often unsafe to get from A to B in town. Adelaide is flat with a perfect climate - it would make a great cycling city - we just need it to be safe for people.

Our Adelaide – Submission 225

26/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – All

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Yes – Some

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

Our Adelaide – Submission 226

Rachael Mazurczak

26/5/2026

Q1. Do you support the key actions being prioritised for 2026/27?

Yes – Some

Q2. Do you support the proposed Strategic Projects for 2026/27?

Yes – Some

Q3. Do you support the proposed Capital Projects for 2026/27?

Q4. Do you have any feedback on Council's rating approach?

Q5. Do you have any feedback on the changes to Fees and Charges?

Q6. Please provide any further feedback on the Draft 2026/27 Business Plan and Budget

I'm writing to raise serious concerns about the reduction in pop-up bikeway trial funding in the Draft 2026/27 Budget.

In April, Councillors endorsed a \$150,000 recommendation for a pop-up bikeway trial. That figure has since been cut in half, with no explanation. You can't expect half the funding to go twice as far.

I commute daily across the city, east to west, along Pirie Street, Waymouth Street and Morphett Road. These are unprotected bike lanes and the near misses are frequent and frightening. I also used to previously ride the Frome Street bikeway and the difference in safety and confidence between that protected corridor and my current east-west route is astounding. It shouldn't be a matter of luck which direction you're travelling.

Cities like Paris, Copenhagen, and even Canberra have shown what's possible when protected cycling infrastructure is taken seriously. They didn't get there by halving budgets before trials even began. Adelaide has the density, the climate, and the community appetite to be a genuine leader in this space, but not if we keep underfunding and abandoning projects before they get off the ground.

I'm asking Council to restore the full \$150,000, commit to a real delivery timeline, and explain why the funding was reduced in the first place. Protected cycling infrastructure isn't a luxury, it's a basic safety issue.

Attachment C

Written and Verbal Submissions

Written Submission 1

Ping Liew

11/5/2026

To the City of Adelaide,

I appreciate the opportunity to provide feedback on the Draft 2026/27 Business Plan and Budget.

As a business operator and property stakeholder in the CBD, I believe the current direction does not fully reflect the challenges many city businesses are facing on the ground. While the document speaks strongly about activation, growth, and vibrancy, the reality for many operators is that trading conditions in the city remain extremely difficult outside of peak periods such as Friday and Saturday nights.

One of the major issues is the increasing cost of on-street parking. Parking in the city has become more expensive and less convenient than before, and this discourages customers from entering the CBD — especially families, suburban visitors, and casual diners. Many customers now choose suburban shopping and dining precincts because they perceive the city as too expensive, difficult, or inconvenient to access. This directly impacts hospitality, retail, and service businesses already under pressure from rising wages, utilities, insurance, and rent costs.

If the City genuinely wants to increase visitation and support economic activity, parking policy should encourage movement into the CBD, not deter it. More affordable and flexible parking initiatives, particularly during off-peak periods, would help businesses significantly.

I also believe the City's revitalisation efforts are too concentrated on already established precincts such as Hindley Street and Rundle Mall. There needs to be greater focus on emerging and secondary streets such as Wright Street, Sturt Street, Grote Street, and the southern side of the CBD generally.

There is a very visible southward movement of Chinatown and Asian dining and cultural activity. This should be embraced strategically. Supporting this natural expansion could create a more vibrant, diverse, and economically resilient southern CBD. Instead, many business owners feel investment continues to favour the same traditional entertainment zones while other areas with strong organic growth potential are overlooked.

The southern CBD has the opportunity to become:

- a stronger multicultural destination,
- a late-night dining precinct,
- a tourism drawcard,
- and a more balanced extension of city activity beyond Hindley Street.

Targeted support for these areas through:

- streetscape upgrades,
- lighting,
- public realm improvements,
- cleaner and safer pedestrian environments,
- easier parking access,
- and business incentives

would likely generate far stronger long-term economic outcomes than repeatedly focusing on the same precincts.

City safety also needs to become a significantly higher priority.

As a business owner operating hospitality venues within the CBD, SAPOL regularly attends our restaurants requesting CCTV footage relating to assaults, thefts, anti-social behaviour, and incidents occurring nearby.

This demonstrates the reality that many city businesses are already informally acting as part of the city's surveillance and incident response network.

If the City genuinely wants people to feel safe returning to the CBD — especially families, tourists, students, and suburban visitors — there needs to be substantially greater investment into public CCTV infrastructure throughout the city square.

Council should strongly consider:

- installing CCTV coverage on significantly more street corners,
- increasing monitoring across laneways and secondary streets,
- improving lighting and visibility,
- and integrating smarter safety systems in entertainment and dining precincts.

Public safety is one of the biggest factors influencing whether people choose to visit, dine, shop, or stay in the city at night.

Importantly, these are public spaces. The expectation of privacy in public streets is already limited, and properly managed CCTV systems focused on public safety should not be viewed as an unreasonable privacy concern when balanced against community safety outcomes.

A safer city benefits:

- businesses,
- residents,
- tourists,
- students,
- workers,
- and emergency services alike.

Another major issue impacting CBD businesses is the broader economic environment. With the Reserve Bank of Australia continually increasing interest rates over recent years, borrowing costs for property owners have risen significantly. As a result, many landlords are seeking substantial rent increases simply to keep up with higher mortgage repayments and financing costs.

The problem is that business turnover in the city has not increased at the same pace.

Many businesses are now being squeezed from every direction:

- higher wages,
- higher utilities,
- higher insurance,
- higher supply costs,
- increased council costs,
- and rising rents driven by interest rate pressures.

At the same time, customer traffic and discretionary spending remain inconsistent outside peak periods and major events. This creates an unsustainable environment for many small and medium businesses trying to survive in the CBD.

I would strongly encourage Council to recognise that many business closures are not due to poor operators, but rather due to broader economic conditions combined with declining weekday city activity.

I would also strongly encourage Council to consider temporary council rate relief or waivers for owner-operated small businesses who own their own commercial premises. Many operators invested heavily into the city believing in Adelaide's future, yet they are carrying increasing financial burdens while trading conditions remain weak.

A 2-year partial rates waiver or incentive program for qualifying small businesses could:

- help businesses survive,
- encourage reinvestment,

- reduce vacancies,
- improve streetscape activation,
- and ultimately strengthen Council's long-term rate base.

Finally, I believe Adelaide needs to think more boldly and internationally. Many successful Asian cities — particularly in China, Singapore, Japan, and Korea — actively support business precincts through:

- aggressive activation strategies,
- affordability initiatives,
- transport convenience,
- late-night economy planning,
- flexible zoning,
- integrated cultural precincts,
- and strong government-business collaboration.

Adelaide often feels constrained by overly cautious or traditional approaches that are causing the city to move backwards rather than forwards. The city should not be afraid to trial new ideas, temporary initiatives, or more commercially minded strategies to create energy and growth.

The CBD cannot rely only on major events and weekends. It needs consistent daily vibrancy that supports residents, workers, students, tourists, and local businesses every day of the week.

I encourage Council to place greater emphasis on:

- affordability,
- accessibility,
- decentralised activation,
- support for small businesses,
- emerging precinct development,
- and practical city safety measures.

Adelaide has enormous potential, but the city needs stronger practical support for the businesses and operators who are trying to keep the CBD alive year-round.

Thank you for considering this feedback.

Warm Regards,
Ping Liew

Written Submission 2

Lorena Dubiniecka

11/5/2026

No Rates Increases!

Written Submission 3

Anonymous

15/5/2026

Hi I would like to respond to the email forwarded to me. I support tree planting but only for appropriate non invasive species. Planting is cooling and beautifies the city however when they are invasive they undermine the integrity of near by buildings and how does the council and home owners deal with that? The cost to remedy is a burden and a challenge.

I am aware there is a submission or suggestion that a tribute or commemoration in memory of the selfless work of Sister Janet Mead. The suggestion that Queen St be renamed in her honor. My view is that some form of acknowledgement occur i.e. a mural, mini garden or name appearing prominently along the street. A Janet Mead pathway including raised garden beds and a bench, little oasis in a city street perhaps acknowledging the people close to her that helped her and continue to help and the people whose lives she helped transform.

Recently I attended the Kym Purling Trio Concert

At the Town Hall. I am grateful to attend and it added to my understanding of the immense local talent that we have in Adelaide and the fact that they punch above their weight on the world stage.

What dawned on me was the fact that we expect

to have a State library, a museum, an Art Gallery

but never considered preserving and documenting the powerhouse of music history

that exists in our city and state. It astounds me that collections such as that of the late David Day can be treasured and nurtured so that the rest of us can appreciate music and the contribution of local artists to the States musical tapestry and impact on the world stage. It's as imperative to house and elevate these collections to their rightful place. They should be preserved, displayed and recognized for their irreplaceable value. There is no difference between us preserving and sharing

our botanical, literary, arts, cultural and natural history. So obvious why haven't we acted on this beforehand? Council supporting this project would go along way to acknowledging and preserving this history. What a wonderful project this would be for the State government in further

bolstering the Arts, historical and cultural district not as a token gesture but as a major draw card

as the other institutions along North Tce. There are numerous examples overseas where music museums draw significant tourism.

I support councils stance of preserving our parklands and not removing healthy significant trees.

Thank you for the opportunity to comment.

Hopefully this is an appropriate place to respond.

Written Submission 4

Andrew Malovka

18/5/2026

Dear Sir/Madam,

Thank you for the opportunity to provide feedback on the Draft 2026/27 Business Plan and Budget.

I appreciate the City of Adelaide's efforts to present the document in a clear and accessible format and to explain how proposed projects, services and priorities are intended to be funded. I also acknowledge the complexity of managing a capital city council which serves not only residents, but also workers, students, visitors and businesses who collectively place significant daily demand on city infrastructure and services.

Overall, I consider the Draft Plan to be strategically sound and generally balanced in direction. I support Council's continued emphasis on asset renewal, disability access improvements, Park Lands investment, climate resilience initiatives and measures intended to support increased residential population within the city.

My comments below are intended to be constructive and are directed primarily toward ensuring that Council maintains a disciplined and clearly prioritised approach to expenditure, with continued emphasis on the efficient delivery of high-quality core municipal services, transparent and measurable project outcomes, and demonstrable value for ratepayers.

Page 3 – "Our Adelaide": The Draft Plan refers to the need to "repair our budget" following ongoing financial pressures affecting Council's ability to renew assets and provide core community services. Given the proposed 5.6% increase in general rates revenue, I encourage Council to expand this section to provide more detailed explanation regarding operational efficiencies already achieved internally, further efficiency measures proposed, and how Council intends to contain growth in operating expenditure over the medium term. The document presently explains why additional revenue is required, but provides less detail regarding what practical cost control measures have been implemented before relying on increased rates revenue. Greater visibility around this issue would assist in building confidence amongst ratepayers that expenditure discipline remains a central consideration.

Page 5 – "Key Investments": I support the strong emphasis on asset renewal and infrastructure investment. However, I suggest Council include additional commentary explaining how project prioritisation decisions are made, particularly where activation, branding or strategic projects compete with core infrastructure renewal and maintenance priorities. From a ratepayer perspective, continued investment in roads, footpaths, lighting, cleanliness, accessibility, maintenance standards and general city presentation should remain central to Council's responsibilities. These are the services most directly experienced by residents, workers and visitors on a daily basis and are fundamental to maintaining confidence in the city as a place to live, work and invest.

Page 6 – Lord Mayor Introduction: The Lord Mayor's introduction appropriately refers to balancing "discipline and ambition". I suggest this section could be strengthened by more directly acknowledging the increasing financial pressures presently affecting residents, apartment owners and businesses within the City of Adelaide, particularly given the cumulative impact of rates, utilities, insurance and strata costs across the CBD and North Adelaide. Acknowledging these pressures more directly would assist in demonstrating that Council recognises the practical financial environment in which many ratepayers are currently operating.

Page 9 – "Strategic Drivers": This section appropriately identifies a range of economic, demographic and global pressures affecting Council operations. I note the reference to community trust and confidence in institutions and government decision-making. In that context, I encourage Council to continue improving transparency around major project expenditure, procurement processes and measurable project outcomes. There would also be value in reducing reliance on broad marketing terminology such as "activation", "vibrancy" and "innovation" unless accompanied by clearly defined and measurable outcomes capable of being readily understood by ordinary ratepayers.

Pages 15–19 – Strategic Priorities: The strategic priorities are generally appropriate. However, many of the identified measures remain aspirational in nature and difficult for ratepayers to objectively assess. References to creating a “welcoming”, “dynamic” and “inclusive” city are important objectives, however there would be value in linking these aspirations more directly to practical service delivery outcomes and measurable indicators. I also encourage Council to ensure that the pursuit of increased residential density is balanced carefully against infrastructure capacity, public open space, heritage protection and long-term liveability outcomes. Population growth should not diminish the qualities that make Adelaide an attractive and liveable capital city in the first place.

Page 18 – “Our Places”: I support the continued investment in the revitalisation of Gouger Street, Hindley Street, Hutt Street, Melbourne Street and O’Connell Street. However, I encourage Council to publish clearer evaluation criteria for these projects, including intended outcomes relating to pedestrian activity, trader confidence, accessibility improvements, public safety and economic performance within those precincts. I also encourage Council to continue close engagement with affected businesses and residents during delivery phases to minimise disruption and ensure practical outcomes aligned with the long-term needs of each precinct.

Page 19 – “Our Corporation”: I strongly support the commitment to reducing the number of matters considered in confidence. As a capital city council managing significant public assets and major strategic projects, maintaining public trust through transparent governance and accessible reporting is particularly important. I also support investment in cybersecurity and digital systems improvements, noting the increasing importance of secure and reliable digital infrastructure across government and public administration. That said, continued investment in technology should also be accompanied by clear reporting on operational benefits, service improvements and efficiencies achieved.

In my view, the Draft Plan sets a generally sound strategic direction for the city and reflects many positive long-term objectives for Adelaide.

My principal concern is ensuring that Council maintains a disciplined and clearly prioritised approach to expenditure, with continued focus on the efficient delivery of high-quality core municipal services, transparent and measurable project outcomes, and demonstrable value for ratepayers, particularly in an environment of rising costs and increasing financial pressure on residents and businesses.

While broader strategic, activation and growth objectives are important to the future of the city, these should not come at the expense of Council’s fundamental responsibilities in maintaining a clean, safe, accessible and well-managed capital city.

Thank you again for the opportunity to provide feedback on the Draft 2026/27 Business Plan and Budget.

Yours sincerely,
Andrew

Written Submission 5

Anna Moeller

Chief Executive Officer, Australian Hotels Association (SA)

aha|sa
Australian Hotels Association (SA)

21 May 2026

Michael Terizakis
Coordinator, Corporate Planning
City of Adelaide - Community Consultation
Draft 2026/27 Business Plan and Budget
GPO Box 2252
ADELAIDE SA 5001

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4th Floor, AHA (SA) House
60 Hindmarsh Square
Adelaide SA 5000

PO Box 3092
Rundle Mall SA 5000

Dear Mr Terizakis

RE: Consultation Feedback – City of Adelaide Draft 2026/27 Business Plan and Budget

The Australian Hotels Association (SA Branch) (AHA|SA) notes the current consultation on the City of Adelaide's (the Council) Draft 2026/27 Business Plan and Budget (2026/27 Draft BP&B), and the Council's request for feedback on the priorities, programs, services and projects that the Council plans to deliver, and the proposed allocation of the Council's budget.

The role of the AHA|SA is to represent and protect the commercial interests of hoteliers throughout South Australia, as such we welcome the opportunity to provide feedback on the 2026/27 Draft BP&B.

The hospitality sector is a major contributor to Adelaide's economy, vibrancy and visitor appeal. Hotels, pubs, bars and accommodation providers play a critical role in activating the city, supporting employment, driving tourism expenditure and contributing to Adelaide's reputation as a leading destination for events, culture and entertainment.

The AHA|SA supports initiatives that strengthen economic activity within the City of Adelaide and encourage increased visitation, overnight stays and consumer spending across the hospitality sector.

The AHA|SA makes the following submissions:

1. Support for Increased Investment in Adelaide Economic Development Agency (AEDA)

The AHA|SA strongly supports increased investment into the Adelaide Economic Development Agency (AEDA).

AEDA plays a vital role in promoting Adelaide as a destination, supporting major events and festivals, encouraging city activation and partnering with industry to increase visitation and economic activity.

The hospitality industry directly benefits from strong investment in destination marketing, business attraction and events. Increased visitation to the city translates into higher occupancy

rates, increased dining and beverage expenditure, greater foot traffic for venues and stronger business confidence across the sector.

Adelaide's reputation as an events and festival city is one of its key competitive advantages. Continued investment in attracting and supporting events is essential to maintaining this position, particularly in an increasingly competitive interstate environment.

The AHA|SA notes that AEDA has received a modest increase in funding within the 2026/27 Draft BP&B, however this increase appears insufficient relative to the important role AEDA plays in supporting economic growth and city activation.

The AHA|SA encourages the Council to consider:

- Increasing investment into AEDA to support destination marketing and promotional campaigns;
- Expanding support for events, festivals and activation initiatives that drive visitation and overnight stays;
- Strengthening partnerships with hospitality and tourism operators to increase consumer spending within the city;
- Supporting initiatives that encourage weekday and off-peak visitation;
- Investing in programs that improve Adelaide's competitiveness as a national and international visitor destination.

Investment in economic activation generates broader economic returns across the city and supports employment, business sustainability and long-term economic growth.

2. Importance of Hospitality to the Adelaide Economy

The hospitality industry is a significant employer and economic contributor within the City of Adelaide.

Hotels and hospitality venues provide:

- Employment opportunities across a wide range of skill levels;
- Tourism and business visitor accommodation;
- Entertainment and social infrastructure;
- Support for conferences, conventions and business events;
- Activation of streets, laneways and precincts across the city.

The continued growth and sustainability of the hospitality sector relies on a strong pipeline of events, tourism promotion and economic activity within the CBD.

Strategic investment through AEDA assists in delivering these outcomes and supports broader confidence in Adelaide as a destination to visit, invest and do business.

3. Public Safety, Amenity and the Night-Time Economy

The AHA|SA supports continued investment in initiatives that enhance public safety, amenity and the overall appeal of the city after dark.

A vibrant and safe night-time environment is critical to supporting visitation, hospitality trade and Adelaide's reputation as a welcoming destination.

The AHA|SA encourages the Council to continue investing in measures that:

- Enhance safety within entertainment and hospitality precincts;
- Improve cleanliness, lighting and overall city amenity;
- Support activation of the city during evening and late-night trading periods;
- Encourage increased visitation and economic activity after dark;
- Strengthen Adelaide's reputation as a safe, vibrant and attractive night-time destination.

Investment in public amenity and city activation supports businesses, workers, visitors and residents, while contributing to a stronger and more vibrant CBD economy.

4. Support for Inner-City Living and Residential Growth

The AHA|SA supports initiatives that promote Adelaide's CBD as an attractive and desirable place to live.

A growing residential population is essential to supporting a resilient, active and sustainable city economy. Increased inner-city living contributes to stronger patronage for hospitality venues, improved economic activity across retail and service sectors and greater activation throughout the week.

The AHA|SA encourages the Council to continue promoting the lifestyle benefits of living within the CBD, including access to hospitality, entertainment, cultural experiences, convenience and amenity.

The AHA|SA supports initiatives that:

- Promote the CBD as a desirable place to live and invest;
- Enhance residential amenity and perceptions of safety;
- Encourage population growth within the city;
- Support a more resilient and activated 24/7 city economy;
- Strengthen the long-term sustainability of businesses operating within the CBD.

A strong residential population supports increased economic resilience and contributes to a more vibrant and connected city.

5. Need for Continued City Activation and Economic Growth

The AHA|SA supports continued efforts by the City of Adelaide to increase city activation and economic growth.

The city continues to face challenges associated with changing consumer behaviour, increased operating costs and strong competition from interstate destinations.

Targeted investment in economic development, events and destination marketing is critical to:

- Encouraging greater visitation to the CBD;
- Increasing length of stay and visitor expenditure;
- Supporting local businesses and employment;
- Enhancing vibrancy and perceptions of safety and activity within the city;
- Supporting recovery and long-term growth across hospitality, tourism and retail sectors.

The AHA|SA encourages the Council to continue prioritising initiatives that create a vibrant, attractive and economically active city centre.

The AHA|SA appreciates the opportunity to provide feedback on the 2026/27 Draft BP&B.

The Association strongly supports increased investment into AEDA to enable greater promotion of Adelaide, stronger support for events and increased collaboration with hospitality and tourism operators.

Strategic investment in destination marketing and city activation delivers significant economic and social benefits for Adelaide and supports the continued growth of the hospitality sector.

The AHA|SA looks forward to continuing to work collaboratively with the Council and AEDA to strengthen Adelaide's position as a vibrant and leading destination for visitors, events and hospitality experiences.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Anna Moeller', with a stylized, cursive script.

Anna Moeller
CEO AHA|SA

Written Submission 6

Anonymous

21/5/2026

Hi

while I can not disagree with most of the planned programme for next financial year, I take issue with the concentration on main streets.

As someone who lives in a side street I can attest to the lack of maintenance in side streets. Mine, in particular, is regularly used for council-approved functions such as street parties and fringe activities but doesn't seem to receive any funding or upgrades, other than to be more and more used as a diversion for main street traffic. For example, almost all service vehicles for Crown Hotel and soon, traffic entering and exiting the proposed development at 254 North Terrace. To accommodate this, parking was removed from the street and replaced with vehicles constantly illegally parking with people visiting the hundreds of residents now residing in apartments with no loading areas.

Since waste collection was privatised, there is no longer any street collection other than to take bins to Rundle Street.

The pavements, however, are used every Tuesday for temporary storage of recyclable rubbish from Rundle Street premises.

Anything not collected is left for local premises to clean up.

Some years ago there was a plan to "green" the street but this was abandoned as it would not permit vehicles from Frome and Rundle Streets to use the street as a thoroughfare.

It seems that planning could be done with a wider lens.

Sincerely

Written Submission 7

Lia

Bio-Mechanics Cycles & Repairs

21/5/2026

Dear City of Adelaide,

I'm writing to you regarding the draft business plan, and as both a daily cyclist and a local bike shop owner. I'm deeply concerned by the number of committed cycling projects that have quietly disappeared from this year's budget, or had their cycling features stripped out entirely.

Projects like the Peacock Rd Cycle Route, Belair-City Bikeway, the Franklin Street crossing, and the Park Lands Trail crossing at Donald Bradman Dr were budgeted last financial year—in some cases with State Bicycle Fund support already secured—and none were delivered. In the meantime, street upgrades on Hutt St and O'Connell St have had cycling infrastructure removed from their designs altogether. I'd also like to flag the Biketober funding: halving the separated bikeways trial budget and rolling it into a one-off event is not the long-term implementation commitment Council indicated it was making in April, which is disappointing.

I understand budgets are tight, but bicycle infrastructure is a cost-effective transport investment, and actively contributes to the mental and physical well-being of residents. People who feel unsafe when they're on a bike are far more likely to stop riding altogether, and proper cycling infrastructure is the fastest way to make riders feel safer on the road. Cutting these kinds of projects in the middle of a cost-of-living crisis also sends the wrong signal to residents who are actively trying to reduce their transport costs. The Council often touts its concern for the environment and that it promotes active travelling; cutting and shelving these projects sends exactly the opposite message.

I'd urge Council to reinstate funding for these committed projects and ensure that future street upgrades include, rather than remove, considered and well-engineered cycling safety features.

Regards,
Lia

Written Submission 8

Daniel Grilli

Spokesperson, Unley Bicycle User Group

22/5/2026



Unley Bicycle User Group

City of Unley, South Australia

City of Adelaide Draft 2026/27 Business Plan and Budget

Please accept this submission from the committee and members of the Unley BUG. This submission is prepared by the Unley BUG Committee on behalf of our 600+ current members to ensure the interests of people who cycle, walk and use mobility aids in, to and through our City are met.

Unley BUG wish to express our concern that funding for two important, previously-announced and funded projects appears to have been excluded from the City of Adelaide's Draft 2026/27 Business Plan and Budget: the **Peacock Rd separated cycle lanes** and the **BPAC for the Park Lands Trail at Glen Osmond Rd**.

Both of the abovementioned projects are intended to improve connection, safety and amenity between the City of Unley's two busiest bikeways (the Mike Turtur Bikeway and the Rugby-Porter bikeway) and the City of Adelaide. With over 1,000+ cyclists using each of these routes each day, they are important connections allowing people in Unley to access the City of Adelaide for work, study, shopping, dining and pleasure.

Unley BUG was excited to learn of the close to \$2 million dollars in state and federal grant funding that these two projects received in 2025 and were eagerly anticipating the imminent delivery of these projects. The Peacock Rd project in particular would synergise well with the current improvements to the end of King William Rd immediately to the south that are currently under construction, which combined with the overpass upgrades being undertaken further along the Mike Turtur Bikeway by the state government, we anticipate will lead to an increase in people on bikes cycling along this route into the city.

We urge the City of Adelaide to re-instate funding for the delivery of these projects in the 2026/27 Business Plan and Budget and look forward to their realisation improving the safety, usability and amenity for these important connections between the City of Unley and the City of Adelaide.

Regards,

Daniel Grilli

Spokesperson

Unley Bicycle User Group

ubug.secretary@gmail.com.au

David Elliott
Chair, Bike Adelaide



Advocating for bike friendly communities

The Exchange, Exchange Pl
Adelaide SA 5000
bikeadelaide.org.au

Michael Terizakis
Coordinator, Corporate Planning
City of Adelaide

22 May 2026

StrategicPlan@cityofadelaide.com.au

City of Adelaide Draft Business Plan & Budget 2026-27

Bike Adelaide is the leading voice engaging with local governments on cycling for transport issues across Greater Adelaide on an ongoing basis. Please accept this feedback on the Draft Budget for 2026-27, noting that our primary interest is in the capital works program.

We note Council's ongoing Strategic Plan priority to triple cycling journeys in the City, and observe a general lack of program implementation to that effect. This has been reflected in many consecutive budgets which include cycling projects which are later significantly delayed, retimed and have funding altered or cut. As demonstrated by Super Tuesday count data, cycling journeys in the City of Adelaide has stagnated over the last few years, and statistically declined this year, given an ongoing lack of consistent investment, few improvements during renewal works, and several ongoing path closures on multiple cycling corridors into the City of Adelaide both by City of Adelaide, and other bodies. Council has maintained a consistently negative course that is failing the overall Strategic Plan aim to triple journeys, and concurrently failing to address the ongoing road safety issues faced by people using bicycles in the City of Adelaide. This budget is yet to demonstrate it will meaningfully alter that trajectory.

From the outset, Bike Adelaide states it is generally supportive of the overall Budget, but is dissatisfied by the proposed capital works budget. We express our disappointment that several projects which were fully funded in the BP&B 25/26 have not only not been delivered or commenced during this financial year, but that many of the same projects have had funding cut in the 25/26 Q3 Budget Review, and funding has not been carried over into this Draft BP&B *despite* Administration advice that these projects are being retimed. Even where our support for budget lines are expressed, it is accompanied by our scepticism of Council's institutional ability to deliver cycling infrastructure projects in the given financial year.

In this Draft BP&B we note the absence of funding (and absence of funds carried forward) for the following projects previously funded in FY25/26:

- PAC at Glen Osmond Rd - Belair Bikeway
- PAC at Sir Donald Bradman Dr - Park Lands Trail
- Separated Bikeway - Peacock Rd

We oppose the exclusion of these projects from the Draft BP&B and urge the reinstatement of the funding set aside in FY25/26 for their delivery, notwithstanding the partial funding for these projects have retained following cuts stipulated in Council's FY25/26 Q3 Budget Review.

Main Streets Revitalisation Program

We express our opposition to the level of funding of the Main Streets Program relating to Hutt St and O'Connell St. In both of these cases cycling safety and amenity has been compromised in the adopted designs, which is contrary to projects' goals of improving street safety and amenity for *all* road users, and noting that this compromise of cyclist safety has occurred despite very healthy community support for cycling infrastructure improvements in both cases. Therefore, the funding for these projects does not reflect the demonstrated needs of many people from across the community and we do not support such expense for road projects that do not improve road safety or access for vulnerable road users.

We express our dissatisfaction at the use of Commonwealth Government urban renewal funding support to conduct what will only amount to asset renewals on Hutt St, contrary to the outcomes of public consultation and to the original concept design for which the funds were approved. The funding for these two particular projects represents the

Council and Administration's deliberate indifference to ongoing road safety issues at these sites which will remain unaddressed.

Pop-up Separated Bikeway Trial Program

We note with further disappointment that the Pop-up Separated Bikeway Trial Program supported by Council in April 2026 at a recommended budget of \$150,000 has been halved in the Draft BP&B. We *support* the inclusion of the Program but we oppose the halving of the original funding. Bike Adelaide expresses the desire that the program funding of \$150,000 be included as originally supported by Council.

Free City Connector

Bike Adelaide does not support the proposed cut to funding the Free City Connector Bus. This is contradiction to the objectives of increasing public transport patronage stated in the Integrated Transport Strategy.

Biketober

Bike Adelaide would be more enthusiastically in support of this initiative if any information about it were made available. Given Council had in FY25/26 defunded Ride2Work Day activities in October encouraging cycling journeys 'because no one asked to keep it', we are pleased to see that a similar initiative would be reintroduced.

Integrated Transport Strategy Implementation

Bike Adelaide supports the ITS Implementation, notwithstanding a lack of information about what exactly will be implemented, noting that other strategic projects aligned the ITS for active transport funded in FY25/26 have not been delivered or funded again in this Draft BP&B. We further note that much of the ITS broadly focuses on maintaining and not in any way inconveniencing car access in the city, with very few strategies related to active transport compared to the breadth of initiatives raised in public consultation. We support the implementation of the ITS notwithstanding the narrowed scope of active transport actions within it.

East-West Bikeway

We note that this item is absent from the Draft BP&B yet some funding for design work is allocated in the FY25/26 Q3 Budget Review, which Bike Adelaide supports. Despite this project being a strategic project in the ITS, we wish to make known our concern that this was not already an initiative funded in FY25/26 or FY26/27 as part of the ITS Implementation given its long history and ongoing community demand for it.

Overall, where active transport projects are present in this budget we are supportive of their inclusion. Regardless of that support for the purposes of consultation, we again reiterate our scepticism that many of these projects will be delivered in the stated financial year noting projects from the previous year are already retimed, and an established pattern in delaying, retiming and redirecting funds from these types of projects.

We trust that you will give this feedback due consideration.

Regards,

David Elliott, Chair of the Committee

Wayne Chao
President, Chinatown Adelaide of South Australia Inc.



Chinatown Adelaide of South Australia Inc.

Feedback Submission

Draft 2026/27 Business Plan and Budget

Submitted by Chinatown Adelaide of South Australia Inc. (CASA)

Date: 25 May 2026

To: The Lord Mayor, Elected Members and Administration Team, City of Adelaide

Re: Support for Increased Multi-Year Funding for the Lunar New Year Street Party

Dear Lord Mayor and Elected Members and Administration Team,

On behalf of Chinatown Adelaide of South Australia Inc. (CASA), we thank the City of Adelaide for the opportunity to provide feedback on the Draft 2026/27 Business Plan and Budget.

CASA acknowledges and appreciates the City of Adelaide's ongoing support for multiculturalism, community connection, arts and cultural experiences, city activation and precinct revitalisation as outlined throughout the draft budget document. In particular, we strongly support Council's stated priorities to:

- promote multicultural events and activities in the city
- elevate Adelaide's reputation through exceptional arts and cultural experiences
- create a vibrant, connected and inclusive community
- increase visitation and economic activity across the city
- revitalise main streets and precincts
- strengthen partnerships with community organisations and not-for-profit groups.

The annual Lunar New Year Street Party delivered by CASA directly aligns with these strategic priorities and has become one of Adelaide's most significant multicultural community festivals.

Importance of the Lunar New Year Street Party

The Lunar New Year Street Party is a major cultural celebration held within the Chinatown precinct that attracts tens of thousands of visitors annually from across South Australia, interstate and overseas.

The event delivers substantial benefits to the City of Adelaide through:

- increasing economic activity and visitor spending in the CBD
- driving customer foot traffic to Chinatown businesses and surrounding precincts
- supporting hospitality, retail and tourism sectors
- enhancing Adelaide's reputation as a multicultural and inclusive capital city
- creating a vibrant and welcoming city experience for residents and visitors
- strengthening social cohesion and intercultural understanding
- activating public spaces and revitalising the Chinatown precinct
- contributing to Adelaide's broader events calendar and visitor economy.



Chinatown Adelaide of South Australia Inc.

The festival has become an iconic celebration that showcases Adelaide's multicultural identity and demonstrates the City's commitment to diversity, inclusion and community participation.

Funding Request

CASA currently receives approximately \$25,000 per annum in support from the City of Adelaide through a single-year funding arrangement. Given the scale, importance and continued growth of the event, CASA respectfully requests that Council consider:

A four-year funding commitment of:

\$50,000 per annum from 2027 to 2030

Total funding request:

\$200,000 over four years

This proposed arrangement would align with the current multi-year funding commitment provided to CASA by the South Australian Labor Government for the same period.

A multi-year partnership would provide greater certainty for long-term planning, event development, supplier engagement, sponsorship attraction and strategic growth of the festival.

Rising Costs and Event Sustainability

Like many major community events across Australia, the Lunar New Year Street Party continues to face significant increases in operational costs, including:

- traffic management
- security and public safety
- staging and production
- insurance
- waste management and cleaning
- contractor and supplier expenses
- event infrastructure and compliance requirements.

Without increased support, it will become increasingly difficult for community organisations such as CASA to maintain the scale, quality and safety standards expected of a major CBD event.

The requested increase in funding would assist CASA to:

- maintain the long-term sustainability of the festival
- improve event infrastructure and visitor experience
- expand cultural programming and performances
- strengthen safety and accessibility measures
- enhance marketing and promotion
- increase interstate and international visitor appeal
- deliver stronger economic and tourism outcomes for the City of Adelaide.

Alignment with City of Adelaide Strategic Priorities

The Lunar New Year Street Party strongly supports several objectives identified within the Draft 2026/27 Business Plan and Budget, including:

Chinatown Adelaide of South Australia Inc.

Our Community – Vibrant, connected and inclusive

Council has identified priorities to:

- “Promote multicultural events and activities in our city”
- “Elevate the City’s reputation for exceptional and unique arts and cultural experiences”
- “Enable community-led services which increase wellbeing, social connections and participation”.

Our Economy – Growing, innovative and responsive

Council seeks to:

- increase visitation
- increase spending across the city
- support economic growth and activation.

Our Places – Interesting, purposeful and safe

Council has committed to:

- creating welcoming and dynamic places full of rich and diverse experiences
- revitalising key city precincts including Gouger Street and Chinatown.

The Lunar New Year Street Party actively delivers against all of these objectives.

Conclusion

CASA values its longstanding partnership with the City of Adelaide and remains committed to delivering a high-quality, inclusive and economically beneficial festival for the broader community. We respectfully request that Council consider increasing its support to a four-year funding commitment of \$50,000 per annum from 2027–2030 to ensure the continued growth and sustainability of this important cultural event.

We believe this investment will continue to generate strong economic, social and cultural returns for the City of Adelaide while reinforcing Adelaide’s identity as one of Australia’s leading multicultural cities.

We thank Council for considering this submission and welcome the opportunity to discuss the proposal further.

Yours sincerely,



Wayne Chao
President
Chinatown Adelaide of South Australia Inc.

Nick Scarvelis

Resident and Presiding Officer, Magarey Community Corporation

25/5/2026

City of Adelaide Council Meeting 26 May 2026. – Draft Budget

Services

I want to make the case for improving services to people who live in apartment buildings.

My perspective comes from direct experience as an owner/ occupier in a Garden East Apartment for the past 9 nine years, 7 of which I have been the Presiding Officer for the Magarey Community Corporation.

Secondly, I am responding to your aspiration to grow the residential base in our city which will be primarily achieved by encouraging people to buy to live in multi storey apartment dwellings.

In relation to standard council services, I acknowledge that some like waste management collection services, have been adapted to meet the needs of people living in apartment blocks. I predict however, that the challenges will grow exponentially with the predicted growth in the numbers of apartment buildings.

When it comes to street cleaning and general maintenance of community amenity, I am concerned that a reduced workforce and front-line service capacity, impacts disproportionately on residential areas. For example, in the Garden East Precinct which has become a target area for visitor and event activation, the laneways and connector streets like Liberman Close and Charlick Circuit rarely get to feel the spinning brushes of those beautiful street cleaners. Such wonderful machines are kept for the more important task of keeping the commercial sector leaf and litter free.

In relation to grant programs and incentive schemes I think we need to totally overhaul the way such programs and schemes are designed and delivered to meet the needs of the many residents who will be living in apartments in the not-so-distant future.

Let me give just 2 examples. I recently surveyed owners in my building and was able to confirm that 7 of the 29 have installed one or more double glaze windows. However, I also learnt that all had used a Magnetite solution because it was the only one actually available from the list of suppliers provided by the Council. The solution is not one I would use because it limits cleaning options and other window treatments that can be used. I commend the program, but it needs to be redesigned to have the capacity to assist with future retrofitting projects in apartments.

My experience with aspiring to include renewable energy infrastructure into our building has similarly been thwarted over the last 6 years by our inability to meet program guidelines to make good on subsidies and technologies. A 29-storey building currently under construction to the west of our building has put an end to any aspiration regarding

the viability of solar panels on our building. I am still keen to explore battery storage technologies in our precinct, but I am not holding my breath.

Governance

I want to raise awareness of the governance limitations and financial and legal risks facing apartment owners, and in particular owner /occupiers, if strata management systems and related regulatory support structures and services, are not improved to better meet the needs of a rapidly growing apartment owner i.e. (body corporate) population.

Committees need access to training and skills development in relation to liability and risk management, community development, legal and financial literacy, procurement and contract management practices.

We need to review the current legal frameworks which are used to create and guide the practices of Strata and Community Corporations and make changes as required to ensure they are fit for purpose going forward.

I am concerned that a younger demographic will increasingly find the current frameworks inadequate and this will discourage the take up of apartment ownership and living. I am also concerned that we will see more disputes between body corporates and developers and other third parties.

Central to any governance review should be an examination of the structure, capacity, and regulatory context of an expanding strata management services industry in South Australia.

Community Connection - Consultation

I encourage you, the elected members and senior officers, to get out into the apartment community and consult directly with corporation management committees and body corporates to see what is going on and what we might be facing in the future. Assess for yourselves the capacity of committees and the relationships between body corporates and strata management services.

I would like to see a greater emphasis on apartment dwellers through Council's strengthening community connection and strategic commitments programs.

Nick Scarvelis

Resident and Presiding Officer, Magarey Community Corporation (20133)

City of Adelaide Draft Budget – Apartment Residents

1. Design and deliver services to improve liveability standards for people who live in apartments.

<p>Standard Services</p> <ul style="list-style-type: none"> - Maintaining assets - Capital upgrades 	<p>Other services</p> <ul style="list-style-type: none"> - Grants - Incentives - Special initiatives - Strategic commitments
<ul style="list-style-type: none"> - Waste collection - Street cleaning - Greening - Access to parks - Community centres 	<p>Sustainability</p> <ul style="list-style-type: none"> - Retrofitting double glaze - Renewables for apartment buildings

2. Ensure the governance framework for apartment living is working in the best interests of owners and tenants.

<p>State Acts</p> <p>Owner occupiers</p> <p>Investors – tenants</p> <p>Short stay - holiday</p>	<p>Create and guide corporations</p> <p>Owners – body corporate</p> <p>Management Committee</p>
<p>Regulatory</p> <p>Private Sector</p> <p>Cleaning and Caretaking</p>	<p>CBS, LG, SAPOL etc</p> <p>Strata Management Companies</p> <ul style="list-style-type: none"> - Provide advice through Strata Corporation Manager <p>Growth required. Capacity development.</p>

- **Performance**
- **Fairness**
- **Liability**
- **Quality advice**
- **Training and development opportunities**
- **Data management and communication**
- **Modernisation**

3. Apartment residents are fully engaged in Council's planning processes.

Elected members and senior officers consult with:-	Management Committees Body Corporates Strata managers
Strategic initiatives	Data Management Community facilities

Written Submission 12

Andrew Jonats

General Manager, Adelaide Arcade

26/5/2026

I make the following submission on behalf of Adelaide Arcade as its authorised representative.

Adelaide Arcade is home to approximately seventy City of Adelaide (“Adelaide”) businesses. Each year Adelaide Arcade pays the City of Adelaide almost \$500,000 council rates including the Rundle Mall Levy therefore is a significant contributor to the City of Adelaide community and economy.

1. Adelaide Arcade is a significant contributor to the City of Adelaide. The Rundle Mall levy is an additional contribution. Adelaide Arcade demands the Council’s 2026/27 Business Plan & Budget recognises the significant contribution Rundle Mall businesses make to the City of Adelaide and invests in Rundle Mall in addition to the Rundle Mall Levy.
2. Current global economic circumstances necessitate increased investment into economic development to continue to stimulate the City of Adelaide economy.
3. Rundle Mall is the City of Adelaide’s most powerful magnet, attracting over 52 million visits a year and with the emergence of suburban competitors and behavioural shifts to online shopping, its positioning and ability to continue to generate visitation for the City of Adelaide and its businesses must be reinforced.
4. We see the power of experiential events, festivals, and activations, which position Rundle Mall, and by virtue the City of Adelaide, as an appealing destination. Our businesses are reliant on the activity that these events generate for their livelihoods.
5. Rundle Malls creation in 1976 changed the way South Australians interact with the City of Adelaide for the better. The proposed 50th Anniversary events in September not only recognise that but also remind people why they fell in love with Rundle Mall to begin with. Adelaide Arcade strongly supports the City of Adelaide’s investment into 50th anniversary celebrations as it reinforces the City of Adelaide’s brand reputation which has never been more important. Like other events, the 50th Anniversary will have a tremendous positive impact on visitation and expenditure within the City of Adelaide.
6. In addition, there are several challenges facing Rundle Mall most notably around the negative perception of one’s safety and security. The feedback from our businesses is that safety remains one of their biggest concerns and is one of the biggest detractors for customers coming into Rundle Mall. The Council must take a holistic view of the perceived safety problem and prioritise investment accordingly.

Regards

Andrew Jonats
General Manager
Adelaide Arcade

Bruce Djite

SA Executive Director, Property Council of Australia



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W propertycouncil.com.au
T [@propertycouncil](https://twitter.com/propertycouncil)

26 May 2026

ATT: Michael Terizakis
Coordinator, Corporate Planning
Draft 2025/26 Business Plan and Budget
GPO Box 2252
Adelaide, SA 5001
BusinessPlan@cityofadelaide.com.au

Draft 2026/27 Business Plan and Budget

Dear Lord Mayor, Councillors, and the Chief Executive Officer,

The Property Council welcomes the opportunity to provide feedback on the City of Adelaide's Draft 2026/27 Business Plan and Budget on behalf of its South Australian members.

The Property Council of Australia is the leading advocate for Australia's property industry. Our members are investors, owners, developers, builders and managers of real estate across all major asset classes including commercial, office, residential, industrial, retirement living, hotels and purpose-built student accommodation.

The city of Adelaide sits at the economic heart of South Australia, and its long-term success depends on its ability to attract and retain investment, residents, businesses and talent. The Property Council supports the City of Adelaide's (Council's) ambition for a growing and globally competitive capital city. However, there is an increasing disconnect between the Council's stated economic aspirations and the financial burden being placed on the very sectors expected to deliver that growth.

Financial Sustainability and CBD Competitiveness

The Property Council recognises the financial pressures facing the Council, including the long-term infrastructure renewal challenges identified through the previous year's ESCOSA review process such as the ongoing challenges at Torrens Weir and the Adelaide Bridge. We support prudent investment into core infrastructure, city activation and projects that improve Adelaide's attractiveness as a place to invest, work, live and visit.

However, we are increasingly concerned that the Council's current revenue approach places a disproportionate burden on non-residential ratepayers, despite Council's own strategic objectives relying heavily on private sector investment and economic activity.

Approximately 80 per cent of the Council's rates revenue is contributed by non-residential ratepayers. The business community is not a marginal contributor to the Council's finances, it is the primary financial engine underpinning Council's revenue base. Continued over-reliance on commercial ratepayers to fund structural budget repair is neither equitable nor sustainable over the long term.

The proposed 5.6 per cent general rates revenue increase, combined with cumulative increases over recent years and the now embedded Asset Renewal Repair Fund, represents a significant additional burden on the business community during a period of elevated interest rates, inflation, rising construction costs, subdued business confidence and heightened economic uncertainty from global events.

Every increase to the cost of operating, investing and developing within the CBD negatively impacts Adelaide's competitiveness relative to interstate capital cities and suburban growth corridors. This is particularly important at a time where cities across Australia are aggressively competing for capital, talent and businesses who create local jobs.

Council's Draft Budget rightly identifies aspirations for greater investment, increased visitation, stronger commercial activity, housing growth and revitalised main streets. However, these ambitions risk being undermined if the sectors expected to deliver that growth continue to face increasing financial burdens without corresponding reform and efficiency measures.

Adelaide cannot position itself as a competitive investment destination while simultaneously increasing the cost burden on businesses, investors and property owners.

Sustainable Growth into the Future

The Property Council strongly urges the Council to embrace the most sustainable form of budget repair, being broad growth. Growing the Council's revenue base by successfully attracting more ratepayers (residents and business) would allow the Council to adopt lower rates per ratepayer, whilst simultaneously increasing revenue from the larger overall pool of ratepayers.

Long-term financial sustainability will not be achieved by continually increasing the burden on existing contributors. The Council must materially expedite and grow the city's population, increase its support for development activity and welcome, not threaten greater levels of private sector investment. A growing city is ultimately the strongest form of budget repair.

Council should prioritise policies and partnerships that expand the revenue base, including:

- Stronger partnerships with the private sector. This would involve leveraging private capital and expertise to accelerate city-shaping outcomes rather than relying solely on Council funding. This could include establishing formal public-

private delivery partnerships for precinct revitalisation projects and public realm upgrades or expanding co-investment models for city activation activities.

- Commercialisation opportunities, such as reviewing Council-owned assets and property holdings to identify opportunities for redevelopment or lease optimisation.
- Event-driven economic activity to continue leveraging Adelaide's strengths as an events destination to drive visitation, spending and economic output. This could be done through supporting business-led activation programs in precincts such as Hindley Street and Gouger Street, and develop additional major events outside peak festival periods to increase year-round visitation to the city.

Accelerating Development and Investment

The City's ability to attract investment, support housing delivery and grow its economic base depends not only on planning policy settings, but also on fostering a culture that actively welcomes development and provides confidence to proponents.

Timely, responsive and solutions-focused engagement with industry is essential to maintaining investor confidence and reducing unnecessary project risk. Delays in decision-making, prolonged uncertainty and adversarial responses to development proposals can increase costs, defer investment decisions and ultimately divert capital elsewhere.

The Property Council encourages Council to continue strengthening a development facilitation approach that supports prompt engagement with proponents, clearer pathways through Council processes and greater certainty around delivery outcomes. Council should prioritise strategically aligned, investment-ready projects, particularly those that deliver housing, employment, economic activation and contribute to broadening the city's long-term revenue base.

A competitive capital city must demonstrate that it is open to investment and willing to work constructively with proponents to deliver growth outcomes, rather than creating uncertainty that risks discouraging future development activity.

Prioritising developments ready to proceed will help activate underutilised land, strengthen investor confidence and broaden the City's long-term revenue base. This action should be taken urgently.

To strengthen collaboration between Council and industry, we recommend establishing a dedicated development coordination and prioritisation mechanism led through the Adelaide Economic Development Agency (AEDA), with appropriate resourcing and clear governance arrangements to support implementation and accountability.

Supporting Housing Delivery

The Property Council acknowledges that the Council's Adaptive Reuse City Housing Initiative (ARCHI) is a positive step toward increasing housing supply in the CBD. However, it remains a secondary measure and has not materially increased supply since its introduction. According to publicly available information, only five houses have been delivered under the scheme.

Council would be better served directing these resources toward partnerships on significant mixed-use projects. The Market Square redevelopment is a strong example of effective private sector collaboration and is expected to deliver a substantial boost to housing supply and public amenity in a well-located, desirable part of the CBD.

We encourage Council to:

- identify and unlock underutilised Council-owned assets suitable for highest and best use development, including ageing assets, surface car parks and vacant sites
- partner more proactively with the private sector to accelerate the delivery of housing in the city
- offer incentives and rate relief to encourage development and support off-the-plan sales of apartments, and further support residential growth within the Council area.

Re-Evaluating the Revenue Model

The Property Council is concerned that the City's current revenue model is becoming increasingly reliant on higher contributions from the business community while operating expenditure continues to grow.

Over the last three years, rate revenue of the Adelaide City Council has increased

2023/24: 9.8% (\$12.3m)

2024/25: 7.1% (\$9.8m)

2025/26: 6.9% (\$10.2m)

2026/27 Draft Budget: 7.1% (\$11.2m)

If the Draft 2026/27 City of Adelaide Budget is adopted this will result in a 34.6 per cent increase or \$43.5 million increase in rate revenue over the last four years.

The proposed rates increase is well above CPI and undermines Adelaide's competitiveness as an investment destination.

At the same time, the private sector is being required to absorb substantial increases in financing, labour, insurance and construction costs. Businesses rightly expect the same level of financial discipline and expenditure scrutiny from Council.

The Property Council therefore recommends Council:

- diversify revenue streams to reduce ongoing reliance on commercial ratepayers
- undertake an independent review of Council expenditure to identify efficiencies and cost savings
- curb growth in non-essential operating expenditure, particularly administrative and employee costs
- prioritise investment toward projects and infrastructure that directly support productivity, investment and economic growth
- focus on population and economic growth to broaden the revenue base.

Conclusion

The Property Council supports a bold, growing and globally competitive Adelaide and recognises the importance of long-term financial sustainability.

However, the current trajectory risks placing increasing financial pressure on the very sectors responsible for driving investment, employment, housing delivery and city activation.

Council must ensure its financial strategy aligns with its economic ambitions. Adelaide's future prosperity will be achieved through growth, investment and competitiveness, not through continued over-reliance on the business community to fund structural budget repair. We thank Council for the opportunity to provide feedback and remain committed to working collaboratively to support Adelaide's long-term growth and prosperity.



Bruce Djite
SA Executive Director
Property Council of Australia

Ian Horne
Chair, Business Events Adelaide



Level 1, 55 Currie Street
Adelaide, South Australia 5000
Phone 1300 277 774
businesseventsadelaide.com.au

26 May 2026

Community Consultation
Draft 2026/27 Business Plan & Budget
GPO Box 2252
ADELAIDE SA 5001

Dear Mr Terizakas

Business Events Adelaide appreciates the opportunity to comment on City of Adelaide's Draft 2026/27 Budget on behalf of its members.

We were pleased to secure a three-year extension of our Strategic Partnership with the Adelaide Economic Development Agency (AEDA) in May 2025. This continued commitment from the City of Adelaide, combined with increased investment from the State Government, provides the certainty of support needed for *Business Events Adelaide* to strengthen its role as a major contributor to the city's economy through the attraction of domestic and international business events.

This ambition will be further accelerated in 2026/27, with *Business Events Adelaide's* Board having recently endorsing a new three-year Strategy that includes a bold vision for expanding Adelaide's international presence. This aligns strongly with AEDA's aspiration for Adelaide to be a 'magnet city', as outlined in the Budget, and we look forward to playing a key role in helping realise that vision.

Business Events Adelaide has a proven track record of supporting city-based businesses – hotels, restaurants and retailers – working over the time horizon to fill venues in future years. In 2024/25, 149 business events were secured, which will deliver a record \$684 million in economic benefit. With just over a month to go this financial year, we are on track to again attract more than \$600 million of future business, demonstrating a strong return on AEDA's \$316,000 annual investment.

This success has been underpinned by Adelaide's strong positioning as a vibrant, welcoming city. We are becoming increasingly prominent as a safe, affordable and sustainable global destination, with world-class infrastructure and expertise across a range of high-value and knowledge-intensive industries.

We acknowledge the work that Council does as custodians of our great city and recognise the difficult decisions it must make in balancing competing budget priorities to ensure that Adelaide continues to thrive. However, sustained economic growth and strategic investment attraction are essential to ensuring Adelaide's long-term prosperity.

AEDA has been assigned significant responsibility for delivering several marketing and economic outcomes, yet the funding currently allocated does not appear to reflect the scale of that task. Without sufficient investment, there is a real risk that important initiatives designed to support business growth and capitalise on Adelaide's innovation ecosystem will not be fully realised.

It remains our view that AEDA requires greater financial support to effectively lead and deliver on the strategic priorities it has been tasked with. Failure to do so could limit opportunities for economic expansion and diminish the benefits available to city businesses and the broader community.

We strongly encourage Council to consider increasing its investment in AEDA to ensure these critical components of the Budget can be delivered effectively and that Adelaide is positioned to maximise both its economic potential and its global standing.

Our Chief Executive Officer, Damein Kitto, met with two recently elected representatives in April - Councillor Freeman and Councillor Cabada - to demonstrate how *Business Events Adelaide* directly contributes to investment attraction. Both he and I would welcome the opportunity to address Council more broadly.

To arrange this, or if you require any further information, please contact Damien directly on 0401 124 413.

Yours sincerely



Ian Horne
Chair, *Business Events Adelaide*

Elbert Brooks
The North Adelaide Society

SUBMISSION
City of Adelaide
Draft 2026-27
Business Plan
and Budget



THE NORTH ADELAIDE SOCIETY Inc.
email: northadelaidesociety@gmail.com

26 May 2026
by email only

Hon. Lord Mayor
Dr Jane Lomax-Smith AM
Adelaide City Council

per:
ealordmayor@cityofadelaide.com

Chief Executive, City of Adelaide
Attn: Michael Terizakis
Co-ordinator, Corporate Planning

per:
BusinessPlan@cityofadelaide.com.au

CONSULTATION – COMMENTS

The North Adelaide Society Inc. (TNAS) has long been a tenacious community advocate. Like many iterations of the elected City of Adelaide (Council), TNAS supports the business, life, heritage, and liveability of the diverse precincts of the City of Adelaide (CoA) and will continue to engage and work with elected members and its corporate entity in that regard.

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The above topics include numbered comments and points for consideration.

TNAS continues to appreciate opportunities to engage with elected members and staff of the CoA in relation to the many matters of community interest impacted by the Business Plan and Budget 2026-27.

Thank you for the opportunity to comment.¹

¹ Note 1: A matter not addressed by this submission is not to be taken as condoned.

Note 2: The views and information herein are expressed for the purpose of engaging in (a) public, parliamentary, legislative, governance, or public administration consultative processes and political

Consultation

1. The framework included on the CoA webpage is noted.²

Focus

2. The Business Plan and Budget (the BP&B) is concerned with the contemporary, foreseeable, and strategic needs of the diverse macro (large-scale) and micro (people and activities) matters within and affecting the CoA.
 - ✚ While its purpose and intent are important, more significant is the *effectiveness* of resource allocation (i.e., time, people, monetary, environs) within competing and shifting priorities.
 - ✚ The question of *effectiveness* of a proposed plan and budget to equitably achieve the longer term objectives of the diverse interests and communities of the CoA ought to be central to its consideration and content.

Revenue & Expenditure

3. The extent of revenue required is a function of the proposed expenditure, the level of which is a choice to be made by the CoA. The extent of rate revenue is a function of the property rate base, which ought to include the broad diversity of property interests in the CoA.
 - ✚ The demands on the CoA as a capital city council involve the whole spectrum and diversity of property interests and land uses, whether they be business, commercial, residential, cultural, entertainment, environmental, governmental, charitable, religious, or otherwise.
 - ✚ The nature and extent of government and education entities have changed considerably since they were specified as non-rateable. The business of government and education has become BIG business. They are BIG users and landowners/leaseholders within the CoA no different from other business, commercial, or land use interests. Absent voluntary contributions or grant based funding (to effect competitive neutrality), it is questionable in contemporary contexts for rateable properties to in effect cross subsidise the businesses and commercial activities of currently non-rateable land users.
 - ✚ Broad reference to commercial or business interests understates the extent of governmental, university, education, and other non-rateable business and commercial activities that consume or make use of publicly funded resources but are not rateable or are subject to a 50-100% rebate.³

discourse and communication; and (b) public discussion about matter/s of public interest, public and political representative governance, public administration, urban planning and land use, environs and environment, or civic governance, policy and implementation. The content of this submission is not intended to reflect adversely in any manner whatsoever on any person or entity concerned in any way whatsoever with the preparation, design, intent, purpose, content, or presentation of any aspect of the matter/s the subject of this submission.

Note 3: The content of this submission was prepared without the use of 'AI' generated content.

² <https://ouradelaide.sa.gov.au/draft-202627-business-plan-and-budget>

³ This is not to suggest identifying any specific entity or person, simply the nature and extent of business or commercial activities that are in practice not subject to payment of rates.

- ✚ Broad reference to residential land uses overlooks the extent to which that is disproportionately comprised of temporary or short stay residents (e.g., hospitality, students, rental), the needs of whom markedly differ from owner/occupiers.
- ✚ Equitable rate-base reform could be effected over a reasonable period, including non-contributors transitioning into becoming rate payers.
- ✚ Rateability of properties and uses should be capable of differentiation to take account of land use diversity (e.g., activity, use, extent, purpose).
- ✚ The FAQ “Your rates” provides some, but incomplete information.
 - The CoA has used the familiar “Annual Value” method, but it speaks of “average properties values”.
 - It does not indicate the extent of change in the assessed “Annual Value” as between the preceding and current financial years, 2025-26.
 - It does not include the extent of increase for the median residential and commercial property.
 - It notes that the “*rate in the dollar will be adjusted ... following finalisation of property valuations*” (presumably the Annual Values applicable to properties) but it does not indicate what that means in practice.
 - It does not inform about the current and projected extent of increase of non-rateable properties.
 - It does usefully refer to relevant pages of the draft business plan and budget.
 - It is of interest to note that the Draft 2025/26 Business Plan and Budget had also included “*a 5.6% rate revenue increase*”. The FAQ does not appear to include the resultant 2025-26 experience of ratepayers and the CoA vis a vis rate revenue.
- ✚ Capital investment ought to include a greater focus on the effectiveness of the humanistic experience of the investment outcome.
 - It ought to avoid the cost of lost opportunities for effective local contextual, creative and artistic enhancement of the public realm.
 - The cheapest, quickest, easiest is not always the best to effect a long-term humanistic experience.
 - It is both a necessary and effective capital investment to create human interest in the walkability and amenity of footpaths, contextual lighting that is fit for purpose and locality, pedestrian priority street crossings and markings commonly used in other cities, and creating interest and conducive environs within the context of the character and heritage of diverse localities.

Qualitative Measures

4. Quantitative revenue and expenditure ought not be the only measures within the BP&B. Understandably; the amount of expenditure is put as the administrative measure. That may contrast with the community perspective as viewed by the 'person at street level' (i.e., a qualitative measure).
 - ✦ The diversity of interests of people and communities that underpin the life and activities of a capital city are such that monetary measures are but one aspect and do not account for the issue of effectiveness.
 - ✦ Other inputs, outputs, and outcomes (whether economic, social, societal, cultural, environmental, behavioural or otherwise) are no less critical to the strategic and operational purpose and intent of a "business plan and budget".
 - ✦ For example, it is ineffective to permit the use of heat-sink bitumen when policy calls for a reduction or an alternative. It is ineffective for a capital infrastructure budget that states only the 'concrete' cost but does not include the 'carbon' cost nor an adequate component for cultural, creative, innovative and artistic elements. It is ineffective to omit or under-invest in humanising an investment that otherwise is merely utilitarian (e.g., concrete creeks).
 - ✦ Effectiveness of proposed and actual expenditure or allocation of resources ought to be made explicit via a vis intended outcome and its qualitative effectiveness.
 - ✦ The FAQ "Proposed strategic projects" usefully indicates the title and budgeted expenditure. It omits to references the relevant pages of the plan and budget that may provide details. It omits any reference to purpose, intended result, nor anticipated effectiveness.
 - ✦ The allocation of priority and the manner by which that is determined should be made explicit. Similarly, the manner of determining and allocating competing capital and infrastructure investment priorities ought to be explicit or cross-referenced to the applicable source material.
 - ✦ Infrastructure investment ought to include a minimum percentage (e.g., >3%) allocated to ensuring that the outcome includes cultural, creative, innovative and artistic elements of human (or ecological) interest.
 - ✦ The expected humanistic and environmental benefit (or disadvantage) of resource allocation should be made explicit.
 - ✦ The Whole of Project (WoP) Budget for "Capital Projects" is estimated to be \$171.9M without indicated expected future budget impacts or timelines. That is, the WoP is 256% of the total of the past year and current year proposed expenditure, without reference to future timing (i.e. in what subsequent years is the expenditure expected). It is not clear what that means for future decision-making. Are decision makers bound by inclusion in this proposed business plan and budget?

- ✦ While “Outputs for the year ahead” are included for subsidiaries, there is no indication of the expected result, assuming the “output” may be quantitatively or qualitatively measurable or indicated. In any event, service outputs are different from what is sought to be achieved by such “outputs”.
- ✦ Similarly in respect of the various operational aspects (and authorities) within the BP&B. Many of the “outputs” are within the scope of what may colloquially be described as ‘business as usual’. While that may be important work, that is less instructive of the outcome and effectiveness of what is expected to be achieved within the FY.

The Kadaltilla / Adelaide Park Lands Authority is to be the “*trusted voice on the Adelaide Park Lands*” and its “outputs” include laudatory elements. But the “outputs” fail to address the outcomes nor the question of effectiveness in the context of the Park Lands as parklands and vis a vis potential for World Heritage Listing. They do not allude to the diminution of the “*landscape values of the Park Lands*” wrought by the state government in the interests of fly-in-fly-out professional golfers. They do not refer to the failure to “*treat the Park Lands holistically*” as parklands rather than as a land grab for built form land use inconsistent with the Adelaide Park Lands as parklands for contemporary and future generations.

- ✦ The CoA ought to be embarrassed by unsuitable, inappropriate, or neglected structures on the Adelaide Park Lands. It ought to address that which is within its control and exemplify amelioration and minimal (or no) adverse structural, visual or environmental impact.



- ✦ The draft BP&B references that the CoA Strategic Plan includes a “*net increase in biodiversity, habitats, and ecosystems health within the City of Adelaide by 2030*” and “*Support 40% tree canopy cover by 2035*”.⁴ But there is nothing substantive about how that is to be achieved year in year out when the state government is rampantly removing trees, tree canopy, and habitats for its own purposes. A business plan and budget should do as the CoA ‘policy speaks’, to do otherwise undermines credibility and the public interest.
- ✦ To include a reference to a paltry measure to merely “*consider options to increase the 1,850 [local heritage] places*” undermines authenticity.⁵
- ✦ The “City Shaping Portfolio” has critically important and complex functions. It presently ‘speaks’ in generality about its “outputs”. It does not address the difficult issue of effectiveness in the sense of stating that by the end of FY 2026-27 that portfolio expects to look back at and be able to say it had achieved (or not) the explicit targets or matters detailed in a business plan and budget document. The same can be said about the “outputs” described

⁴ “Our Environment – Resilient, protected and sustainable”, at p. 16.

⁵ See at p. 18 of the draft.

in other of the portfolios, irrespective that each has many 'business as usual' or continuously present service delivery obligations.

- ✦ Too many of the foreshadowed "outputs" are the "doing" rather than "achieving". It is questionable whether they meet the "Our Adelaide. Bold. Aspirational. Innovative." that *headlines* the draft business plan and budget.⁶ This Council is a refreshing change from its predecessor and engages with much potential; as can also be opined about many of its administrative staff who have considerable competencies and experience. It would be regrettable if the final version does have substantive content consistent with the underpinning *headline* of this and other CoA documents.
- ✦ Improving objective post-implementation assessment would provide a knowledge and experience base and transparency for improving conducive capital investment outcomes that are both cost and public realm effective.

State

5. The State Government has sequestered large parts of the Adelaide Park Lands and assets of the CoA in which the CoA has made investments and engaged in asset improvement. That is lamentable.
 - ✦ The process, consequences and impacts deserve the courage of express attention in the BP&B.
 - ✦ A credible current BP&B ought to include information about intergovernmental impacts on previous plans, conventions and agreements as applicable, and what that may mean for the foreseeable future (i.e. 3 - 5 FYs).
 - ✦ The extent of the state's removal of trees, understorey, and ecology is capable of objective audit and documentation vis a vis impact on, or differentiation from, pre-existing plans and budgets of the CoA and its subsidiaries, and future FY impacts.

City and urban planning

6. This is a key strategic capability and function of the CoA and the Council. The **Planning and Design Code (PDC)** is the principal instrument and is of considerable community importance.
 - ✦ The PDC epitomises the uncertainties and vagaries of 'performance-based planning and assessment'. It imperils community understandings about heritage, character, neighbourhoods and localities without affording previous procedural fairness and accountability processes, nor those recommended by past "Expert Panels". It has immediate effects on the liveability of

⁶ It would be an exercise of governmental puffery if the CoA's use of those descriptors fell into the misplaced spin in the ilk of 'transformative health', 'protect the Adelaide Park Lands', and "Green Adelaide" which says "[We're developing metropolitan Adelaide's first Urban Greening Strategy to protect Adelaide's mature trees, green spaces and urban biodiversity](#)", while state government chainsaws and clears nearly 600 trees and habitat from Parks it excised from the care and custody of the CoA and legislated to itself ownership in "fee simple" with omnipotent ministerial powers.

neighbourhoods and the built form, character and heritage of residential and commercial localities. Completion of an extensive and challenging work programme will be a measure of effectiveness.

- ✚ The **code amendment process** is proffered as a key flexibility of the PDC albeit resource intensive. There is an urgency to make use of that process to conserve and engender the heritage and character of the built form and verdant open spaces and tree lined streets that make the City of Adelaide unique and attractive amongst capital cities. While challenging, the extent to which code amendments produce outcomes sought by the Council will be a measure of effectiveness.

Capital Foresight

7. The next 10-20 years will evidence a transition to various and different forms of active and motorised movement of people, goods and services that will in due course make yesterday's investments in bleak roadways largely obsolete and misspent. Such expenditure remains necessary, but to be bold, aspirational and innovative, the current and ensuing BP&Bs should exhibit a shift in scenario thinking and discourse about a capital city beyond 2036.

- ✚ The budget should include 'seed funding' to invest in positioning the CoA and its functions for a more ambulatory connected and friendly people-city.
- ✚ Investing in conserving and improving that which makes the area of the CoA a humanistic environment, people friendly and its built form imbued with character, heritage and environmental creativity is unlikely to eventuate without allocating resources to future thinking and making use of the intellectual and research capabilities of universities within the CoA and the experiences of overseas cities grappling and experimenting with the issue of future challenges.
- ✚ Future resources will need to include:
 - Assisting main street building owners to maintain the character of building frontages, to encourage frontages being listed
 - Ensuring the inclusion of cultural and creative experiences for which the CoA used to have an exceptional reputation
 - Vastly improving life and movement along footpaths
 - Elevating the humanistic and distinctive experience of life, commerce and environs within the CoA.

8. Implementation follows policy creation. Policy creation is less difficult than policy implementation. Absent the latter, there is no credibility in the former.

- ✚ To implement "Our Adelaide. Bold. Aspirational. Innovative." the BP&B should include resources to achieve:
 - transition to suburban 40kph speed limits presently applicable to other suburban roads in very many other residential areas
 - extending the use of scatter and pedestrian priority crossings

- additional greening and tree canopy
 - reinstatement of awnings and verandas for shade and protection
 - extending pedestrian priority and at grade footpaths across minor streets that are perpendicular with arterial roads
 - support equity and fairness amongst all users of the public realm
 - alternative and trial surfaces (including lighter colours) to replace heat-sink bitumen (especially footpaths, minor lanes and streets, as is happening or being trialled overseas). Why is it that 20+ years ago light asphalt was used with good effect on the ‘parade ground’ but not elsewhere – what has happened to what Adelaide was renowned for: “how can we do this better”, “we can do this more effectively”?
 - a work programme and its infrastructure works in a manner that implements its policies, or at the very least, makes an effective start.
- ✚ Fundamentally, why shouldn’t the residential localities within the CoA have the same safety and amenity of speed limits that operate in residential areas outside the CoA? Fundamentally, why is that the BP&B is not expressed to ensure that it acts in accord with what its policies promote?
 - ✚ Improving comfortable and conducive walkability, local interest footpath experience, built form interest and usage, introduction of artistic/creative/informational elements, and conducive lighting within the context of the character of the locality of the main street will be more productive to the future of the CoA than altering an existing roadway for ever-increasing one-person motorised vehicular traffic that just wants to get through to wherever it wants to go, too often irrespective of everyone else.

Glossary

9. The City of Adelaide is both an area of local government and encompasses a Capital City with a diversity of precincts, duties and obligations, both contemporary and intergenerational.
 - ✚ There ought to be clarity and consistency in the meaning of terminology used across CoA policy and operational documents.
 - ✚ The CoA BP&B ought to include a glossary of expressions (terminology) used in order to clarify what is meant.
 - ✚ The Central Business District (CBD) (p. 2) is not the whole “square mile”, which includes significant residential and diverse cultural precincts and localised main streets quite unlike those within the central retail, business and commercial precincts.⁷
 - ✚ Capital and recurrent expenditure that have accounting meanings are not necessarily understood in those terms in common parlance.

⁷ See [Our Adelaide Our Future City Plan – Adelaide 2036](#) (the City Plan – Adelaide 2036).

- ✚ It is not clear what an expression like “city operations” means; whether it means the function of “City Operations” (p. 40), the general processes and actions that occur within an urban and Park Lands environs, or the activities within the entity of the City of Adelaide.
- ✚ The oft used broad expression of “city” carries different meanings based not only context but also readership; it is vague and ambiguous.
- ✚ A glossary is not an esoteric issue. If the BP&B does not make explicit or explain what is meant by its expressions or ‘terms of art’,⁸ then it fails its most basic requirement for effective communication and understanding.
- ✚ An appropriate glossary would support communication, understanding and consistency of meaning of expressions (i.e., expression should bear meanings consistent with other CoA policy documents).
- ✚ Contemporary document creation enables more detailed listing of contents and indexing. That would facilitate communication, readability, finding relevant information, community participation and understanding, and ease of use.

Content and presentation

10. There were improvements to the form and content of the 2025-26 business plan and budget.

- ✚ Further improvement ought to include highlights from the current FY, targets for the ensuing FY, investment programme with estimated completion dates, and information of the sort included in state budgets papers to facilitate communication with the diverse communities with an interest in the CoA.

TNAS wishes to continue to work together with the elected Council and its corporate CoA to respect, protect, conserve, and extend for future generations the benefits of heritage, culture, environs and humanity of a walkable humanistic City of Adelaide within what were previously iconic, but increasingly diminished, verdant publicly accessible Park Lands. In that respect, we invite tenacity and courage from the CoA.

The North Adelaide Society Inc. (est. 1970)

per: **Elbert Brooks** BA LLB GDLP MBA (for the TNAS Committee)

The North Adelaide Society (TNAS) has a diverse membership (>200) and a long history of advocacy and support for heritage, planning, and civic responsible governance that enables substantive community participation and consultation, and issue-focussed discussion by decision-makers. Respecting heritage and cultural values, and community practical participation in discussions; and improving conservation, liveability and the diverse life of city precincts, creates a sustainable foundation and investment in the future.

⁸ E.g., The City Plan – Adelaide 2036 at least endeavours to explain and differentiate what is meant by expressions that carry different meanings in different contexts. E.g., The City Plan 2036 refers to the CBD as the “economic centre of the city” (p. 92) and defines it in the useful “Glossary” (p. 224) as: “generally the area between North Terrace and Angas Street/Gouger Street and between East and West Terraces that includes the core commercial, retail, institutional and cultural functions of the city”, which functional localities are addressed in that plan.

Stephanie Johnston

Kadaltilla/the Adelaide Park Lands Authority member

Submission on Draft 2026/2027 Business Plan and Budget with regard to ongoing funding of the Adelaide and Rural Landscapes World Heritage Bid

Tuesday 26th May 2026

To whom it may concern

Background

This submission notes with concern the lack of a budget allocation in the **Draft 2026/2027 Business Plan and Budget** for the City of Adelaide's World Heritage nomination of Adelaide, its Parklands and Rural Landscapes.

The submission also notes with concern how slow has been the progress of the City of Adelaide's Tentative Listing nomination - and preparation for World Heritage nomination. Other World Heritage bids in Australia – the Flinders Ranges, Victorian Goldfields and now the Burra/Moonta Mining Landscape – have all overtaken Adelaide's bid with regards to progress.

The City of Adelaide needs to get serious about this nomination, if it is to have any hope of building momentum. That means (i) allocating dedicated budget every year, (ii) preparing for finalisation of the Tentative nomination with the oversight of qualified heritage experts following attainment of the Free Prior and Informed Consent (FPIC) of Aboriginal Stakeholder groups and (iii) planning for preparation of the World Heritage nomination dossier, again with appropriate expert oversight.

Many highly qualified people in the heritage community are offering pro bono contributions to overseeing development of the case for World Heritage recognition, but a World Heritage bid needs both elected members and dedicated council staff to coordinate those efforts and to seriously drive the nomination from within Council.

That means:

- 1) Continuing budget allocation for at least one dedicated staff member/FTE to drive the project through 2026 and 2027.
- 2) Appointment of a formal strategic advisory group of World Heritage experts to review Council's Tentative Listing nomination ahead of submission in early 2027, noting that this could be offered pro bono.
- 3) Securing written support from the new state Minister for Environment and new Minister for Adelaide ahead of the Tentative nomination by putting forward the evidence of World Heritage listing economic benefit.
- 4) Promotion of the Tentative Listing submission to the federal department (DCCEEW) and federal environment Minister
- 5) Ongoing promotion of the project and its potential economic benefit to and though other parties such as the Adelaide Economic Development Agency and relevant state agencies and industry organisations.

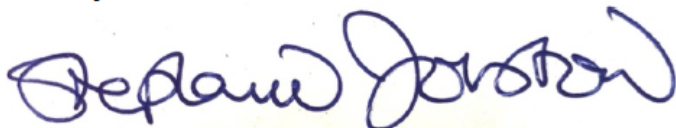
Given how much the Adelaide Park Lands have been under attack lately, elevation to World Heritage status is becoming increasingly important for their long-term promotion and successful management. We also know that World Heritage recognition of Adelaide, its park lands and rural landscapes will bring more overnight stays and hotel beds to the city and tourism regions permanently, beyond the number of overnight stays generated by the series of short-term event "activations" currently being funded and developed.

Request

As a concerned resident of Adelaide and member of Kadaltilla/the Adelaide Park Lands Authority, I therefore respectfully request that Council reinstate a budget line of \$178,000 under the City Operations City Shaping Portfolio to cover one FTE and extra budget to ensure that progress of the bid continues beyond this current Council.

Finally I was only able to get to making this submission on the final day of consultation (Tuesday 26th May), at which point I had passed the deadline for requesting to speak to the submission (that deadline was 5pm Monday 25th May). If there is another opportunity to present to Council on this submission ahead of finalisation of the budget, I would very much appreciate taking that up.

Yours sincerely



Stephanie Johnston

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Written Submission 17

Tim Jackson

Vice President, Adelaide Park Lands Association

26/5/2026

Thank you for the opportunity to provide comment on the Plans.

Adelaide City Council (ACC) Plan

We believe that due to the importance of our Park Lands - a City within a Park - the annual business plan should have a separate program where all proposed actions and costs and revenue - recurrent and non recurring - are identified.

Kadaltilla Authority Plan

We are extremely pleased to see the Art Prize included in the plan.

The ACC funds the Authority in its entirety. The Association believes this cost should be equally shared by the State Government and the Council.

As perhaps the most significant stakeholder we would respectfully suggest that we be involved in the development of the draft plan earlier in future.

Thank you again for this opportunity to provide input.

Tim Jackson
Vice President
Adelaide Park Lands Association

Verbal Submission 1

Transcribed

Andrew Wallace

Adelaide West End Association inc.

26/5/2026

Your really lovely 2036 City Plan highlights the West End as a place having significant opportunity for both sort of economic and just general development in our city. But what we feel as an association is actually missing at this point in time is any funds attached to this Business Plan and Budget that actually enables that work to start to happen.

We have a number of projects that are quite significant projects are at different stages of development that are moving through the city. We have but what's really missing we feel is any sort of joined together thinking around the west end in in total beyond the sort of top level of the actual City Plan.

The Hindley Street project as we know is you're waiting and I know we sort of the eyes start rolling we start sighing and going why will they not fund this we understand the difficulties the relationship around with the state government around this but what is in this budget it's identified as under construction or for construction we know that's possibly imminent with a design around about 70%. But what's missing out of the budget I think is the other layers other layers which require funding around additional consultation and a management plan for actually how you going to deal with the traders when we actually do this work. We don't want to end up with another jetty road on Hindley Street as part of the main commercial artery of our city.

What's also missing is a cultural layer and also an economic development layer to actually take the existing Heley Street which has a million stories. Well, I would argue there is no street in Adelaide that does have many stories as Hindley Street and everyone has a story associated with Hindley Street and it would be a great missed opportunity if in fact we were to you know bring up the public realm quality in that street and didn't tell the stories the layers of occupation of that street before and after settlement is an important thing. We can't see funding allocated at the point in time.

And similarly, it's a street that quite frankly is a mess. From an economic development perspective, from just the business vitality of that that street, it is not in good shape. Yet, it is half of the main commercial spine of our city. It's as long as Rundle Mall and Rundle Street combined. And the whole street should be thriving from one end to other from West Terrace to East Terrace. And Hindley Street isn't at the moment. And so, it needs more help I would argue to actually get attract businesses, work with the existing businesses to actually make it a great place to actually to actually operate. So, these are critical things that we think need to be considered as part of the Business Plan and Budget in the immediate future.

Light Square similarly is identified in the City Plan as a place which you know has potentially developed to provide significant amenity to a community that's growing and will continue to grow in that part of the city but has a community that has very poor access to parkland. So the parklands is, and I don't need to tell any of you in this room, but the parklands are so inaccessible from the northwest corner it's crazy and Light Square is it yet we've got some work has been done to sort of do some traffic studies around there but we still again would call for more really more budget to be allocated to this part of the city to actually bring that plan forward and start to see some results actually happening around line square but what is really critically missing is this thing around join together thinking and one of the thing I think be a really good idea.

I don't think the association would think a good idea is to in fact go back to go forward slightly and we'd ask for funding to be created to reestablish a west end reference group or west end task force that is a collaborative task force between State Government, your best friends, and the city of Adelaide business the Adelaide West End Association, and quite possibly residents as well, as we do have a larger residential population in that city last time along with other key agencies insist institutions such as the university, for which I work, and to actually establish a plan that's based out of the needs of that community for its future in a joined together way because it's not just an expanding university that you've identified.

It's not just the women's and children's hospital and quite frankly the Royal Adelaide Hospital has really not contributed really significantly to the vibrancy of our precinct. It's more likely to be things like the ABC moving onto the edge of our precinct or Trinity, a whole lot more students actually living to our area. So, we need to look really closely as a community in the consultation in collaboration with state government yourselves and other bodies that actually have some agency in our in our area. And that's really what I've come here to request today that you actually consider this as part of the immediate business of this Council moving forward.

Attachment D

In Person Feedback

Four opportunities were provided during the consultation period for the community to speak with council staff regarding the Draft 2026/27 Business Plan and Budget (BP&B). During these opportunities, members of the community were able to collect material relating to, discuss, ask questions, and provide feedback regarding the BP&B.

Meander Market on Melbourne Street

Date and time held Saturday 9 May 2026; 10am – 3pm

Approx number engaged with 40

Feedback

- Support for community centres - open Box Factory
- More bike lanes - implement the Transport Strategy
- Unhappy with trees being removed at the North Adelaide Golf Course
- Support bike lanes
- More funding for community centres
- Build underground bike parking, like Amsterdam
- Concern at reducing speed limit on Melbourne Street, then Stanley Street used as a throughfare
- South-West residents feel like poor cousins
- Get rid of parking on side streets
- Improved parking for residents on Sussex Street
- Crossing on Stanley Street is in the wrong location - crossings should be placed where people want to cross
- Provision of pathways where people walk, where there currently are none (Park Lands)
- Better information for food trucks and dedicated zones
- Slow traffic on Melbourne Street
- Fix bike lane at Frome and War Memorial Drive, then Frome and the Zoo
- Better bike lanes for Jeffcott Street
- Provide earlier notification to cyclists, when works are occurring that impact bike paths - currently, only find out when traveling down a path, find out the path is closed due to works
- War Memorial Drive not safe due to lack of lighting, for both pedestrians and cyclists
- Painted bike lanes/markings help cars and cyclists
- Close the road for Melbourne Street Market - footpath too tight
- Better crossing facilities (e.g. pedestrian island) on Melbourne Street (near West Pallant Street)

Hutt Street Library

Date and time held Tuesday 12 May 2026; 10am – 12pm

Approx number engaged with 3

Feedback

- Lobby State Government to ensure trees are planted on new developments
- Improve toilet accessibility

Adelaide Central Market

Date and time held Friday 15 May 2026; 12pm – 2pm

Approx number engaged with 12

Feedback

- less parking, more public transport
- more affordable housing
- temporary housing for homeless
- more motorcycle parking
- Improvements to accessibility in Palmer Gardens - Parth goes from bitumen to gravel and no ramps on exits, and is not accessible for prams and people with disability access.
- Invest in access over trees - provide wide paved/bitumen paths in parks
- Palmer gardens/park underutilised - more activation
- Neutral on rate rise, but focus on core service - understands the challenge in balancing priorities
- Fee for service - Councils are not charities and should not be subsidising businesses. Also consider if some fees should be charged in the first place (give clear purpose to justify a fee being charged)
- Waste management: opportunity to redesign the service (levels of service) i.e. waste picked up every second week and/or getting a second green bin
- Roadworks never seem to end
- Better coordination with utility providers to streamline works which needs roadworks
- More advance notice of roadworks
- Sad about trees going
- More public art and new artists
- More grant funding and Council instigated art projects
- More funding for community centres and libraries
- More trees and street trees

City Library

Date and time held Wednesday 20 May 2026; 2pm – 4pm

Approx number engaged with Nil

Feedback

Nil

Councillor Freeman - MoN - Vacant and Underutilised Buildings

Tuesday, 9 June 2026
Council

Council Member
Councillor Eleanor Freeman

Public

Contact Officer:
Ilia Houridis, Director City Shaping

MOTION ON NOTICE

Councillor Eleanor Freeman will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:

THAT COUNCIL:

1. Notes that the City of Adelaide's Economic Development Strategy 2024-2028 commits to the occupation, improvement, and adaptive reuse of vacant and underutilised buildings.
2. Requests that the Administration prepare a report back to Council by August 2026 outlining current approaches taken to mitigating building vacancy and underutilisation, including:
 - 2.1. Data collected and methods used to quantify building vacancy and underutilisation, including trends, locations, causes and resulting economic impact.
 - 2.2. Current and future funded initiatives that address building vacancy and underutilisation, such as Renew Adelaide, the Adaptive Reuse City Housing Initiative (ARCHI), and relevant Planning and Design Code Amendments.
 - 2.3. Opportunities for further action to encourage greater occupation, improvement and adaptive reuse, including further assessments, engagement processes, activations or funding mechanisms as recommended.

ADMINISTRATION COMMENT

1. Council's *Economic Development Strategy 2024-2028 – A thriving economy for all* (Economic Development Strategy) ([Link 1](#)) responds to Council's ambitious target to grow the residential population to 50,000 by 2036. The Economic Development Strategy includes a goal to facilitate this population growth target through a priority to encourage repurposing, adaptive reuse and improvement of buildings and facilities.
2. Funded through the 2025/26 Business Plan and Budget, the Administration is undertaking an assessment of vacant and underutilised sites in the city as part of the implementation of its *Housing Strategy – Investing in our Housing Future* ([Link 2](#)).
3. The vacant and underutilised sites assessment develops an evidence base of underutilised properties, explores barriers to housing development on these sites, and identifies levers that could influence future investment decisions.
4. The Draft 2026/27 Business Plan and Budget includes \$100,000 for the development and delivery of a city living program as part of the implementation of the Economic Development Strategy.
5. Should Council resolve to support this motion, the Administration will prepare a report to Council in August 2026 that outlines the outcomes of the 'Vacant and underutilised sites assessment', funded in 2025/26.

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:	
Public consultation	Not applicable
External consultant advice	To be determined
Legal advice / litigation (eg contract breach)	Not applicable
Impacts on existing projects	This work is already funded through the 2025/26 Annual Business Plan and Budget. Administration will apply additional consideration of the motion when synthesising the current consultant report in finalising the report sought for Council, however will be able to deliver this using existing staff and resources.
Budget reallocation	To be determined
Capital investment	Not applicable
Staff time in preparing the workshop / report requested in the motion	Not applicable
Other	Not applicable
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 5.5 hours.

- END OF REPORT -

Councillor Cabada - MoN - Additional AEDA Funding for City Activation, West End Growth and the Night-Time Economy

Tuesday, 9 June 2026

Council

Council Member

Councillor Alfredo Cabada

Public

Contact Officer:

Anthony Spartalis, Chief Operating Officer

MOTION ON NOTICE

Councillor Alfredo Cabada will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:

'That Council:

1. Notes that the Adelaide Economic Development Agency's draft 2026/27 Business Plan identifies AEDA's role in accelerating economic growth, supporting businesses, attracting visitation, activating precincts, promoting the city and strengthening Adelaide's position as a destination for investment, events, hospitality and tourism.
2. Notes that Council has not yet adopted the 2026/27 Business Plan and Budget, and therefore retains the opportunity to consider targeted funding allocations that support economic growth, city activation and business confidence.
3. Notes that the West End of the CBD is a strategically important precinct for hospitality, entertainment, arts, culture, students, visitors, workers, residents and small businesses, and that targeted activation can assist in increasing visitation, dwell time, spend and confidence across the precinct.
4. Requests that the draft 2026/27 Business Plan and Budget be adjusted prior to adoption to include an additional one-off allocation of \$950,000 to the Adelaide Economic Development Agency in 2026/27, comprising:
 - a. \$300,000 for West End business growth, revitalisation and implementation initiatives;
 - b. \$300,000 to support priority initiatives in AEDA's 2026/27 Business Plan;
 - c. \$250,000 for night-time activation within the CBD; and
 - d. \$100,000 to support Renew Adelaide to continue delivering initiatives that activate vacant spaces, support entrepreneurs, encourage new business activity and contribute to CBD and North Adelaide vibrancy.
5. Requests the administration that the additional allocation be funded, where possible, through identified savings, reprioritisation, internal efficiencies, deferral of lower-priority expenditure, new revenue opportunities or other budget adjustments, rather than through an increase to general rates.
6. Requests that AEDA, in consultation with Administration, provide Council Members with a short implementation plan before the expenditure is committed, outlining:
 - a. proposed programs, activations and initiatives;
 - b. delivery timeframes;
 - c. intended precincts and target audiences;
 - d. how city businesses, traders and precinct groups will be engaged;
 - e. expected economic outcomes, including visitation, spend, business participation and private sector leverage where measurable; and

- f. how performance will be reported back to Council.
7. Requests that AEDA report back to Council on the outcomes of the additional funding, including activities delivered, business participation, visitation outcomes, estimated economic impact, lessons learned and recommendations for future city activation funding.'

ADMINISTRATION COMMENT

Funding options

1. The Strategic Plan 2024-2028 includes a strategic outcome in relation to Our Corporation: Financial Sustainability - focus on budget repair to ensure responsible financial management through the principle of intergenerational equity while delivering quality services. The comments below are framed in the context of this strategic focus.
2. Through the process of development of the draft 2026/27 Business Plan and Budget for public consultation, Council and Administration have identified savings, opportunities for reprioritisation, internal efficiencies, and deferral of lower-priority expenditure. These have already been incorporated into the current draft which has been provided to the community for consultation. Further substantive changes are not feasible, without corresponding changes to services (which Council has not identified or agreed upon), or delivering a reduced operating surplus (with the risk to financial sustainability this presents).
3. Borrowing for the kind of operational expenditure this proposed Motion recommends is not feasible, as it conflicts with the financial principles Council adopted in the Long Term Financial Plan. Namely that borrowings are only to be used to fund new and upgrade capital projects, not for operational expenditure.
4. To summarise: opportunities for internal operational savings and efficiencies have already been exhausted; borrowing the additional funds is not a financially responsible option; delivering a reduced operating surplus damages the Corporation's long-term financial sustainability.
5. The remaining option to fund the proposed additional expenditure of \$950,000 without negatively impacting the operating result, is through a 0.6% increase in rates – from 5.6% proposed in the draft 2026/27 Business Plan and Budget provided to the public for consultation, to 6.2%.
6. Noting the financial sustainability consequences of a reduced operating surplus or increased borrowings and an anticipated lack of appetite for further increases to rates, it is suggested that the proposed additional expenditure of \$950,000 is not currently feasible or appropriate.

Agreed uplift in AEDA base budget

7. Note that a staged increase of approximately \$2.1 million to AEDA's base budget over the next three years has previously been workshopped with Council and built into the draft 2026/27 Business Plan and Budget. This \$742,000 increase, together with an additional \$307,000 allocated by Council in the draft 2026/27 Business Plan and Budget on 28 April 2026 for an AEDA "Small Business Program" brings the increase in funding to \$1.049m, half of the \$2.1m in the first year alone. The funding increase proposed in the Motion would increase this to \$2 million in one year, just short of the total staged increase over three years. This is a substantial change that has not been communicated to the community or other stakeholders.

AEDA priorities

8. AEDA Board consultation is advisable in relation to priorities identified in the proposed Motion, which do not appear to align clearly with either the AEDA Strategic Plan 2024-2028 or the City of Adelaide's Economic Development Strategy.
9. Given this necessary consultation and prioritisation process, developing meaningful implementation plans for a multi-project budget of \$950,000 is not feasible before adoption of the 2026/27 Business Plan and Budget at the end of June 2026. A program of strategically aligned activities would need to be developed, expected economic impacts modelled, and rigorous outcome measures devised. All of this activity takes time and comes with administrative cost.
10. Funding for West End activation is part of the precinct support model being implemented in 2026/27 from Council's 27 January 2026 precinct model funding decision. Targeting additional funding to one precinct above others risks undermining the strategic collaboration being pursued across all the City of Adelaide's precincts.

11. In terms of transparency and good governance it should be noted that Renew Adelaide currently has a three year funding agreement for \$969,000 from 2025/26 – 2027/28, resulting from a public contestable process. Other organisations which participated in that process could have a legitimate concern about perceived preferential treatment if further uncontested funding was provided to Renew Adelaide outside of Council's strategic partnership policy and guidelines.

Draft 2026/27 Budget – public consultation

12. As indicated above the financial assumptions, priority activities and parameters for the 2026/27 have been workshopped with Council in a comprehensive process which commenced in December 2025. This process resulted in the draft 2026/27 Business Plan and Budget which was out for public consultation from 5 – 26 May 2026. Findings of the consultation are being reported to Council on 9 June 2026.
13. Unless it was clearly sought in the consultation feedback, adding activity costing an additional \$950,000 to the 2026/27 budget after consultation has concluded (especially with the additional 0.6% rate increase required) would demonstrate a perceived lack of credibility and reliability, undermine community trust, and be hard for Council to justify.

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:	
Public consultation	Council will need to justify to the community additional expense and rate increase not previously flagged in public consultation around the draft 2026/27 Business Plan and Budget.
External consultant advice	Not applicable
Legal advice / litigation (eg contract breach)	Not applicable
Impacts on existing projects	Not applicable
Budget reallocation	An additional \$950,000 expenditure will require a rate increase of 0.6% to ensure a sufficient operating position is maintained.
Capital investment	Not applicable
Staff time in preparing the workshop / report requested in the motion	Preparing “short implementation plans” for \$950,000 additional activity across would require diversion of substantial administrative resources across several program areas (including AEDA) for the remainder of June 2026.
Other	Not applicable
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 9.5 hours.

- END OF REPORT -

Councillor Cabada - MoN - City Activation Permit Fee Reform to Support Business, Outdoor Dining and Street Vibrancy

Tuesday, 9 June 2026
Council

Council Member
Councillor Alfredo Cabada

Public

Contact Officer:
Jo Podoliak, Director City
Community

MOTION ON NOTICE

Councillor Alfredo Cabada will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:

'That Council:

1. Notes that outdoor dining contributes to city vibrancy, street-level activation, passive surveillance, hospitality trade, visitor experience and the overall liveability of the City of Adelaide.
2. Notes that hospitality businesses continue to face significant cost pressures, including rent, wages, utilities, insurance, input costs, compliance obligations and changing consumer spending patterns.
3. Notes that Council has a strategic role in supporting small businesses, encouraging city activation, reducing unnecessary barriers to trade, and strengthening Adelaide's position as a vibrant capital city.
4. Requests the administration to remove the outdoor dining fees from the City of Adelaide 2026/27 Business Plan and Budget and 2026/27 Fees and Charges Schedule on that basis.
5. Requests that Administration identify appropriate budget adjustments, operational efficiencies, reprioritisation opportunities or other measures within the 2026/27 Business Plan and Budget to address the financial impact of setting outdoor dining permit fees at nil.'

ADMINISTRATION COMMENT

1. The Strategic Plan 2024-2028 includes a strategic outcome in relation to Our Corporation: Financial Sustainability – focus on budget repair to ensure responsible financial management through the principle of intergenerational equity while delivering quality services. The comments below are framed in the context of this strategic focus.

Outdoor Dining Context

2. Council's Strategic Plan acknowledges the importance of promoting economic activity and creating vibrancy. It also acknowledges public space must be activated in a safe and accessible way for our community.
3. The Outdoor Dining Guidelines set the foundation for Council's approach to balancing these competing priorities in facilitating outdoor dining.
4. There are 518 active outdoor dining permits generating approximately \$600k per annum.

Outdoor Dining Fees and Revenue

5. On 27 January 2026 Council requested a report and workshop regarding Outdoor Dining, using similar wording to this Motion on Notice, [link 1](#).
6. A workshop regarding Outdoor Dining Opportunities was held at the 17 March 2026 City Finance and Governance Committee, [link 2](#).

7. On 28 April 2026 Council resolved to approve the following changes to the 2026/27 outdoor dining fees as part of the draft 2026/27 Annual Business Plan and Budget ([link 3](#)):
 - 7.1. Removal of the 'Transfer of Permit' fee, currently \$131.50 per permit.
 - 7.2. Offering the first 12 months as fee-free for outdoor dining in new locations, or locations that have not had outdoor dining in place for more than 12 months.
 - 7.3. Offering the first 12 months as fee-free to all businesses with fixed furniture including screens, that transition to moveable furniture, consistent with the outdoor dining transition policy.
8. Furthermore, on 28 April 2026, Council resolved to ([link 4](#)):
 - 8.1. Adopt the schedule of fees and charges set by Council for the 2026/27 Business Plan and Budget as included in Attachment A to Item 5.1 on the Agenda for the meeting of the City Finance and Governance Committee held on 28 April 2026, inclusive of the discounted fee rate for businesses located in lower pedestrian areas.
9. The 28 April 2026 resolutions reduced the anticipated 2026/27 outdoor dining permit fee revenue by \$29k.
10. Following the 28 April 2026 resolutions, Administration has commenced communicating outdoor dining fees and incentives to the community ([link 5](#)).
11. The outdoor dining fee model is underpinned by the principle that fees are charged for the commercial use of public land. This includes outdoor dining in addition to city works, mobile food vending, events and retail stands.
12. The fee for an average sized outdoor dining area in 2025/26 using removable furniture was \$21 per week.
13. Council spends approximately \$180k per annum to administer outdoor dining permits, which is still required if fees are waived.

Funding options

14. Waiving outdoor dining fees will reduce Council's revenue by approximately \$600k per annum, which has not been contemplated in the draft 2026/27 Business Plan and Budget.
15. Through the process of development of the draft 2026/27 Business Plan and Budget for public consultation, Council and Administration have identified savings, opportunities for reprioritisation, internal efficiencies, and deferral of lower-priority expenditure. These have already been incorporated into the current draft which has been provided to the community for consultation. Further substantive changes are not feasible, without corresponding changes to services (which Council has not identified or agreed upon), or delivering a smaller operating surplus (with the risk to financial sustainability this presents).
16. The remaining option to fund the proposed reduction in revenue without negatively impacting the operating result, is through a 0.4% increase in rates – from 5.6% proposed in the draft 2026/27 Business Plan and Budget provided to the public for consultation, to 6.0%.
17. Noting the financial sustainability consequences of a reduced operating surplus and an anticipated lack of appetite for further increases to rates, it is suggested that the proposed waiving of outdoor dining fees is not currently feasible or appropriate.

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:	
Public consultation	Consultation on the draft 2026/27 Business Plan and Budget has now closed, and it did not reflect waiving outdoor dining fees.
External consultant advice	Not applicable
Legal advice / litigation (eg contract breach)	Not applicable
Impacts on existing projects	It is not currently known which projects or services may be reduced or cut to fund the \$600k budget impact.
Budget reallocation	This will reduce the expected 2026/27 revenue by \$600k. The reduction can be offset through a 0.4% increase in rates – from 5.6% proposed in the draft 2026/27 Business Plan and Budget consultation, to 6.0%.
Capital investment	Not applicable

Staff time in preparing the workshop / report requested in the motion	Not applicable
Other	Not applicable
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 4.5 hours.

- END OF REPORT -

Councillor Cabada - MoN - Support for Chinatown Adelaide of South Australia Inc. Events and Precinct Activation

Tuesday, 9 June 2026
Council

Council Member
Councillor Alfredo Cabada

Public

Contact Officer:
Jo Podoliak, Director City
Community

MOTION ON NOTICE

Councillor Alfredo Cabada will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:

That Council:

1. Notes the important contribution of Chinatown Adelaide of South Australia Inc. to the cultural, social and economic life of the City of Adelaide.
2. Notes that Chinatown Adelaide of South Australia Inc. delivers significant community and cultural events that attract visitors, support local traders, celebrate multiculturalism, strengthen Gouger Street and Moonta Street, and contribute to the vibrancy of the city.
3. Notes that the South Australian Government has committed \$200,000 over four years, being \$50,000 per year, to support Chinatown Adelaide of South Australia Inc. and its ongoing events and activities.
4. Recognises the strategic importance of Chinatown as one of Adelaide's most recognised cultural and hospitality precincts, and its role in supporting small businesses, tourism, hospitality, evening activity, cultural identity and city visitation.
5. Approves Council matching the South Australian Government's funding commitment by providing \$200,000 over four years, being \$50,000 per year, to Chinatown Adelaide of South Australia Inc., commencing in the 2026/27 financial year, to support the continued delivery and growth of events, activations and precinct-based activities in Chinatown and the surrounding city area.
6. Requests that the funding be incorporated into the 2026/27 Business Plan and Budget and relevant forward financial estimates, prior to final adoption.
7. Requests that Chinatown Adelaide of South Australia Inc. provide an annual summary to Council outlining the events, activations and activities supported by the funding, including business participation, community outcomes, visitation outcomes and any additional sponsorship or funding leveraged.'

ADMINISTRATION COMMENT

1. Chinatown Adelaide of South Australia Inc. (CASA) has received funding to support the delivery of the Lunar New Year event from the City of Adelaide annually since 2000, reflecting the event's contribution to the cultural and social life of the city.
2. Through the 2025/26 City Community Grants program, CASA was awarded \$20,000 in February 2026 to support the delivery of the 2027 Lunar New Year event.

3. Through the Draft 2026/27 Annual Business Plan and Budget, Administration is proposing the establishment of a dedicated funding pool to support organisations and events that make a significant and ongoing contribution to the cultural and social outcomes of the City of Adelaide.
4. A proposed allocation of \$400,000 has been included within the Draft 2026/27 Annual Business Plan and Budget (page 29) under the Strategic Projects initiative identified as "City Community Grants".
5. Subject to Council's adoption of the 2026/27 Annual Business Plan and Budget, this funding pool would provide a mechanism to support organisations that have demonstrated a sustained capacity to deliver high-quality community outcomes, have a history of successfully securing City of Adelaide funding, and have consistently met all funding acquittal and reporting requirements.
6. Organisations that may be eligible for consideration under this funding model include CASA and the Australia Day Council of South Australia (ADCSA), among others that meet the established criteria.
7. The purpose of the funding pool is to provide greater certainty for strategically important community organisations, enabling longer-term planning, event development and delivery while reducing reliance on annual contestable grant processes.
8. Organisations receiving support through this funding model would continue to be required to provide annual reporting to the City of Adelaide, including details of funded activities, expenditure, participation levels, community outcomes, visitation outcomes and any additional sponsorship or funding leveraged through the City's investment.
9. Once adopted, the specific program and eligibility criteria will be developed.

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:	
Public consultation	Not applicable
External consultant advice	Not applicable
Legal advice / litigation (eg contract breach)	Not applicable
Impacts on existing projects	If the motion is carried, the additional funds required to service CASA would mean less money is available to other grant applicants.
Budget reallocation	Not applicable
Capital investment	Not applicable
Staff time in preparing the report requested in the motion	Not applicable
Other	Not applicable
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 5.5 hours.

- END OF REPORT -

Deputy Lord Mayor, Councillor Noon - MoN - Strategic Partner Funding Agreements

Tuesday, 9 June 2026
Council

Council Member
Deputy Lord Mayor, Councillor
Carmel Noon

Public

Contact Officer:
Anthony Spartalis, Chief Operating
Officer

MOTION ON NOTICE

Deputy Lord Mayor, Councillor Carmel Noon will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:

'That Council:

1. Notes that a number of City of Adelaide and Adelaide Economic Development Agency Strategic Partners are supported through fixed three-year funding agreements.
2. Notes that there are long-standing organisations that provide ongoing strategic, cultural, economic, community or city-shaping value to the City of Adelaide, but are currently required to apply for Council funding on an annual basis.
3. Requests that the Administration provide a report to Council identifying:
 - o current City of Adelaide and AEDA Strategic Partners that have fixed three-year funding agreements;
 - o long-term organisations that currently receive, or regularly apply for, annual Council funding;
 - o the criteria currently used to determine whether an organisation is eligible for a multi-year Strategic Partner funding agreement;
 - o whether there are organisations currently funded annually that may be suitable for consideration under a three-year funding agreement; and
 - o the governance, budget and reporting requirements that would apply to any proposed change from annual funding to a three-year funding agreement.
4. Requests that the report include options for Council's consideration prior to the 2026/27 Business Plan and Budget process.'

ADMINISTRATION COMMENT

1. Funding for Strategic Partner agreements is allocated through a competitive assessment process, managed by AEDA, which is oversubscribed each year. Provision of funding beyond the first year is dependent on Council's annual budget process and satisfactory delivery of the Strategic Partner's program of works.
2. The City of Adelaide uses competitive funding processes so that any organisation able to address the Strategic Partnership program's purpose has an opportunity to be considered for three year funding. This ensures that proposals are competitive and provide value for money, rather than allocating funding to a static list of recipient organisations.
3. These processes are reflected in publicly available guidelines and policies.

4. Organisations that currently have fixed three-year funding agreements through AEDA's Strategic Partnership Program (SPP) are:
 - 4.1. Business Events Adelaide
 - 4.2. Study Adelaide
 - 4.3. Renew Adelaide
 - 4.4. Festival City Adelaide
 - 4.5. MTP Connect
 - 4.6. ThincLab.
5. No Strategic Partner organisations currently receive single-year funding via AEDA's Strategic Partnerships program. Therefore there are no Strategic Partnerships in place (or potential) which could be considered for transition to a three-year funding agreement (noting each year's funding depends on Council including Strategic Partnership funding in each year's budget).
6. The criteria used to determine whether an organisation is eligible for a multi-year Strategic Partner funding agreement - program eligibility and assessment criteria can be found on the AEDA website [link [BI24-022-Strategic-Partnerships-Program-FY-2025.26 FA-Digital 01.11.24-VER-2.pdf](#)]. In summary, assessment criteria include:
 - 6.1. The degree to which the proposal delivers outcomes against one or more of AEDA's key program priorities including:
 - 6.1.1. Increasing the number of people working and living in the city including students.
 - 6.1.2. Attracting new businesses to the city.
 - 6.1.3. Leveraging investment in the city's innovation assets and entities (for example Lot Fourteen and BioMed City) to drive greater economic benefit for the CBD.
 - 6.1.4. Positioning Adelaide as a world class events city by ensuring that events not only attract attendees but also encourage longer stays and repeat visits.
 - 6.1.5. Driving tourism initiatives that attract regional, national and international visitors.
 - 6.1.6. Enhancing the value proposition of Adelaide as a destination to work, invest, live, study and visit.
 - 6.1.7. Decreasing shopfront vacancies in the city.
 - 6.2. Organisational capability: the track record and capability of the organisation to deliver the proposal and its ability and willingness to be collaborative.
 - 6.3. Measurability: the proposal has robust, measurable and quantifiable measures in place that enable ROI to be measured.
 - 6.4. Innovation: the degree to which the proposal provides a new approach to accelerating economic activity, increasing visitation and/or improving Adelaide's positioning.
 - 6.5. Financial viability: the degree to which the proposal and/or organisation is financially viable and sustainable with or without Strategic Partnership funding.
7. Whilst not funded through the SPP, the City of Adelaide has funded partnerships with organisations that are strategic in nature. For example, the Australia Day Council has a 1+1+1 year funding agreement (effectively a three-year funding agreement, noting the annual decision to include it in Council's budget).
8. Should Council resolve to support this motion a report outlining applicants who regularly apply for and / or receive funding from Council (including AEDA) will be prepared for Council, which can consider the merit of transitioning any of these to multiple year funding arrangements. Given the timing it is unlikely this would be presented before Council's consideration of the final 2026/27 Business Plan and Budget in June.
9. Note that multiple year funding commitment narrows the pool of organisations receiving funding from the City of Adelaide, by effectively limiting the opportunity to access annual funding in favour of longer term funding commitments.

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:

Public consultation	Not applicable
External consultant advice	Not applicable
Legal advice / litigation (eg contract breach)	Not applicable
Impacts on existing projects	Not applicable
Budget reallocation	Not applicable
Capital investment	Not applicable
Staff time in preparing the workshop / report requested in the motion	4 hours
Other	Not applicable
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 6.5 hours.

- END OF REPORT -

Deputy Lord Mayor, Councillor Noon - MoN - Precinct Review and Strategic Planning Funding

Tuesday, 9 June 2026
Council

Council Member
Deputy Lord Mayor, Councillor
Carmel Noon

Public

Contact Officer:
Anthony Spartalis, Chief Operating
Officer

MOTION ON NOTICE

Deputy Lord Mayor, Councillor Carmel Noon will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:

'That Council:

1. Notes that Council resolved to increase funding for each of the City of Adelaide Precinct Groups to \$40,000 for the 2026/27 financial year.
2. Notes that Council also resolved to commence the strategic planning process for the Precincts prior to the end of the 2026/27 financial year.
3. Notes the importance of ensuring that Precinct Groups are able to use their allocated \$40,000 funding to support local precinct activity, engagement, events, communication and initiatives that benefit their communities and main streets.
4. Requests that the Administration ensure that any costs associated with the Precinct strategic planning process, including facilitation, consultation, preparation of plans or related strategic planning support, are funded separately by Council and are not deducted from the \$40,000 funding allocation provided to each Precinct Group for the 2026/27 financial year.
5. Requests that this funding approach be clearly communicated to all Precinct Groups as part of the Precinct Review and 2026/27 funding arrangements.'

ADMINISTRATION COMMENT

1. Council's 27 January 2026 decision to provide \$40,000 to each of the seven currently funded Precinct Groups in 2026/27 was made in the context of Council commentary which emphasised the importance of strategic planning for the precincts and Precinct Groups. Hence funding has been identified to support such planning from within each \$40,000 allocation.
2. If Council resolves to fund such strategic planning processes separate from the \$40,000 allocation per Precinct Group, an additional source of funding will need to be identified.
3. The precinct funding model Council adopted on 27 January 2026 included a contestable funding pool supporting precinct activation and economic development activity for allocation in 2026/27. Council resolved to reduce the contestable pool from a proposed \$400,000 to \$330,000 to fund an additional \$10,000 core funding per precinct group over and above the \$30,000 per group proposed.
4. A further \$140,000 contestable funding was left unassigned in the adopted model, but presumably is intended to support projects administered by Place Partners in the new precinct support model. This has yet to be determined.

5. In the interim until contestable funding guidelines and processes are in place, the Administration had intended to support the same level of precinct activation in 2026/27 (outside the \$280,000 direct funding of Precinct Groups) as per the 2025/26 Business Plan and Budget, namely:
 - 5.1. West End precinct - \$53,000
 - 5.2. East End Unleashed - \$250,000
 - 5.3. Gouger Street precinct - \$53,000
 - 5.4. Hutt Street precinct - \$81,000
 - 5.5. North Adelaide precinct - \$109,000
6. If the contestable pool funding was to be used to fund strategic planning activities these activation budgets would necessarily require adjustment.
7. If Council resolves to fund the strategic planning component separately from the total \$280,000 allocated for Precinct Groups, without impacting other City of Adelaide service allocations, it could be sourced from either of the contestable pools described above. This would effectively rebalance the use of these funds further towards strategic planning than direct economic development activity.
8. The grant allocation process has already commenced for the \$40,000 to each Precinct Group (including advice that \$10,000 will be kept aside for precinct group involvement in strategic planning). Should Council resolve to support the proposed motion, immediate communications with the Precinct Groups via AEDA will be required and possible alteration to the application documentation to ensure good grant allocation governance is maintained.

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:	
Public consultation	Immediate communications with the Precinct Groups via AEDA will be required and possible alteration to the application documentation to ensure good grant allocation governance is maintained.
External consultant advice	Not applicable
Legal advice / litigation (eg contract breach)	Not applicable
Impacts on existing projects	Immediate communications with the Precinct Groups via AEDA will be required and possible alteration to the application documentation to ensure good grant allocation governance is maintained.
Budget reallocation	Not applicable
Capital investment	Not applicable
Staff time in preparing the workshop / report requested in the motion	Liaison with Precinct Groups, and alteration to the application documentation may be required to ensure good grant allocation governance is maintained. Estimate 6 hours.
Other	Not applicable
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 5.5 hours.

- END OF REPORT -

Councillor Snape - QoN - (Tree Loss) Nationally Heritage Listed Adelaide Park Lands

Tuesday, 9 June 2026

Council

Council Member

Councillor Keiran Snape

Public

Contact Officer:

Ilia Houridis, Director City Shaping

QUESTION ON NOTICE

Councillor Keiran Snape will ask the following Question on Notice:

'Through briefings to Council we note the significant impact the impending Adelaide MotoGP to be hosted in 2027 will have on the Nationally Heritage Listed Adelaide Park Lands. We also have seen through this term of Council the increasing cumulative impacts of successive major State Government projects on the Adelaide Park Lands, in particular the growing number of mature, regulated and significant tree removals to accommodate these projects. Can the Administration provide their best estimation on the number of trees (including regulated and significant) likely to be removed by the State Government, through the South Australian Motor Sport Board, to deliver the MotoGP track and associated infrastructure works for the hosting of the 2027 Adelaide MotoGP? This is noting that final designs have not been made public by the South Australian Motor Sport Board.'

The Lord Mayor will provide a reply at the meeting, the reply and question will be included in the Minutes of the meeting.

- END OF REPORT -

Exclusion of the Public

Program Contact:

Anthony Spartalis, Chief
Operating Officer

Approving Officer:

Michael Sedgman, Chief
Executive Officer

Public

EXECUTIVE SUMMARY

Section 90(2) of the *Local Government Act 1999 (SA)* (the Act), states that a Council may order that the public be excluded from attendance at a meeting if the Council considers it to be necessary and appropriate to act in a meeting closed to the public to receive, discuss or consider in confidence any information or matter listed in section 90(3) of the Act.

It is the recommendation of the Chief Executive Officer that the public be excluded from this Council meeting for the consideration of information and matters contained in the Agenda.

For the following Committee Reports for Recommendation to Council seeking consideration in confidence

24.1 Adelaide Economic Development Agency Appointment of Board Member/Chairperson
[section 90(3) (a) of the Act]

24.2 Extension of Appointment - AEDA Board Members [section 90(3) (a) of the Act]

The Order to Exclude for Items 24.1 and 24.2:

1. Identifies the information and matters (grounds) from section 90(3) of the Act utilised to request consideration in confidence.
 2. Identifies the basis – how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public.
 3. In addition, identifies for the following grounds – section 90(3) (b), (d) or (j) of the Act - how information open to the public would be contrary to the public interest.
-

ORDER TO EXCLUDE FOR ITEM 24.1

THAT COUNCIL:

1. Having taken into account the relevant consideration contained in section 90(3) (a) and section 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of the Council dated 9 June 2026 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 24.1 [Adelaide Economic Development Agency Appointment of Board Member/Chairperson] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

Grounds and Basis

This Item is confidential as it contains information that must be considered in confidence in order to protect the personal affairs of the nominees.

The disclosure of information in this report prior to a resolution being determined by Council could reasonably implicate the nominee's reputation in the business community.

2. Pursuant to section 90(2) of the *Local Government Act 1999 (SA)* (the Act), this meeting of the Council dated 9 June 2026 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 24.1 [Adelaide Economic Development Agency Appointment of Board Member/Chairperson] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3)(a) of the Act.

ORDER TO EXCLUDE FOR ITEM 24.2

THAT COUNCIL:

1. Having taken into account the relevant consideration contained in section 90(3) (a) and section 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of the Council dated 9 June 2026 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 24.2 [Extension of Appointment - AEDA Board Members] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

Grounds and Basis

This Item is confidential as it contains information that must be considered in confidence in order to protect the personal affairs of the nominees.

The disclosure of information in this report prior to a resolution being determined by Council could reasonably implicate the nominee's reputation in the business community.

2. Pursuant to section 90(2) of the *Local Government Act 1999 (SA)* (the Act), this meeting of the Council dated 9 June 2026 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 24.2 [Extension of Appointment - AEDA Board Members] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3)(a) of the Act.
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DISCUSSION

1. Section 90(1) of the *Local Government Act 1999 (SA)* (the Act) directs that a meeting of Council must be conducted in a place open to the public.
2. Section 90(2) of the Act, states that a Council may order that the public be excluded from attendance at a meeting if Council considers it to be necessary and appropriate to act in a meeting closed to the public to receive, discuss or consider in confidence any information or matter listed in section 90(3) of the Act.
3. Section 90(3) of the Act prescribes the information and matters that a Council may order that the public be excluded from.
4. Section 90(4) of the Act, advises that in considering whether an order should be made to exclude the public under section 90(2) of the Act, it is irrelevant that discussion of a matter in public may -
 - (a) *cause embarrassment to the council or council committee concerned, or to members or employees of the council; or*
 - (b) *cause a loss of confidence in the council or council committee; or*
 - (c) *involve discussion of a matter that is controversial within the council area; or*
 - (d) *make the council susceptible to adverse criticism.*
5. Section 90(7) of the Act requires that an order to exclude the public:
 - 5.1 Identify the information and matters (grounds) from section 90(3) of the Act utilised to request consideration in confidence.
 - 5.2 Identify the basis – how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public.
 - 5.3 In addition identify for the following grounds – section 90(3) (b), (d) or (j) of the Act - how information open to the public would be contrary to the public interest.
6. Section 83(5) of the Act has been utilised to identify in the Agenda and on the Report for the meeting, that the following reports are submitted seeking consideration in confidence.
 - 6.1 Information contained in Item 24.1 – Adelaide Economic Development Agency Appointment of Board Member/Chairperson
 - 6.1.1 Is not subject to an Existing Confidentiality Order.
 - 6.1.2 The grounds utilised to request consideration in confidence is section 90(3)(a) of the Act
 - (a) information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).
 - 6.2 Information contained in Item 24.2 – Extension of Appointment - AEDA Board Members
 - 6.1.1 Is not subject to an Existing Confidentiality Order.
 - 6.1.2 The grounds utilised to request consideration in confidence is section 90(3)(a) of the Act
 - (a) information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)

ATTACHMENTS

Nil

- END OF REPORT -

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